



Port Augusta

CITY COUNCIL

ANNUAL BUDGET AND BUSINESS PLANS 2013 / 2014

BUDGET AND BUSINESS PLANS

PORT AUGUSTA

Top location!



PortAugusta

CITY COUNCIL

BUDGET & BUSINESS PLANS 2013/2014

Acting Mayor
Cr Phil Greagen

Councillors

Cr Sam Johnson Cr Ken McLean Cr Tony Mitchell
Cr Lisa Lumsden Cr Fran Paynter Cr Phillip Brown
Cr Peter Solomon Cr Brett Benbow

Our Vision

To create and sustain a safe and vibrant Community where people want to live, work, play and visit..

Our Mission

Port Augusta is a thriving successful intercultural community where our spirit of innovation and resilience has provided opportunities for all people of all ages to realise their dreams.

We have capitalised on our top location to attract business investment, residential growth and tourists from all over the world. Our people have access to excellent health, education, housing and support services that gives them confidence in their future.

We lead the way in living sustainably in an arid environment and in developing alternative energy infrastructure.

Our strong, united, harmonious yet dynamic and vibrant community makes us proud to call Port Augusta home and enables us to welcome new residents and visitors to share our outstanding quality of life.

Contents

	Annual Business Plan
Executive Summary	4
	Annual Budget
Program Budget Summary	10
Program Budget Details	12
	Valuation & Rating Information
Valuations	113
Rating Methodology	114
Rating Details	118
Discount Scheme	119
	Financial Statements
Budgeted Financial Statements	120
Uniform Presentation of Finances	123
Financial Performance Indicators	124

Executive Summary

Section 123 of the Local Government Act 1999 requires the council to develop a budget for the financial year. The budget must deal with each principal activity of the council on a separate basis and be adopted before 31 August.

The Council must also prepare, as part of its budget, or in association with the preparation of its budget, an annual statement which addresses:

- the activities the council intends to undertake in the ensuing year to achieve it.
- the measures (financial and non-financial) that the council will use to assess its performance against its objectives.

The Council must ensure that copies of its budget, including its annual business plans and any other associated documents, are available for inspection.

This document presents the Annual Business Plan for Port Augusta City Council for 2013-14, which includes the Budget for 2013-14. The Annual Business Plans have been developed in the context of Council's strategic planning framework and in particular on the basis of its *Strategic Plan 2013-2017*.

The Long Term Financial Plan 2011-2021 was adopted in December, 2011 and was based as a start point, on the 2011-2012 budget and financial position as at 30 June, 2011. This Plan has enabled Council to set future budgets within a longer term financial framework, particularly in relation to the capacity to fund capital infrastructure renewal and replacement from loans. The key objective of the Long Term Financial Plan is to plan for financial sustainability in the medium to long term, while still addressing Council's corporate objectives as specified in its strategic plan.

Over the last decade, South Australian Local Government has faced greater scrutiny to focus on asset replacement and renewal, as part of its long term planning. Council's have typically been forced to run high operating deficits that reflect the lack of capacity to adequately fund asset consumption costs(depreciation). It should be clearly understood that an operating deficit is not necessarily related to inefficiency or over spending. An operating deficit is more likely related to the capacity of Council's revenue base, particularly its rate base and the ability to raise the appropriate revenue to provide for asset consumption.

Council has taken steps to improve its operating position over the last few years and has also provided an emphasis on asset renewal. Asset consumption/depreciation costs for 2013/2014 are estimated to be \$6,379,400. As a result of this, the budgeted operating deficit for 2013/2014 is estimated to be \$2,608,300.

This budget contains and allocation of \$1.4M to undertake civil and construction works at Central Oval. A further allocation of \$1.3M has been made for asset renewal including the footpath program, the road resealing program and road reconstruction program.

Council has established a framework to ensure appropriate levels of service to the community are maintained and the issue of sustainability in the future is addressed. The framework includes:-

- Development of a Strategic Plan for 2013-2017.
- The Long Term Financial Management Plan 2011-2021
- The Asset Management Plans for Infrastructure
- The commitment to redevelop the Central Oval Precinct
- The Renewal/Reconstruction Program for Road Infrastructure.
- Adoption of strategies such as the Ageing & Disability Action Plan.
- Strategies to manage Council's outstanding debt in the medium to long term.

Annual Budget & Business Plans

The annual budget & business plans must comply with standards and principles prescribed by the Local Government (Financial Management) Regulations 1999. The budget must include certain information about the rates and charges the council intends to levy as well as the range of other financial information required by the Act and Regulations. A council must adopt its budget for the financial year before 31 August.

This budget is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with the Local Government Act 1999. The budget includes projected revenues and expenditures for the 2013-14 year reported on an "operating" basis in accordance with the Australian Accounting Standards AAS27, "Financial Reporting by Local Governments" and in accordance with the Act.

The Budget for 2013-14 also includes:

- a forecast balance sheet, income and cash flow statement, prepared in accordance with Australian Accounting Standards.
- capital projects and operating projects to be undertaken.
- other financial information which Council requires in order to make an informed decision about the adoption of the budget.
- Information required to comply with the Local Government Financial Regulations.

Influences on the Budget Process

In preparing the 2013-14 budget, a number of external and internal influences have been taken into account as they will impact significantly on the cost of services delivered by Council.

- Its current Strategic Plan and Annual Business Plans.
- The current economic influences including:
 - The Local Government Cost Index (CPI) of just over 3.0%(June Qtr. not yet known).
 - Known wage outcomes of 4.0%.
 - Known decreases or minimal increases in some revenue source from the Federal & State Governments.
- Known "one off" influences that occur from time to time. For example major maintenance to jetties and pontoon.
- Its desire to address the issue of financial sustainability and asset renewal.

- Issues relating to risk management and worker health, welfare & safety.
- To include Civil, Infrastructure and Stormwater Drainage works for the Central Oval Re-development within the annual budget

Federal Assistance Grants

The Local Government Association provided advice in June, 2012 that an early payment of the Federal Assistance Grant for the 2012/2013 financial year would be made in June, 2012. This additional payment was brought forward from the allocation for 2012/2013. As a result, the Council budget for 2012/2013 reflected the shortfall of one quarter of the annual allocation, estimated to be \$715K. The Local Roads grant was also treated in the same manner. The amount of the first quarterly payment was estimated to be \$95K. The total shortfall provided for in the budget was \$810K.

Further advice received in May, 2013, has indicated that an advance of one payment for the 2013/2014 allocation would be made in late June, 2013. On advice from Council's Auditor, Mr Ian McDonald, this will be treated as an amount received in advance. The adjustment for this amount will be reflected within the annual budget for 2014/2015 and thus the 2013/2014 again includes three instalments. Future Government policy will determine whether the advance payment is "clawed back" and if this does not occur, there will be a benefit to the budget of one instalment i.e. one instalment will always be paid in advance.

Long Term Financial Plan

Council has adopted a Long Term Financial Plan for the period 2011-2021. The Plan will be updated to include the adopted budget for 2013/2014 and the financial position at 30 June, 2013 after the adoption of the Financial Statements for 2012/2013.

The purpose of a Long Term Financial Plan (LTFP) is to provide Council with 10 year financial information based on its current and known policies and strategies for the short to medium term.

The LTFP is derived from the previous Strategic Plan, Annual Budget and Business Plans. It is a high level plan and is not intended to provide low level detail of expenditures in specific programs and operational areas. The Plan is a forward view of how current policy and strategies will impact the future financial position of the Council.

A major driver for long term financial planning is financial sustainability; both in terms of service delivery and attention to the Council's asset base. Council provides a wide and diverse range of services, many of which are not normally provided by local government. The LTFP predicates that all existing services will be maintained. The commitment to the redevelopment of the Central Oval Precinct will be included within future Long Term Financial Planning.

The City Manager must certify to the Auditor that the Council is financially sustainable. The LTFP should provide a sense of surety of Council's current and future financial position.

Valuations

Valuations across Port Augusta have generally remained unchanged for 2013/2014.

Valuation for the areas around and including the Stirling North Township have decreased by 5%.

Valuations for the Blanche Harbour shack area have increased between \$11,000 and \$15,000.

Rating Policy

Section 171 of the Local Government Act 1999 requires that Council prepares and adopts a rates policy in conjunction with setting its rates. The policy must be available at the principal office of the Council.

Council has determined that for the 2013/2014 budget, general rates will rise by an average 6.9%.

Residential Properties

There has been a general reduction of between \$5,000 and \$10,000 areas of Stirling North. There has been very few valuation increases across the remainder of the City.

Council has resolved that the maximum rate increase will be set at 15%. Areas of the City around Dartmouth Street & Main Street and areas of Stirling North township, including the Loudon area and Stirling North Rail will increase by 15% due to significant valuation increases that have applied over the last four years. Values for these properties are now at similar levels to the Shirley Street area of Port Augusta West and Council has determined that the rate cap be maintained at 15% to remove the inequity in rating levels that have previously applied because of valuations.

The adoption of the above rationale will continue to bring the residential rates for all areas of the City back to being aligned to actual site value. The strategy of rate capping was adopted to phase in the affect significant valuation increases over a five year period. **Rate capping will be extinguished if a property either chages hands or chages in primary use.**

In summary; for residential properties including vacant land: -

Rates for properties valuation decreases.	Between <0% and 2%
Rates for properties with no increase in valuation.	6.9%

Rates for properties that have increased in valuation.	Up to 15%
Rates for properties that have experienced significant valuation increases in the last 3-4 years and have been capped in those years but either no increase in valuation for 2012/2013 or a decrease in valuation.	Up to 15%
Increase in minimum rate	6.9%
Increase in maximum rate	6.9%

Blanche Harbour Shacks

Valuations for the Blanche Harbour Shack area have increased in the range of \$11,000 to \$15,000 for 2013/2014.

As has been the policy for the last few years, rates will rise in this area by up to 15% in 2013/2014

Commercial & Industrial Properties

Valuation increases for Commercial/Industrial properties are in line with the general trend for the City as a whole. Valuations in Commercial Road have remained unchanged, with other areas around Commercial Road also generally remaining unchanged. Some properties along Marryat Street have been increased in value. Values for property along Victoria Parade have also experienced an increase in value.

There has been a significant increase in valuations for areas outside the CBD over the last three years and Council has adopted a policy of capping the rate rise for these properties. For 2013/2014, Council has determined that the cap will again apply but be set at 15%.

In summary for Commercial/Industrial properties: -

Rates for properties valuation decreases.	Between <0% and 2%
Rates for properties with no increase in valuation.	6.9%
Rates for properties that have increased in valuation.	Up to 15%
Rates for properties that have experienced significant valuation increases in the last 3 years and have been capped in those years but no increase in valuation for 2011/2012.	Up to 15%
Increase in minimum rate	6.9%

Treasury/Debt Servicing

The use of loan funds has underpinned many of the major capital works projects undertaken by Council for well over 20 years.

Over the last 15 years Council has used short term (5 year) loans to fund major projects and capital expenditure. Projects such as the Foreshore Development, Pichi Richi Railway, Nursing Home upgrades and road construction programs such as the Mackay Street upgrade have all been undertaken using loan funds.

Longer term borrowing (15 years) has been used for projects such as the Nerrilda & Ramsay Village upgrades. These loans are typically self-funding e.g. funds from Concessional Resident Supplements (Commonwealth funding) are used to repay the loans for the Nursing Home Upgrades.

The strategic use of debt as a mechanism to fund major projects and the treatment of the repayment of that debt was reviewed by Council in 2007. Council's current ratio for Debt Servicing as a percentage of General Rate Revenue is currently 24.47%. Council has previously looked to an upper limit of 30% for this ratio.

The reliance on loan funding for capital works is set out in the Long Term Financial Plan and will be subject to review in each budget period.

Council has recently approved the Central Oval Redevelopment Project Stage 1, which involves construction of a \$16M community and sporting facility. Council has further approved a long term loan of \$6M to support funding arrangements for this facility. The loan will be for a period of 25 years to provide inter-generational equity in terms of the repayment of the loan. The loan will not be drawn down until the 2014/2015 financial year.

The annual repayments for principal and interest are set out in the Treasury Management section of the budget. It is proposed that in 2013/2014 there will be no repayment of principal for Debenture 223. For Debenture 226, it is proposed that a drawdown of \$300K be used to support the 2013/2014 budget. Debentures 223 & 226 will be retired from the proceeds of the major land sale that is to be settled at some time later in 2013/2014.

Loan details are set out below: -

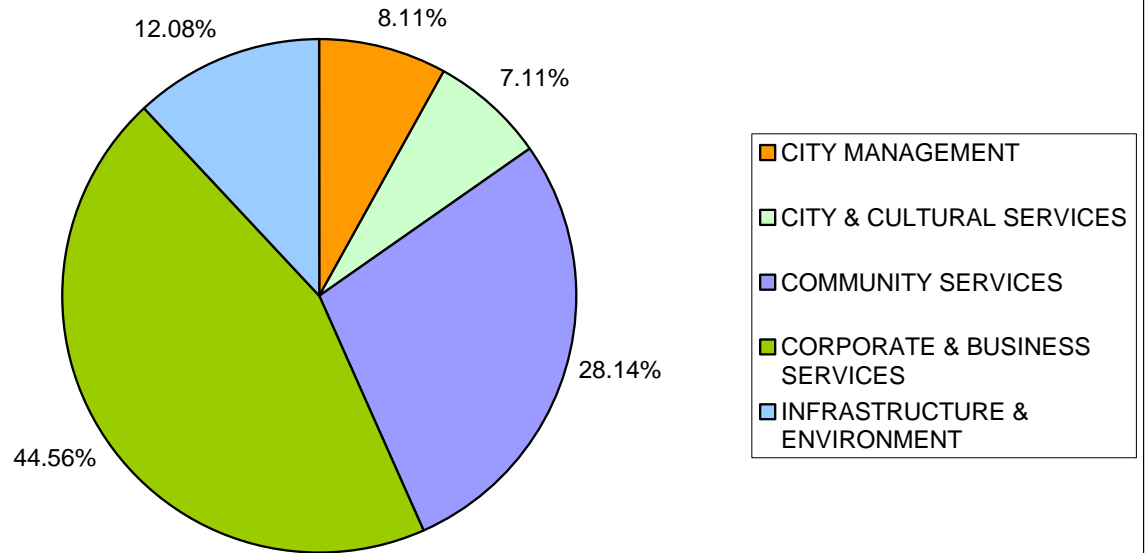
No	Details	TAKEN	%	YEARS	AMOUNT	Bal 30.6.2013	Received	Interest	Principal	Bal 30.6.2014
217	Effluent Reuse Scheme	15-Jan-04	6.65%	15	\$600,000	311,572		20,003	43,820	267,752
220	Nerrilda	15-Jun-06	6.70%	15	\$1,350,000	881,014		57,604	86,453	794,561
222	Ramsay Village	15-Jul-07	7.48%	10	\$1,300,000	703,266		50,092	136,842	566,424
223	Capital Works 2007/2008	15-Jan-08	4.50%	-	\$3,500,000	3,500,000		115,500		3,500,000
224	Capital Works 2008/2009	15-Jan-09	4.35%	5	\$3,420,000	743,820		24,242	743,820	0
225	Capital Works 2009/2010	15-Jan-10	6.11%	5	\$3,700,000	1,614,707		86,877	783,065	831,641
226	Capital Works 2010/2011	15-Jan-11	5.50%	-	\$3,850,000	3,176,000		155,000	-300,000	3,476,000
228	Capital Works 2011/2012	15-Jan-12	5.45%	5	\$2,000,000	1,641,821		84,399	377,966	1,263,855
229	Waste Water	15-Jan-12	5.05%	10	\$1,424,000	1,311,385		64,749	118,374	1,193,012
231	Capital Works 2012/2013	15-Mar-13	4.70%	5	\$2,700,000	2,700,000		122,493	490,525	2,209,475
232	Capital Works 2013/2014	15-Jan-14	5.00%	5	\$2,700,000		2,700,000			2,700,000
	TOTALS				23844000.00	16,583,585	2,700,000	780,959	2,480,865	16,802,720

2013/2014 BUDGET

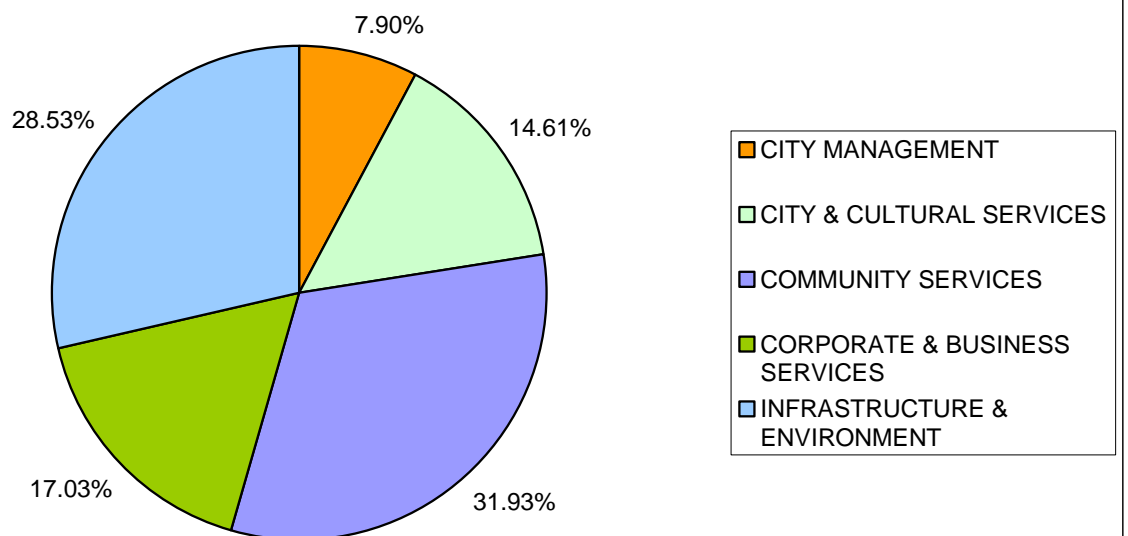
SUMMARY OF PROGRAMS AND ACTIVITIES

PROGRAM/ACTIVITY	OPERATING EXPENDITURE	OPERATING REVENUE	CAPITAL EXPENDITURE	CAPITAL REVENUE
CITY MANAGEMENT				
City Management & Elected Members	969,000	2,240,000		
Human Resource Management	362,800	24,200		
Animal & Parking Control	256,800	152,400		
City Planning	236,800	104,100		
Environmental Health	132,000	8,400		
Building Control	337,500	50,900		
CITY & CULTURAL SERVICES				
Economic Development	330,300	16,200		
OH&S and Risk Management	107,100			
Projects & Events	255,800			
Substance Mis-Use Services	1,461,600	1,391,000		
Wadlata	992,200	692,500		
Yarta Purlti Cultural Centre/Lea Theatre/Fountain Gallery	486,700	99,800		
Library & Information Service	611,100	62,700		
CORPORATE SERVICES				
Financial & Customer Services	1,124,100	12,977,900		
Records Management	232,600			
Information Communications Technology	308,200			
Treasury Management	803,700	181,600	2,481,100	2,708,000
Arid Lands Botanic Garden	1,278,900	626,200		
Sport & Recreation	699,300	272,900		
Social Development Programs	499,800	111,000		
COMMUNITY SERVICES				
Nerrilda Nursing Home	4,053,100	4,023,100	75,000	
Health Focus Program	258,600	244,100		
HACC Collaborative Project	58,800	58,800		
A.M. Ramsay Village	3,276,000	3,276,000	97,000	
DVA Shed Program	56,200	51,700		
Childcare Services	993,500	850,300		
Miriam High Centre	527,600	437,600		
Youth Activity Service	53,800	6,000		
INFRASTRUCTURE & ENVIRONMENT				
Engineering Services & Depots	2,345,300	435,000	528,000	159,000
Buildings	354,100	53,800		
Other Property	781,600	79,400		
Infrastructure	2,141,600	1,686,800	1,848,000	865,000
Cemeteries	264,100	207,000		
Waste Management	1,378,500	1,378,500		
Parks Gardens Reserves Ovals	1,023,700		1,450,000	
DEPRECIATION & AMORTISATION				
Buildings	1,812,700			
Plant Furniture & Equipment	970,900			
Infrastructure	3,595,800			
	35,432,200	31,799,900	6,479,100	3,732,000

OPERATING REVENUE BY FUNCTION



OPERATING EXPENDITURE BY FUNCTION



CITY MANAGEMENT PROGRAM

BUSINESS PLAN

2013 – 2014

Preparation Date:	9 May 2014
Compiled By:	Lee Heron
Business Unit Manager:	Greg Perkin
Responsible Director:	Lee Heron
Endorsement Date:	25 June 2014

1. Introduction

The purpose of this business unit plan is to ensure Council provides a professional, effective, efficient and customer-focused service, responsive to the needs of the community.

2. Business Unit Mission Statement

Provide leadership within the Port Augusta community to ensure a high level of service is provided, which is inclusive and holistic in its approach. Consolidate Council's position within the region by establishing appropriate partnerships and developing networks. Manage Council's public relations and enacting of information and assistance to Council.

3. Business Unit Core Business/Activities

- Management of the City
- Strategic & Vision Planning for the future development of Port Augusta
- Open and Transparent Decision Making
- Inclusive, holistic and effective service provision

4. Strategic Framework

Strategic Objective 1 – **We Thrive** through our commitment to embrace change and adopt new technologies for sustainable solutions and by building strong partnerships in education, training, regional development, and tourism to provide opportunities and employment for our community.

Strategic Objective 3 – **We Connect** our people with education, training and employment.

Strategic Objective 4 – **We Care** for the wellbeing of ourselves and each other, especially the most vulnerable in our community.

Strategic Objective 5 – **We Celebrate** the diversity of our Aboriginal communities and the contribution they make.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	2	-	-	-	-	-
2012/2013	2	-	-	-	-	-
2011/2012	2	-	-	-	-	-

6. Business Environment

Achievements

- 1) Implemented Port Augusta Now campaign
- 2) Introduced Project Management System

- 3) Progressed Urban and Regional Strategy
- 4) Achieved rezoning of Port Augusta West to accommodate new residential development
- 5) Completed City Vision and new Strategic Plan
- 6) Assisted establishment of University of Adelaide in the city
- 7) Progressed revised agreement for Airport Land Development in light of Olympic Dam expansion stalling
- 8) Assisted in achieving RDA funding for Central oval Development
- 9) Achieved Enterprise Zone funding for airport terminal upgrade
- 10) Promoted solar thermal development in Port Augusta.
- 11) Partnership in promoting Augusta Market concept

Critical Issues

- 1) Slowdown in mining sector
- 2) Reduced Federal funds for retiring coal burning power stations
- 3) NBN rollout
- 4) Development of Carrapateena Mine
- 5) Engagement of Aboriginal community
- 6) Attraction and retention of key skills in organisation
- 7) Retirement of key staff

Identifiable changes that may impact business

- 1) Increased purchasing by internet impacting local shops
- 2) Loss of critical companion shops i.e. loss of shoe shop impacts retail of clothing in town
- 3) Aging population, higher demand on services less able to meet costs

Stakeholders that may be impacted (Internal and External)

- 1) Residents
- 2) School leavers looking for work
- 3) Businesses
- 4) Staff

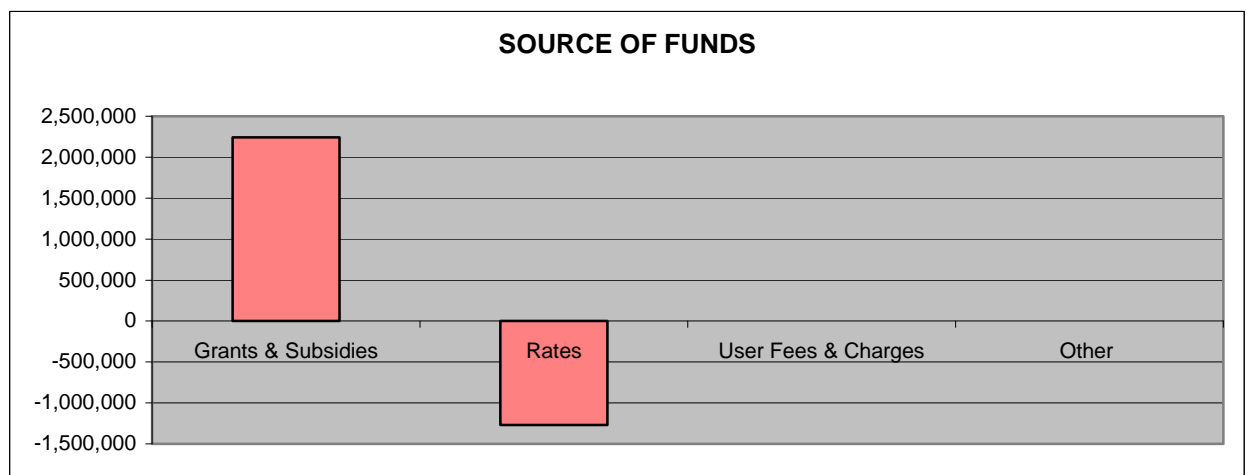
PROGRAM CITY MANAGEMENT
ACTIVITY CITY MANAGER & ELECTED MEMBERS

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Salaries & Wages	470,900	467,419	501,300
Mayoral Office	56,000	63,806	58,500
Members Expenses	169,700	173,947	200,800
Other Operating Costs	204,800	173,014	208,400
Depreciation			
TOTAL OPERATING EXPENDITURE	901,400	878,186	969,000
OPERATING REVENUE			
Federal Assistance Grant	2,195,000	2,105,000	2,240,000
Other Revenue			
TOTAL OPERATING REVENUE	2,195,000	2,105,000	2,240,000

CAPITAL EXPENDITURE

MAJOR ITEMS

Mayoral Allowance	51,900
Members Allowances	129,400
	181,300



PROGRAM CITY MANAGEMENT

ACTIVITY HUMAN RESOURCE & OCCUPATIONAL HEALTH WELFARE & SAFETY

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Salaries & Wages	237,800	284,248	260,500
Other Operating Costs	108,400	93,920	102,300
TOTAL OPERATING EXPENDITURE	346,200	378,168	362,800

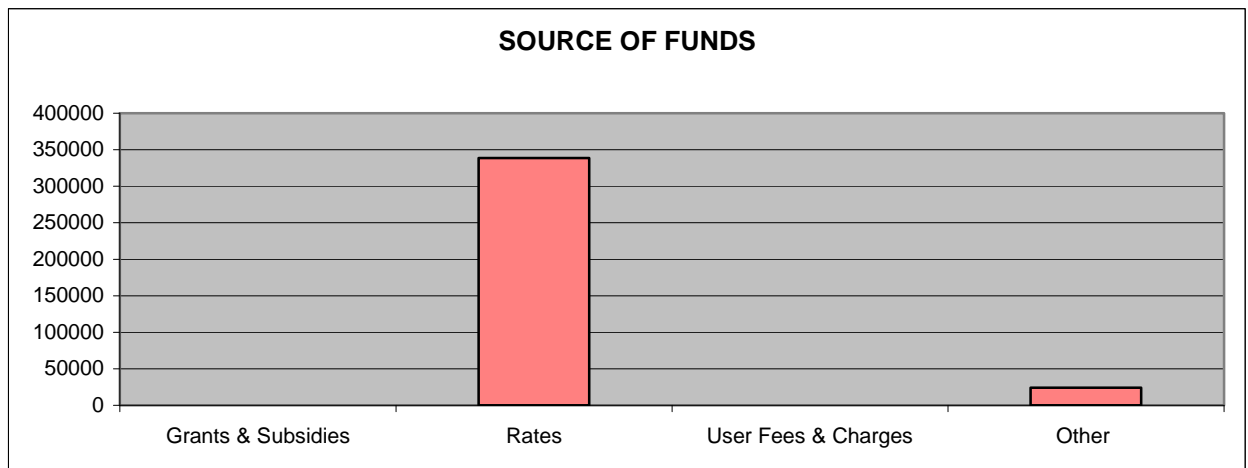
OPERATING REVENUE

Other Revenue	8,500	26,400	24,200
TOTAL OPERATING REVENUE	8,500	26,400	24,200

CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE

MAJOR ITEMS



PROGRAM CITY MANAGEMENT

ACTIVITY CITY PLANNING

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Salaries & Wages	163,700	150,925	172,500
Other Operating Costs	94,950	51,986	64,300
TOTAL OPERATING EXPENDITURE	258,650	202,911	236,800

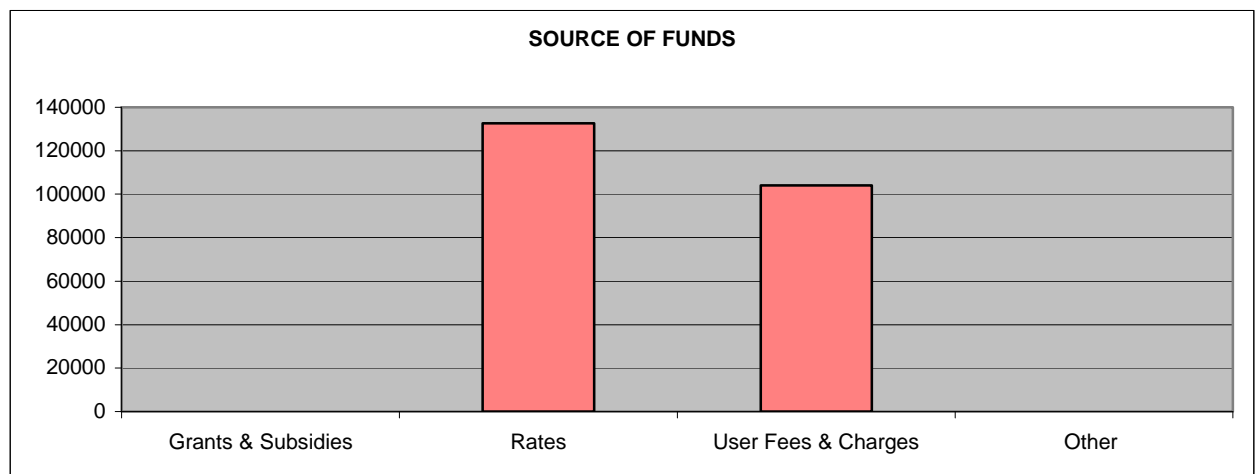
OPERATING REVENUE

Other Revenue	99,000	98,859	104,100
TOTAL OPERATING REVENUE	99,000	98,859	104,100

CAPITAL EXPENDITURE

MAJOR ITEMS

Planning Consultancies	37,200
------------------------	--------



PROGRAM CITY MANAGEMENT

ACTIVITY BUILDING CONTROL

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

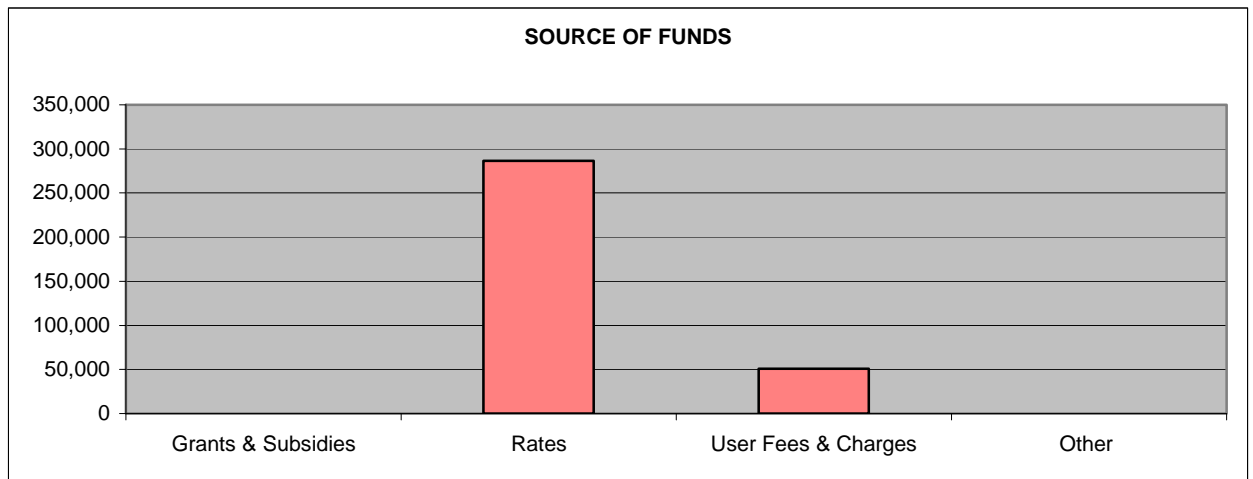
Salaries & Wages	225,200	220,337	246,100
Other Operating Costs	79,900	76,182	91,400
TOTAL OPERATING EXPENDITURE	305,100	296,518	337,500

OPERATING REVENUE

Other Revenue	49,300	51,741	50,900
TOTAL OPERATING REVENUE	49,300	51,741	50,900

CAPITAL EXPENDITURE

MAJOR ITEMS



PROGRAM CITY MANAGEMENT

ACTIVITY ENVIRONMENTAL HEALTH

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

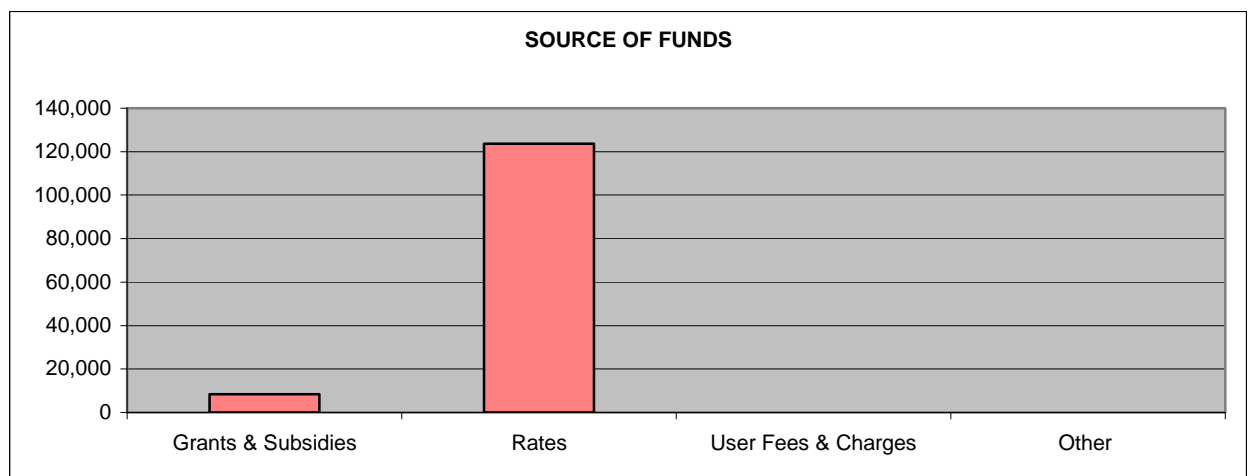
Salaries & Wages	96,900	97,379	102,100
Other Operating Costs	22,100	12,287	14,100
Pest Plants Program	4,500	35	4,500
Immunisation Program	10,600	11,410	11,300
TOTAL OPERATING EXPENDITURE	134,100	121,111	132,000

OPERATING REVENUE

Other Revenue			
Immunisation Program	8,000	9,078	8,400
TOTAL OPERATING REVENUE	8,000	9,078	8,400

CAPITAL EXPENDITURE

MAJOR ITEMS



PROGRAM CITY MANAGEMENT
ACTIVITY ANIMAL & PARKING CONTROL

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Salaries & Wages	157,000	172,378	174,500
Other Operating Costs	92,400	83,584	82,300
TOTAL OPERATING EXPENDITURE	249,400	255,962	256,800

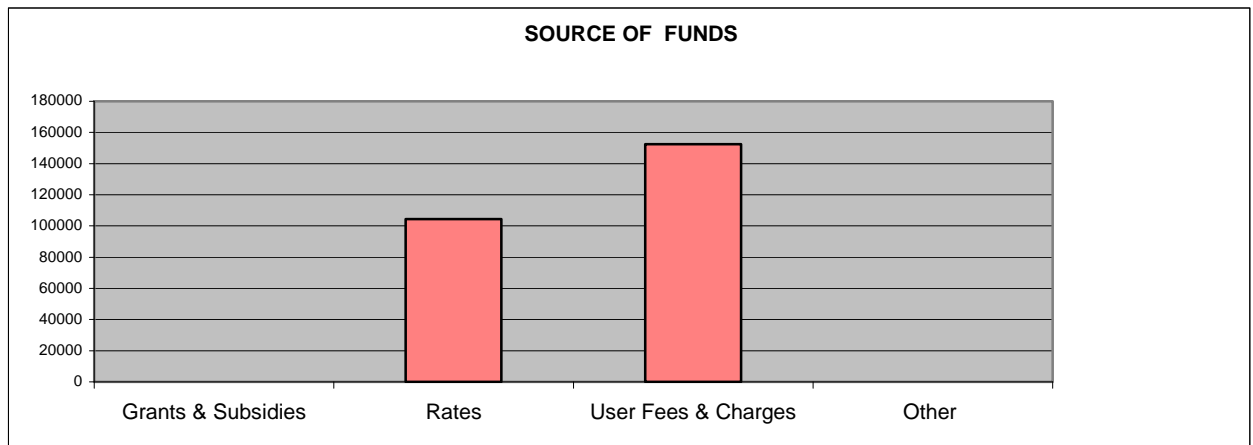
OPERATING REVENUE

Other Revenue	145,200	116,771	152,400
TOTAL OPERATING REVENUE	145,200	116,771	152,400

CAPITAL EXPENDITURE

Buildings			

MAJOR ITEMS



GOVERNANCE & ECONOMIC DEVELOPMENT

BUSINESS PLAN

2013 – 2014

Preparation Date:	13 May 2013
Compiled By:	Lee Heron
Business Unit Manager:	Lee Heron
Responsible Director:	Lee Heron
Endorsement Date:	26 June 2014

1. Introduction

The purpose of this business unit is to provide support within the community to facilitate economic and job opportunity growth and to ensure good governance and compliance with legislative requirements in regard to all of Council's activities.

2. Business Unit Mission Statement

The economic development role within Council ensures that the future prosperity of the City is addressed and activities implemented to provide economic and job opportunities for the Port Augusta community. Good governance plays an important role in ensuring that Council is compliant with the legislative requirements imposed through the various Acts that it administers in providing a high level of service to its community.

3. Business Unit Core Business/Activities

The services we offer are:

- Financial support relating to economic development activities
- Facilitate development within the City
- Maintaining good governance structures within the organisation

4. Strategic Framework

Strategic Objective 1 – **We Thrive** because we invest in making places that contribute to city vitality.

Strategic Objective 3 – **We Connect** those in need with services and support.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies	
				F/T	P/T
2013/2014	2	-	-	-	-
2012/2013	2	-	-	-	-
2011/2012	2	-	-	-	-

6. Business Environment

Achievements

- 1) Progress made toward the National Broadband Network construction within Port Augusta.
- 2) Preparation of a Port Augusta Digital Economy Strategy.
- 3) Introduction of improved community engagement strategies including Facebook for increased sharing of information and upgrade to Council's Webpage.
- 4) Installation of Port Augusta Now signs at entrances into City.

Critical Issues

- 1) Further prolonged negotiations with State Government regarding options for acquiring land under Council's care, control and management (Crown Land) for development purposes, which may hinder possible redevelopment of the land. State Government's limited ability, under legislation, to assist Council in achieving community projects for the benefit of the community where State Government land is involved and Council having a financial interest through infrastructure being constructed on the land.

Identifiable changes that may impact business

- 1) State Government Elections – possible change of Government and then having to start renegotiations with the relevant State Government Minister in relation to acquisition of Crown Land (Town Hall Precinct and Old Croquet Club).

Stakeholders that may be impacted (Internal and External)

- 1) Developers

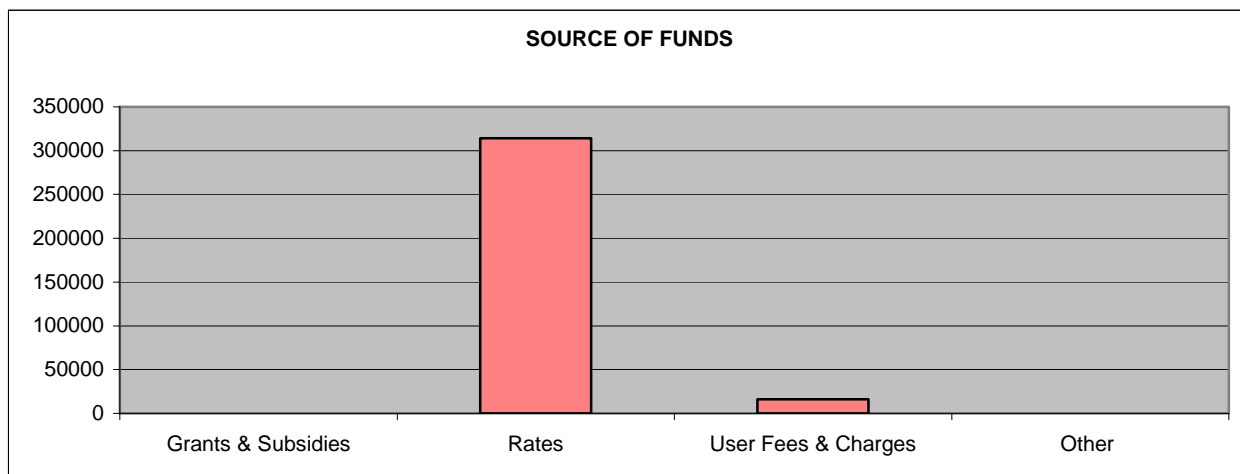
7. New Projects

- Identify and support new opportunities for our city to change and grow through bold and innovative projects including alternative energy and infrastructure.
- Realise the future development of the Town Hall and Civic Precinct.
- Maintain and develop tourism attractions and visitor services.
- Investigate opportunities to implement the recommendations of the Waterways Strategy to ensure consideration is given to water based tourism and other activities.
- Continue to promote Port Augusta as a great location to live, learn, work and visit.
- Assist our community to make the most of the National Broadband Network rollout to improve business and social opportunities.
- We use and manage our financial and physical resources in the best interests of our community, now and for the future.
- Review future management of Council owned and operated facilities including Wadlata Outback Centre, Australian Arid Lands Botanic Gardens and Port Augusta Cultural Centre to optimise outcomes for businesses, visitors and community.
- Develop partnerships to attract investors in business proposals and new developments that contribute to a diversified and robust economy.
- Work with Regional Development Australia (Far North) and Business Port Augusta to foster and support new tourism and business developments.
- Council is a responsive organisation that provides services in ways that empower the community to achieve their outcomes.

- Develop a new Communications and Engagement Strategy that includes the appropriate use of social media and emerging technologies to enhance community participation.
- Value, protect and enhance the quality of our natural and built environment.
- Ensure compliance with the various Acts Council administers to ensure a safe and well maintained environment is achieved.
- Design, provide and maintain a range of places and spaces where people can gather formally and informally.
- Investigate the best way to use and manage buildings to balance community access and the costs of asset maintenance

PROGRAM CITY AND CULTURAL SERVICES
ACTIVITY ECONOMIC DEVELOPMENT & MAJOR PROJECTS

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Contributions to Incorporated Bodies	211,300	177,392	130,000
Other Economic Development Strategies	281,500	245,105	200,300
TOTAL OPERATING EXPENDITURE	492,800	422,497	330,300
OPERATING REVENUE			
Other Revenue	15,500	259,856	16,200
TOTAL OPERATING REVENUE	15,500	259,856	16,200
MAJOR ITEMS			
Upper Spencer Gulf Common Purpose Group			30,000
Provincial Cities Association			16,300
Contributions to RDA Far North			66,400
Flinders Ranges Tourism Authority			17,300
Media Consultancy			12,600
Signage Strategy			31,500
Residents Newsletter			24,000
Economic Development Projects			55,000
Interpretive Tourist Information Screens			4,200
Grants Consultancy			42,000
Repower Port Augusta			10,000
Port Augusta Branding Project			21,000
			330,300



WHS/RISK MANAGEMENT

BUSINESS PLAN

2013 – 2014

Preparation Date:	13 May 2013
Compiled By:	Lee Heron
Business Unit Coordinator:	Shane Saal
Responsible Director:	Lee Heron
Endorsement Date:	25 June 2014

1. Introduction

The purpose of this business unit plan is to ensure a coordinated approach to the ongoing management, monitoring and assessment of Work Health and Safety processes throughout the organisation.

2. Business Unit Mission Statement

The WHS and Risk Management Business Unit is responsible for providing direction, advice and monitoring Council's pro-active processes and practices throughout the year to ensure a safe environment is maintained for workers and the community.

3. Business Unit Core Business/Activities

The services we offer are:

- Monitoring of WHS Processes and Practices
- Review of Risk Management Activities
- Advice and direction in regard to safe work practices throughout the organisation
- Participate in WHS audits and Risk Management reviews

4. Strategic Framework

Strategic Objective 4 – **We Care** for the wellbeing of ourselves and each other, especially the most vulnerable in our community.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	1	-	-	-	-	-
2012/2013	1	-	-	-	-	-
2011/2012	1	-	-	-	-	-

6. Business Environment

Achievements

- 1) WHS and Injury Management Plan developed, endorsed and adopted.
- 2) Business Continuity and Civic Centre Relocation plans completed and adopted.
- 3) Hazard Profile / Register developed.
- 4) Corporate Hazard Profile / Risk Register developed.
- 5) Developed WHS, risk assessment and SWI registers for Substance Misuse Centre Accreditation.
- 6) Corrective Actions / Preventative Actions (CAPA) register developed by IT department.
- 7) 95.8% compliance achieved from the 2012 LGAMLS Risk Management Review.
- 8) Continued development of the "Ingenia" Risk Assessment System.

Critical Issues

- 1) Continual monitoring and reporting to Management team on the progress of actions from the WHS and Injury Management Plan.
- 2) Annual testing of the Business Continuity Plan to be conducted to comply with PSSI requirements.
- 3) Hazard Profile / Risk Registers to be finalized and risk assessment to be completed for all identified High Risk activities.
- 4) Review WHS policies and procedures in line with the new Work Health and Safety Act 2012.
- 5) Continual improvement in the Organisations WHS and Risk Processes.

Identifiable changes that may impact business

- 1) Time and resource allocation for workers to participate in WHS and Risk training.

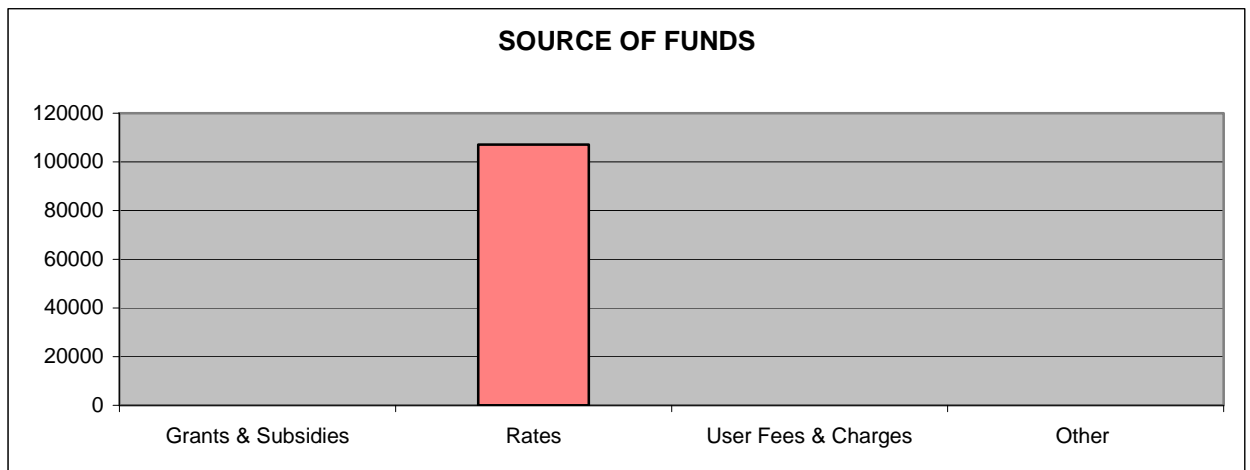
Stakeholders that may be impacted (Internal and External)

- 1) All "Workers" as defined in the WHS Act 2012

PROGRAM CITY MANAGEMENT
ACTIVITY WH&S AND RISK MANAGEMENT

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Salaries & Wages	82,200	80,200	86,600
Other Operating Costs	25,500	8,345	20,500
TOTAL OPERATING EXPENDITURE	107,700	88,545	107,100
OPERATING REVENUE			
Other Revenue			
TOTAL OPERATING REVENUE			
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			

MAJOR ITEMS



CONTRACTS & EVENTS

BUSINESS PLAN

2013 – 2014

Preparation Date:	13 May 2013
Compiled By:	Lee Heron
Business Unit Coordinator:	Brooke Mundy
Responsible Director:	Lee Heron
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit is to facilitate specific events for the enjoyment of the community and to support local organisations in regard to advertising their events. The management of Council's contractual activities including tendering, leases, licences, permits and authorisations are also an important role of this unit.

2. Business Unit Mission Statement

Provide a high level of management in regard to Council's procurement systems. Arrange and co-ordinate Council's events throughout the year, to provide the community with a variety of activities to attend and enjoy.

3. Business Unit Core Business/Activities

The services we offer are:

- Event Management
- Contract Management

4. Strategic Framework

Strategic Objective 2 – **We Create** a culture of leadership by nurturing and developing inspiring leaders.

Strategic Objective 4 – **We Care** for the physical resources we use each day.

Strategic Objective 5 – **We Celebrate** the many special people who made and the many special people that continue to make Port Augusta a great place to live and play together through a lively programme of events and activities.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies	
				F/T	P/T
2013/2014	1	-	-	-	-
2012/2013	1	-	-	-	-
2011/2012	1	-	-	-	-

6. Business Environment

Achievements

- 1) Successfully facilitated the Mayoral Christmas Party, Christmas Lighting Festival and Welcome to Port Augusta BBQ.
- 2) Provided support and financial assistance to Apex for Wharfest, Rotary for the Christmas Pageant. Australia Day Breakfast, Port Augusta Golf Classic and many other events held in Port Augusta
- 3) Successfully facilitated celebrations for the 100 years since the turning of the first sod of the Commonwealth Railway in Port Augusta.
- 4) Improved tendering process to ensure compliance with Purchasing Policy
- 5) Managed Council's Contracts, Leases, License to a high standard

Critical Issues

- 1) Nil

Identifiable changes that may impact business

- 1) Not applicable

Stakeholders that may be impacted (Internal and External)

- 1) Not applicable



ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY PROJECTS & EVENTS

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

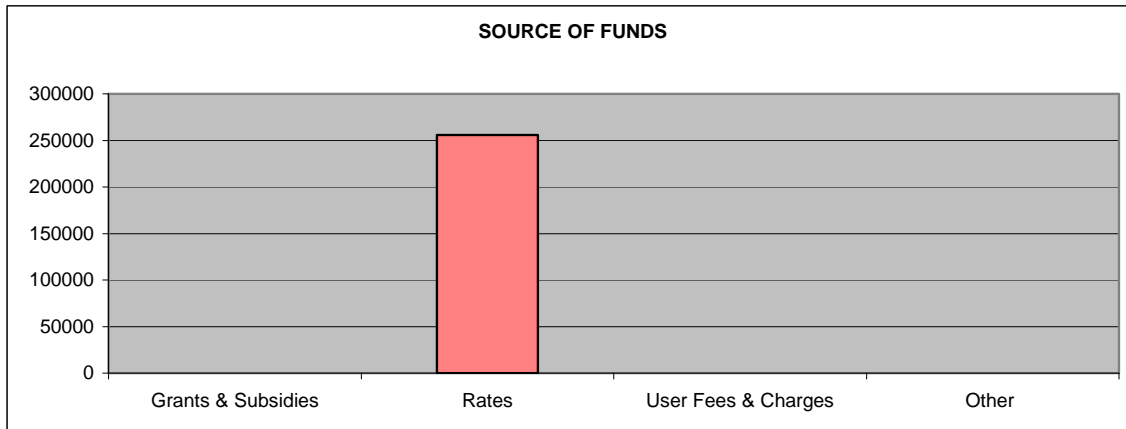
Salaries & Wages	71,900	73,283	76,000
Contributions & Donations	144,000	120,487	169,900
Other Operating Costs	9,600	9,524	9,900
TOTAL OPERATING EXPENDITURE	225,500	203,293	255,800

OPERATING REVENUE

Other Revenue		1,909	
TOTAL OPERATING REVENUE		1,909	

MAJOR ITEMS

Port Augusta Country Music	2,000
Port Augusta Cup	14,000
Christmas Lighting	12,500
Mayoral Christmas Party	25,000
Port Augusta Golf Classic	5,500
Calendar Of Event Central Tv	17,500
Christmas Pageant	4,500
Australia Day Celebrations	3,000
Carols In The Park	3,500
Wharfest	10,000
Events	12,600
Pichi Richi Marathon	4,500
Welcome To Pt Aug Bbq	2,000
Sci World	5,000
Motocross State Titles	5,000
Port Augusta Markets	2,000
Ndma Motor Show	10,000
Clean Up Australia Day	6,300
XPD Race	25,000
	169,900



COMMUNITY HARMONY - SUBSTANCE MISUSE SERVICE

BUSINESS PLAN

2013 – 2014

Preparation Date:	13 May 2013
Compiled By:	Jo Newell
Business Unit Coordinator:	Jo Newell
Responsible Director:	Lee Heron
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the Community Harmony Office – Substance Misuse Services Program.

2. Business Unit Mission Statement

To minimise the adverse harm to health, social and economic consequences resulting from excessive alcohol and other drug use to individuals and the general community, whilst striving for best practice in a culturally sensitive manner.

3. Business Unit Core Business/Activities

Provision and management of a Mobile Assistance Patrol, Sobering Up Unit, Clean Needle Program and Exceptional Needs Program to deliver **preventative and supportive services**, that **monitor behaviours** and **early intervention through education and training**, for the promotion of a safe and harmonious environment for the Community.

4. Strategic Framework

Strategic Objective 2 – **We Create** – a culture of leadership by nurturing and developing inspiring leaders.

Strategic Objective 4 - **We Care** for the wellbeing of ourselves and each other, especially the most vulnerable in our community.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013	9	2	4			2
2012	6	3	2			
2011	7	2	4			

6. Business Environment

Achievements

- 1) Achieved QIC Accreditation
- 2) Successfully developed and expanded the Exceptional Needs Program
- 3) Increased storage solutions in the laundry at the Sobering Up Unit by June 2013.
- 4) New blinds for the front Office to provide a neater work space .
- 5) Developed a SUU maintenance plan for floors to be scrubbed and repolished, walls in the Sobering Up Unit to be patched and painted and gutters to be cleaned by June 2013.

Critical Issues

- 1) Staffing demands to provide the requirements of the Service.
- 2) Australian economy as applied to Government Funding for Service Provision.
- 3) Maintaining the recognition of the Port Augusta Substance Misuse Services Program as being seen as a leader in our field.

Identifiable changes that may impact business

- 1) Australian Economy as it relates to the Health sector and possible reduction of funding.
- 2) Mining expansion in relation to the attraction and retention of staff.

Stakeholders that may be impacted (Internal and External)

- 1) Port Augusta Community
- 2) Port Augusta Aboriginal Community
- 3) Other alcohol and drug sector services i.e. Young St Day Centre & Mission Australia.
- 4) Other closely aligned services i.e. Port Augusta Prison and Courts.
- 5) City Safe K9 Patrol
- 6) SAPOL
- 7) Port Augusta Alcohol Management Group
- 8) Aboriginal Communities Engagement Group

COMMUNITY HARMONY (INDIGENOUS ENGAGEMENT)

BUSINESS PLAN

2013 – 2014

Preparation Date:	13 May 2013
Compiled By:	Lee Heron
Business Unit Officer:	Courtney Dowling & Corey McKenzie
Responsible Director:	Lee Heron
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit is to engage with Aboriginal people in improving the services and quality of life available to them in Port Augusta. Also providing support to the Alcohol Management Group in regard to the implementation of the Port Augusta Community Alcohol Management Plan.

2. Business Unit Mission Statement

Work with the Aboriginal Community and other Governments and agencies to improve life choices for Aboriginal people.

Improve the Image of the City by ensuring that inappropriate alcohol consumption is addressed and initiatives implemented to improve the negativity Port Augusta is associated with relating to anti-social behaviour as a result of alcohol abuse.

3. Business Unit Core Business/Activities

- Involvement in the Urban and Regional Strategy Port Augusta Initiative including supporting the Aboriginal Community Engagement Group.
- Implementation of the Port Augusta Community Alcohol Management Plan and provision of education to the youth of the City relating to Alcohol.

4. Strategic Framework

Strategic Objective 3 – **We Connect** those in need with services and support.

Strategic Objective 4 – **We Care** For the wellbeing of ourselves and each other, especially the most vulnerable in our community.

Strategic Objective 5 – **We Celebrate** and play together through a lively programme of events and activities.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies	
				F/T	P/T
2013/2014		2	-	-	-
2012/2013	1	1	-		
2011/2012	-	2	-		

6. Business Environment

Achievements

- 1) The development of the Local Action Agreement.
- 2) The growing recognition of ACEG by the community, service providers and funding bodies.
- 3) The different Aboriginal language/family groups having a more united spirit as a whole community.
- 4) ACEG has facilitated a stronger link and relationship between the Aboriginal Community and Port Augusta City Council.

Critical Issues

- 1) Australian Election as applied to ongoing Government Funding for this position.
- 2) Staffing concerns taking into account the possible future needs of Port Augusta City Council – Parks and Gardens

Identifiable changes that may impact business

- 1) Not able to find a source of funding that is ongoing.

Stakeholders that may be impacted (Internal and External)

- 1) Port Augusta Aboriginal Community
- 2) Port Augusta Community
- 3) Non-Government Organisations (NGO's)
- 4) Aboriginal Communities Engagement Group
- 5) State & Australian Government
- 6) Davenport Community
- 7) Port Augusta City Council – Parks and Garden

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY COMMUNITY HARMONY

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Substance Misuse Service

Salaries & Wages	345,500	315,545	423,000
Other Operating Costs	79,500	82,638	159,400

Sobering Up Centre

Salaries & Wages	529,900	500,678	541,600
Other Operating Costs	98,900	180,899	98,400

Harmony Service

Salaries & Wages	4,500	4,951	59,000
Other Operating Costs	21,000	122,211	180,200

TOTAL OPERATING EXPENDITURE

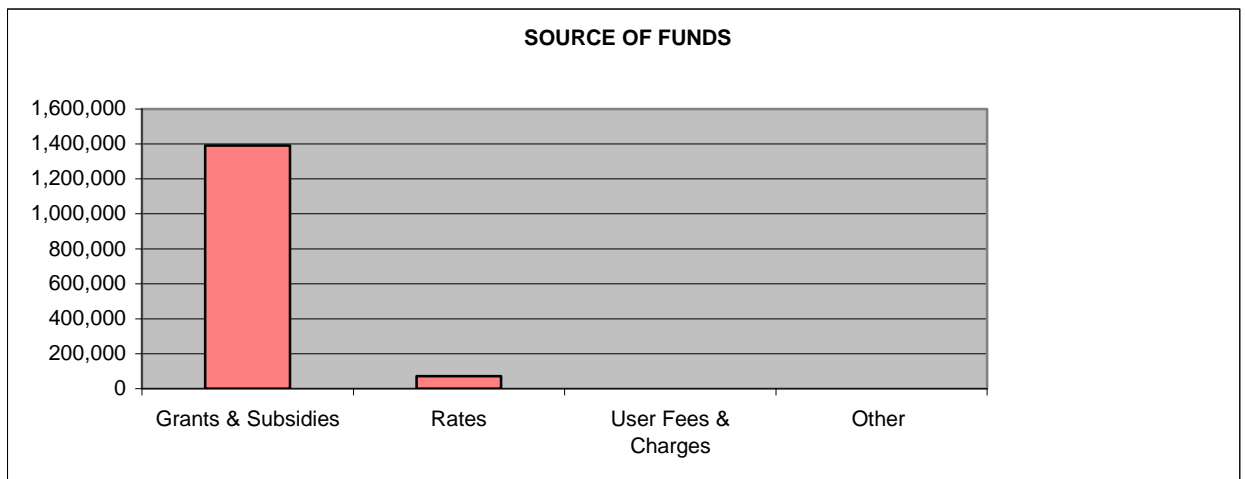
	<u>1,079,300</u>	<u>1,206,921</u>	<u>1,461,600</u>
--	------------------	------------------	------------------

OPERATING REVENUE

Harmony Services	12,000	91,488	168,600
Substance Misuse Service	425,000	426,740	582,400
Sobering Up Centre	628,800	745,435	640,000

TOTAL OPERATING REVENUE

	<u>1,065,800</u>	<u>1,263,663</u>	<u>1,391,000</u>
--	------------------	------------------	------------------



WADLATA OUTBACK CENTRE

BUSINESS PLAN

2013 – 2014

Preparation Date:	13 May 2013
Compiled By:	Pauline Hedger
Business Unit Coordinator:	Pauline Hedger
Responsible Director:	Lee Heron
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit plan is to co-ordinate, improve and consolidate the activities of the Wadlata Outback Centre and its operations.

2. Business Unit Mission Statement

To provide a personalised, caring, happy, memorable visitor experience that is delivered on time, first time and every time. The visitor will be given first priority and will receive, complete, accurate, unbiased information delivered in the most welcoming manner that will provide the ultimate in customer satisfaction.

To increase tourism activity, visitor nights, maximise visitor expenditure, help increase business development and growth, create employment opportunities, consolidate local, regional, state, national & operator based tourism networks and organisational partnership.

3. Business Unit Core Business/Activities

Management of the:

- Port Augusta Visitor Information Centre, also known as the Flinders Ranges & Outback Visitor Information Centre
- Retail Outlet
- Outback Tuckerbox - eatery
- Flinders Ranges & Outback's, "Tunnel of Time" (interpretive experience)
- On-line shop and booking systems

4. Strategic Framework

Strategic Objective 1 – **We Thrive**

2. Because we invest in making places that contribute to city vitality.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	1	4	7			
2012/2013	1	4	9			
2011/2012	1	3	11			

6. Business Environment

Achievements

- 1) Completed the second edition of the Port Augusta Now! Visitor Guide, which is now available in an interactive digital format.
- 2) Major upgrade of the external garden and Flinders Rock Pool garden areas.
- 3) Completed stage one & two of the planned painting upgrade.
- 4) Implemented the LED Replacement Program as a part of Building Maintenance.
- 5) Introduced new specialty food and beverage products in the Outback Tuckerbox.
- 6) Replaced outside dining chairs & shelving in the Outback Tuckerbox.
- 7) Implemented a new look advertising design to better reflect Wadlata.

- 8) Maintained a good working relationship with regional organisations to promote and distribute the Port Augusta Now at consumer & trade show.
- 9) Implemented the first stage of a Social Media program.
- 10) Implemented stage one of the Wadlata website redevelopment, which includes a site audit and the inclusion of PayPal as a payment gateway.
- 11) Maintained T-Qual and National Accreditation for the Port Augusta Visitor Information Centre and the Wadlata Outback Centre.
- 12) Established a child friendly area within the Outback Tuckerbox.
- 13) Upgraded the technology of Selector Skills and the 65" screen within the Outback Tuckerbox.
- 14) An active participant in the University of Adelaide's Mentor Program.
- 15) Undertook local and regional familiarisations as a part of Wadlata's Training Program.
- 16) Streamlined the product lines within gift shop and introduced new lines, some of which include the Port Augusta Now logo.
- 17) Hospitality Trainee nominated and was a finalist for the Port Augusta Business Awards for the 2013 Trainee of the Year.
- 18) Represent Port Augusta City Council on the Outback Working Party.

Critical Issues

- 1) Reduced visitor spend as a result of declining visitor numbers due to adverse world events, environmental and national economic impacts.
- 2) Increasing on-line sales and competing bookable products.
- 3) Resources to allow the participation of the Sell SA Program
- 4) Local tourism retail competition
- 5) Lack of operator support

Identifiable changes that may impact business

- 1) Change in Management and funding
- 2) Continued downturn in visitations to South Australia and the Flinders Ranges & Outback.
- 3) Adverse world events.
- 4) Unseasonable weather events and their impact.
- 5) High Australian dollar and the impacts of the Australian & international economy.

Stakeholders that may be impacted (Internal and External)

- 1) Port Augusta City Council
- 2) Staff of the Wadlata Outback Centre
- 3) Local & regional businesses, tour operators & tourism attraction
- 4) Business Port Augusta
- 5) RDAFN
- 6) Great Australian Journeys
- 7) FROSAT
- 8) Australian Arid Lands Botanic Garden

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY WADLATA TOURIST CENTRE

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Wadlata Interpretive Centre

Salaries & Wages	103,200	98,011	109,700
Other Operating Costs	222,900	197,603	229,200

Wadlata Retail Centre

Salaries & Wages	68,400	54,192	71,900
Other Operating Costs	152,000	152,638	162,100

Wadlata Visitor Information Centre

Salaries & Wages	158,800	146,522	166,400
Other Operating Costs	26,000	22,387	24,500

Wadlata Outback Tuckerbox

Salaries & Wages	124,800	115,445	131,100
Other Operating Costs	93,200	85,297	97,300

TOTAL OPERATING EXPENDITURE	949,300	872,095	992,200
------------------------------------	----------------	----------------	----------------

OPERATING REVENUE

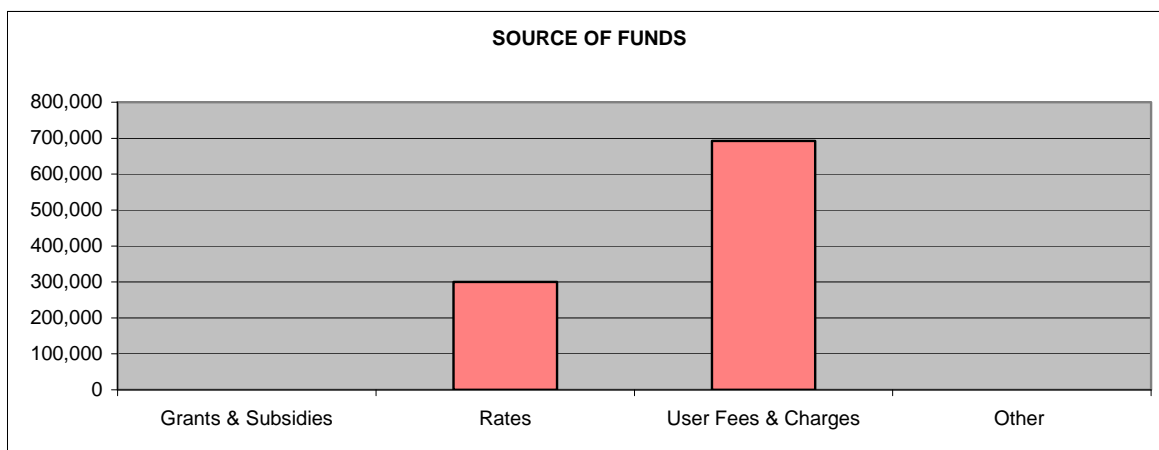
Wadlata Interpretive Centre	150,200	146,070	179,000
Wadlata Retail Centre	254,600	226,806	267,100
Wadlata Visitor Information Centre	9,200	4,512	2,500
Wadlata Outback Tuckerbox	232,500	226,037	243,900

TOTAL OPERATING REVENUE	646,500	603,425	692,500
--------------------------------	----------------	----------------	----------------

CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE			
----------------------------------	--	--	--

MAJOR ITEMS



**PORT AUGUSTA CULTURAL CENTRE –
YARTA PURTLI**

BUSINESS PLAN

2013 – 2014

Preparation Date:	13 May 2013
Compiled By:	Ellenor Day, Tina Dunemann
Business Unit Coordinator:	Tina Dunemann
Responsible Director:	Lee Heron
Endorsement Date:	29 July, 2013

1. Introduction

This business plan outlines the goals, objectives and key performance indicators of the Port Augusta Cultural Centre – Yarta Purtli.

2. Business Unit Mission Statement

The Port Augusta Cultural Centre – Yarta Purtli provides access to exhibitions through the visual arts program, a professional venue for business meetings, conferences, weddings and events, and the centre provides a wide range of arts and cultural opportunities for locals and visitors.

We aim to exceed visitor expectations, encourage participation in the arts, to increase economic and community development through the nurturing and support of local artists, performers and groups, whilst also promoting the image of Port Augusta.

3. Business Unit Core Business/Activities

- Management of the Lea Theatre
- Management of the Barracks outdoor venue
- Management of the Institute Theatre & Meeting Rooms
- Management of Yarta Purtli Gallery
- Community Arts Development Activities

4. Strategic Framework

Strategic Objective 2 – **We Create** excellence in education, health, sport, recreation and the arts.

Strategic Objective 5 – **We Celebrate** our rich history and cultural traditions and the diversity of our Aboriginal communities and the contribution they make.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies	
				F/T	P/T
2013/2014	1	2	3		
2012/2013	1	2	3		
2011/2012	2	1	-		

6. Business Environment

Achievements

- 1) Energy efficient lighting installed in gallery.
- 2) Desert Fringe and Arid Festival successfully completed.
- 3) Increased number of art workshops and participation in the arts.
- 4) Three year agreement with Country Arts SA for Arts Officer position.

Critical Issues

- 1) On-site storage issue – current solution only temporary.

Identifiable changes that may impact business

- 1) Availability of funding for projects and programs.
- 2) Economic conditions and tourism trends.

Stakeholders that may be impacted (Internal and External)

- 1) Port Augusta City Council
- 2) Australian Arid Lands Botanic Garden
- 3) Artists and arts groups
- 4) Commercial sector

PROGRAM CITY AND CULTURAL SERVICES
ACTIVITY CULTURAL CENTRE & GALLERIES

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Fountain Gallery

Salaries & Wages			
Other Operating Costs	12,100	9,973	20,200

Cultural Centre - Yarta Purtli

Salaries & Wages	191,600	180,096	201,200
Other Operating Costs	308,550	299,098	265,300

TOTAL OPERATING EXPENDITURE	512,250	489,166	486,700
------------------------------------	----------------	----------------	----------------

OPERATING REVENUE

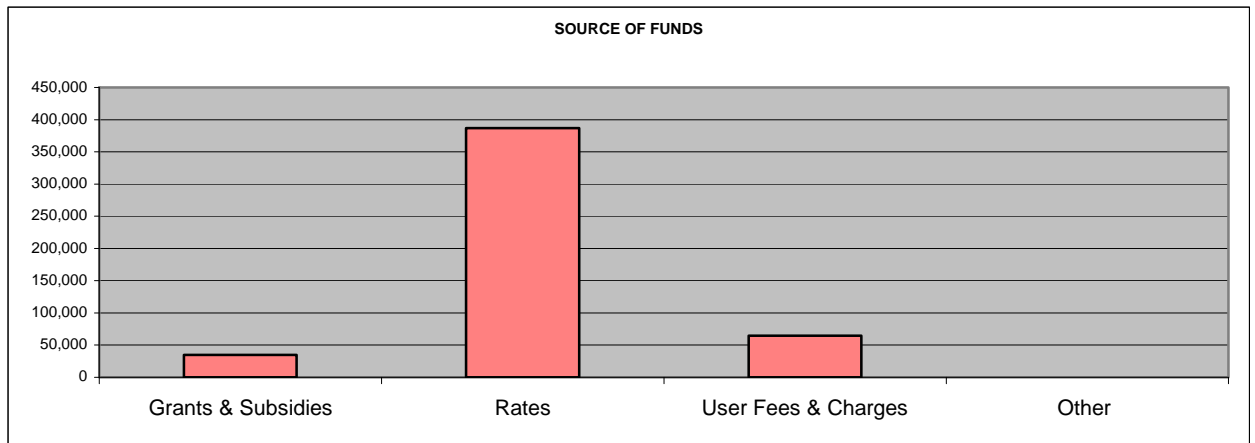
Fountain Gallery Revenue	18,000	13,900	18,000
Cultural Centre Revenue	77,000	104,273	81,800

TOTAL OPERATING REVENUE	95,000	118,174	99,800
--------------------------------	---------------	----------------	---------------

CAPITAL EXPENDITURE

MAJOR ITEMS

Grindells Hut Residency	2,000
Arid - Art & Sculptural Collaborating	7,000
Desert Fringe	25,000
	34,000



PORT AUGUSTA PUBLIC LIBRARY & INFORMATION SERVICE

BUSINESS PLAN

2013 – 2014

Preparation Date:	24 April 2013
Compiled By:	Tina Dunemann
Business Unit Coordinator:	Tina Dunemann
Responsible Director:	Lee Heron
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business plan is to co-ordinate the activities of the Port Augusta Public Library and Community Information Service.

2. Business Unit Mission Statement

To provide a public library and information service which anticipates and responds to the information, educational, recreational and cultural needs of the Port Augusta community.

The Library is a highly valued community asset and the library team aims to provide a quality customer focused information and library service providing opportunities for community engagement, life-long learning, social interaction and cultural development.

3. Business Unit Core Business/Activities

- Management and operation of a public library service
- Provision of community information service
- Provision of public internet and wireless service

4. Strategic Framework

Strategic Objective 1 - **We Thrive** by building strong partnerships in education, training, regional development and tourism to provide opportunities and employment for our community.

Strategic Objective 2 – **We Create** a future filled with possibilities and new opportunities for our people.

Strategic Objective 3 – **We Connect** our people with education, training, employment and services and support.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	4	2	4			
2012/2013	4	2	4			
2011/2012	4	2	5			

6. Business Environment

Achievements

- 1) Implementation of the One Library Management System, March 2013.
- 2) Introduction of e-books, August 2012
- 3) Celebrating Turning of the first sod Trans-Australian Railway, digital photographs taken of 'Red Book' images which were used for publication and compiled into series of approximately 390 images.
- 4) Council newsletter produced 12 September 2012, 21 November 2012, 6 March 2013 and 5 June 2013.

Critical Issues

- 1) Current library space limiting provision of possible services and facilities
- 2) State Government funding, projected reduction in public libraries funding in 2013/2014

Identifiable changes that may impact business

- 1) Introduction of the National Broadband Network
- 2) Continued growth of One Library Management System across South Australia
- 3) Continuing impact of electronic media, internet and e-books

Stakeholders that may be impacted (Internal and External)

- 1) Community members
- 2) Libraries Board of South Australia
- 3) Public Library Service

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY LIBRARY & INFORMATION SERVICE

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Salaries & Wages	430,400	422,928	451,900
Other Operating Costs	152,400	159,693	159,200
TOTAL OPERATING EXPENDITURE	582,800	582,621	611,100

OPERATING REVENUE

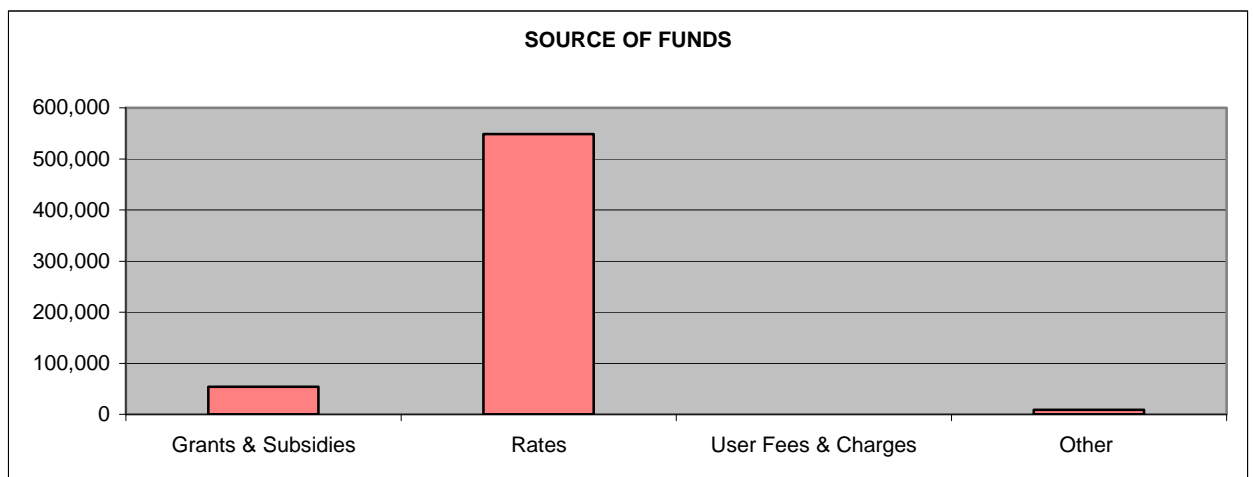
Other Revenue	68,400	61,719	62,700
TOTAL OPERATING REVENUE	68,400	61,719	62,700

CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE

MAJOR ITEMS

One Library Management System 31,000



FINANCIAL & CUSTOMER SERVICES

BUSINESS PLAN

2013 – 2014

Preparation Date:	24 April 2013
Compiled By:	Michael Dunemann
Business Unit Coordinator:	Michael Dunemann
Responsible Director:	Michael Dunemann
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit is to levy and collect rates and charges, manage treasury, provide accounts payable, accounts receivable and payroll functions. To complete all statutory reporting requirements and provide financial planning and budgeting systems. To provide a high level of customer service to all Council business units, external customers and the general public.

2. Business Unit Mission Statement

The purpose of this business unit is to optimise the use and management of the City's financial and physical resources. Provide a professional effective, efficient and customer focussed business unit responsive to the needs of the other Council business units and the general community. Provide best practice financial systems, management and support.

3. Business Unit Core Business/Activities

- Financial Management
- Financial Accounting Systems
- Audit Services
- Payroll Management and systems
- Treasury Management
- Customer Services
- Rates & Property Management

4. Strategic Framework

Strategic Objective 1 – **We Thrive** through our commitment to embrace change and adopt new technologies for sustainable solutions.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	8	1	-			
2012/2013	9	1	-			
2011/2012	9	1	-			

6. Business Environment

Achievements

- Continued improved business systems for Australian Arid Lands Botanic Garden Café and Shop and Wadlata.
- Internal control framework commenced.
- Work order systems
- Asset Management Systems for Infrastructure competed

Critical Issues

- None identified

Identifiable changes that may impact business

- None identified

Stakeholders that may be impacted (Internal and External)

- All Council business units

7. New Projects

To be implemented or finalised in 2012/2013

- Work Order System
- Internal Control Project
- Long Term Financial Plan V2
- Complete rate methodology review

ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM CORPORATE & BUSINESS SERVICES

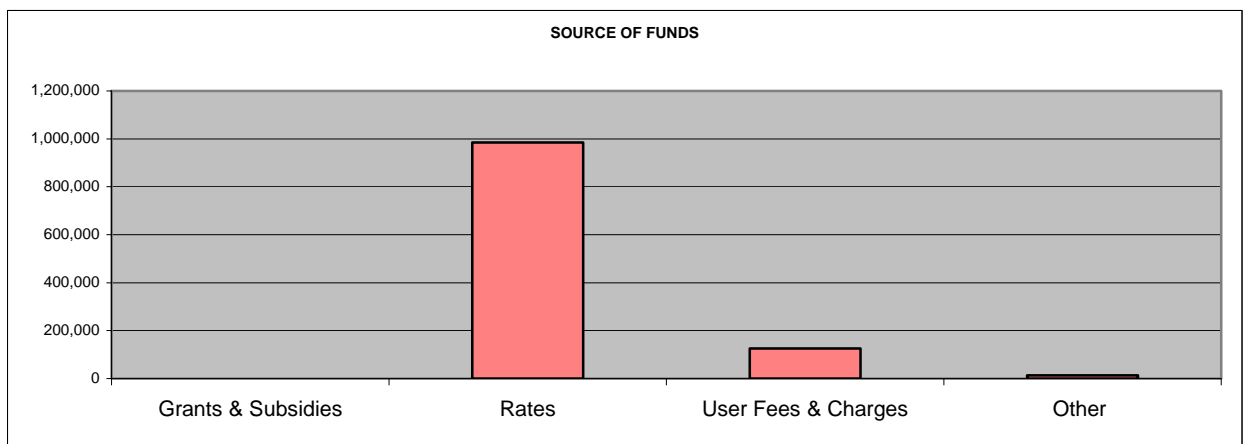
ACTIVITY FINANCIAL & CUSTOMER SERVICES

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Salaries & Wages	743,000	692,431	788,500
Other Operating Costs	<u>343,200</u>	<u>387,566</u>	<u>335,600</u>
TOTAL OPERATING EXPENDITURE	<u>1,086,200</u>	<u>1,079,997</u>	<u>1,124,100</u>
OPERATING REVENUE			
General Rates	11,842,000	11,821,235	12,838,400
Other Rate Revenue	120,000	117,019	126,000
Other Revenue	<u>11,500</u>	<u>20,758</u>	<u>13,500</u>
TOTAL OPERATING REVENUE	<u>11,973,500</u>	<u>11,959,013</u>	<u>12,977,900</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

Asset Management Project 40,000

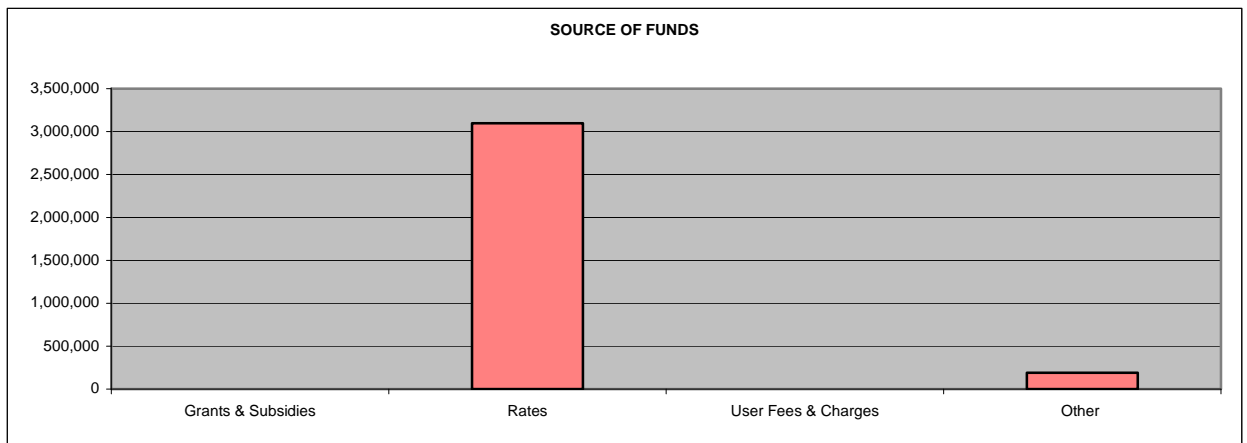


ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY TREASURY MANAGEMENT

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Interest on Loans	819,000	855,012	803,700
TOTAL OPERATING EXPENDITURE	819,000	855,012	803,700
OPERATING REVENUE			
Interest on Investments	158,400	211,122	181,600
TOTAL OPERATING REVENUE	158,400	211,122	181,600
CAPITAL EXPENDITURE			
Principal on Loans	2,170,100	2,169,887	2,481,100
TOTAL CAPITAL EXPENDITURE	2,170,100	2,169,887	2,481,100
CAPITAL REVENUE			
Repayments Community Groups	8,000	7,450	8,000
TOTAL CAPITAL REVENUE	8,000	7,450	8,000



RECORDS MANAGEMENT

BUSINESS PLAN

2013 – 2014

Preparation Date:	24 April 2013
Compiled By:	Michael Dunemann
Business Unit Coordinator:	Melody Poole
Responsible Director:	Michael Dunemann
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit is to provide a records management services across Council.

2. Business Unit Mission Statement

Provide a professional effective, efficient and customer focussed business unit that is responsive to the needs of all Council users. Provide best practice records management systems.

3. Business Unit Core Business/Activities

- Co-ordinate the processing and management of all Council records

4. Strategic Framework

Strategic Objective 3 – **We Connect** with each other through our down to earth sense of humour and spirit of joy that includes people of all ages, backgrounds and abilities.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014		3				
2012/2013	1	3	-			
2011/2012	1	3	-			

6. Business Environment

Achievements

- Continued deployment of TRIM Records system to all Council programs
- Audit of TRIM project

Critical Issues

- None identified

Identifiable changes that may impact business

- None identified

Stakeholders that may be impacted (Internal and External)

- All Council business units

7. New Projects

To be implemented in 2013/2014

- Ongoing TRIM rollout

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY RECORDS MANAGEMENT

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

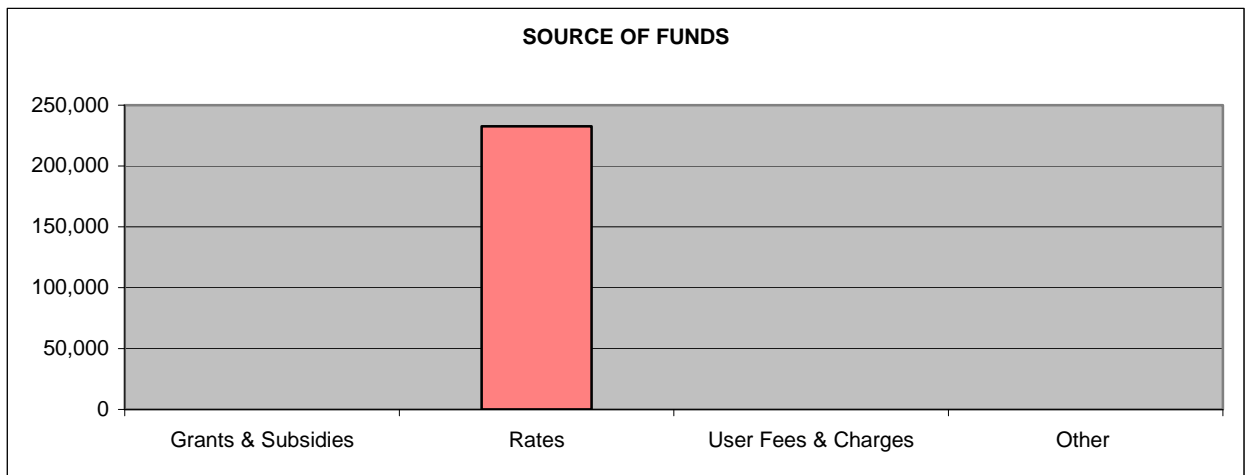
OPERATING EXPENDITURE

Salaries & Wages	170,800	164,028	191,200
Other Operating Costs	<u>94,700</u>	<u>86,157</u>	<u>41,400</u>
TOTAL OPERATING EXPENDITURE	<u>265,500</u>	<u>250,186</u>	<u>232,600</u>

OPERATING REVENUE

Other Revenue	<u> </u>	<u> </u>	<u> </u>
TOTAL OPERATING REVENUE	<u> </u>	<u> </u>	<u> </u>

MAJOR ITEMS



INFORMATION COMMUNICATIONS TECHNOLOGY

BUSINESS PLAN

2013 – 2014

Preparation Date:	24 April 2013
Compiled By:	Stephen Kite
Business Unit Coordinator:	Stephen Kite
Responsible Director:	Michael Dunemann
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the Port Augusta City Council Information Technology Department.

2. Business Unit Mission Statement

Review and Develop Port Augusta Council's Information and Communication Systems with the aim of providing best practice ICT Systems and Support.

3. Business Unit Core Business/Activities

- Provide Stable ICT Systems to the Organisation.
- Provide Timely and Efficient 24 hour ICT Support.
- Research and Development - future ICT Systems.

4. Strategic Framework

Strategic Objective 3 – **We Connect** our people with education, training and employment and with services and support.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	3	-	-			
2012/2013	3	-	-			
2011/2012	3	-	-			

6. Business Environment

Achievements

- Continued deployment of Records Management Software.
- Deployment of Risk Management Software.
- Implement new Websites and Intranet Site.
- Develop ICT Disaster Recovery Policy.
- Full Hardware and Software audit.
- Implement new Authority Server - Corporate Software.
- Relocation of Communications Equipment to Server Room.
- Implement Social Media software.
- Implement and deploy Smart Devices (Tablets and Phones).
- Implement GPS/GIS at AALBG and within the Infrastructure Department.
- Develop in-house ecommerce Website and iPad Applications.

Critical Issues

- N/A

Identifiable changes that may impact business

- N/A

- Stakeholders that may be impacted (Internal and External)
 - Port Augusta Council Staff
 - Port Augusta Council Elected Members

7. New Projects

To be implemented in 2013/2014

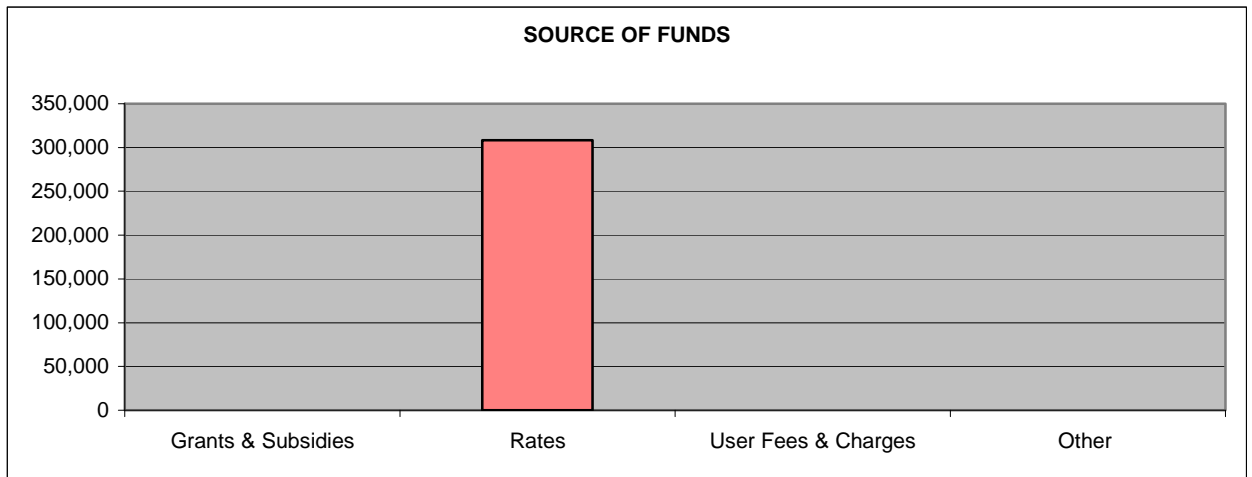
- Deploy iPad to Elected Members.
- Deploy LGA Smart Device App.
- GPS Council Infrastructure and Main Tourist items around Port Augusta and link to App that will be developed by LGA.
- Deploy online DA service.
- Upgrade online CRM system which will allow public to lodge online customer requests.
- Deploy Video Conference System in Civic Centre, Ramsay, Nerrilda, ChildCare, Special Needs.
- Upgrade Corporate Software - Authority to 6.9
- Deploy MS Share Point & MS Lync software.
- Deploy GenSet at Civic Centre (cover ICT Equipment & Health Vac Equipment)
- Setup Computer DR Site at Cultural Precinct.
- Deploy Trim Scanning Software to all sites.
- Deploy Photocopier Accounting software to allow improve cost management of Photocopier Fleet.
- Deploy Advanced ICT Monitoring and Control System.

ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY INFORMATION TECHNOLOGY

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Salaries & Wages	272,700	257,047	266,300
Leasing Costs	200,000	173,490	235,000
Licensing, Communications & Support Costs	314,900	331,850	289,500
Other Operating Costs	70,600	67,918	84,400
Full Cost Attribution	-540,000	-513,900	-567,000
TOTAL OPERATING EXPENDITURE	318,200	316,406	308,200
OPERATING REVENUE			
Other Revenue			
TOTAL OPERATING REVENUE			
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			



**AUSTRALIAN ARID LAND BOTANIC GARDEN
(AALBG) INTERPRETIVE CENTRE
INCORPORATING SOUVENIR AND PLANT
SALES and CAFÉ**

BUSINESS PLAN

2013 – 2014

Preparation Date:	24 April 2013
Compiled By:	Cherie Gerlach
Business Unit Coordinator:	Michael Dunemann
Responsible Director:	Michael Dunemann
Endorsement Date:	25 July, 2013

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the AALBG Interpretive Centre.

2. Business Unit Mission Statement

Provide the best possible experience for visitors to Australian Arid Lands Botanic Garden Café and Interpretive Centre. Increase tourism activity in Port Augusta and contribute to improve employment, business growth and to consolidate industry networks and partnerships within Port Augusta and the Region.

3. Business Unit Core Business/Activities

- Management of the AALBG Interpretive Centre
- Souvenir Shop
- Plant Shop

4. Strategic Framework

Strategic Objective 1 – **We Thrive** by building strong partnerships in education, training, regional development and tourism to provide opportunities and employment for our community.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	-	2	-			
2012/2013	-	2	-			
2011/2012	1	-	-			

6. Business Environment

Achievements

- AridSmart Club expanded to incorporate cafe (currently 350+ Members).
- AridSmart e-newsletters produced quarterly
- Continued attendance at Agricultural Shows and Fairs, including Augusta Markets
- Exposure of AridSmart via attendance at the 2013 Local Government Expo
- Upgrade to conference room
- Feature wall completion in the Café
- Increased events for families – AridSmart Family Day, School Holiday events, Seasonal promotions
- Evaluation and rationalisation of staffing in Gift shop
- Facebook page established, active on Trip Advisor
- Links with SA Tourism established
- National media coverage through PA Now Campaign, TV Personality Michael Keel an, and Channel 7 Scope program.

Critical Issues

- Staffing requirements to service souvenir and plant shop.
- Australian economy as applied to the tourism sector
- Increasing online sales
- Wider recognition of AALBG brand

Identifiable changes that may impact business

- Australian Economy as it relates to the tourism sector.
- Drop in mining, particularly the Olympic Dam expansion.

Stakeholders that may be impacted (Internal and External)

- Australian Arid Lands Botanic Garden Café
- Australian Arid Lands Botanic Garden Nursery
- Australian Arid Lands Botanic Garden Infrastructure Wadlata Interpretive

AUSTRALIAN ARID LANDS BOTANIC GARDEN AND NURSERY

BUSINESS PLAN

2013 – 2014

Preparation Date:	17 April 2013
Compiled By:	Cherie Gerlach
Business Unit Coordinator:	Deon Schumann and Tania Danylycha
Responsible Director:	Michael Dunemann
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the AALBG Interpretive Centre

2. Business Unit Mission Statement

To propagate AridSmart plants for use in the Garden and sale to the general community and external organisations. To facilitate the Research & Development of arid zone flora.

3. Business Unit Core Business/Activities

- AridSmart Nursery
- Research and Development

4. Strategic Framework

Strategic Objective 1 – **We Thrive** by building strong partnerships in education, training, regional development and tourism to provide opportunities and employment for our community.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	2	1	3	1		
2012/2013	3	1	2			
2011/2012	3	-	3			

6. Business Environment

Achievements

- Established a market with Native Plant Wholesalers in Mount Gambier. 1,500 provided to date and negotiations continuing for further sales in spring and summer.
- University of Technology Sydney partnership established, with research underway.
- Installation and operation of Waste Water Treatment Plant.
- Introduced a range of popular plants into 140mm coloured pots, identifying flower colour, and including large picture labels. This provides customers with an alternative to tube stock for those seeking more established plants.
- Plant list rationalised to 80 with other species only grown to order. Trials with new or unusual species will occur to determine appeal to customer.
- Plant propagation records have been recorded and collated for the past 6 months, enabling staff to see trends in success rates at different times of the year and with varying techniques.
- Volunteer numbers have increased to 15 regular volunteers on Wednesday mornings and 2 or 3 who also attend on Thursday mornings.

- In conjunction with the Friends we have obtained grant funds to purchase notice boards for the Nursery shed and also to have hot and cold water plumbed into the shed sink and to purchase and install a hand basin. We are also in the process of applying for other grants for items that will assist the volunteers.
- Attending the following shows to sell plants, supported by volunteers & Friends:
 - Prospect Fair
 - Laura Folk Fair
 - Clare Garden Show
 - Australian Plant Society Autumn Plant Sale
 - Port Augusta Market Day
 - Riverland Field Days
- Trainee Ryan Hayward was nominated and won the Port Augusta Trainee of the Year for 2013 at the Port Augusta Business Awards. He has also been awarded a Scholarship for the Playford Trust, sourced and supported by the Friends.
- New rammed earth wall installed in the Courtyard Garden, with financial assistance from the Friends. Repair works also to building walls and capping on walls in AridSmart Garden.
- External donation box installed in the entrance arbour.
- Completion of the Courtyard plantings.
- Significant irrigations works
- Various infrastructure projects done on site. Includes entrance arbour refurbishment, fencing, wind break in hardening off area
- New plantings in bush food islands, rare plants collection, and eremophila garden.
- Collections trips.

Critical Issues

Commercial and wholesale plant sales to mining, local government and other.
Capital available to expand the additional Collection proposals and major projects.

Identifiable changes that may impact business

- Australian Economy as it relates to the tourism sector.
- Drop in mining, particularly the Olympic Dam expansion.
- Development of markets to other Local Governments and the broader community

Stakeholders that may be impacted (Internal and External)

- AALBG Infrastructure
- AALBG Interpretive Centre
- Parks & Gardens Section

ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM CORPORATE & BUSINESS SERVICES
ACTIVITY AUSTRALIAN ARID LANDS BOTANIC GARDEN

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	---------------------	---------------------	---------------------

OPERATING EXPENDITURE

Arid Lands Visitor Centre			
Salaries & Wages	104,700	107,026	111,300
Other Operating Costs	223,700	221,252	248,500
Arid Lands Café			
Salaries & Wages	225,900	228,425	236,900
Other Operating Costs	116,400	112,991	121,600
Arid Lands Operations			
Arid Lands Nursery	162,100	118,656	168,400
Arid Lands Botanic Garden	392,500	427,747	392,200
TOTAL OPERATING EXPENDITURE	1,225,300	1,216,096	1,278,900

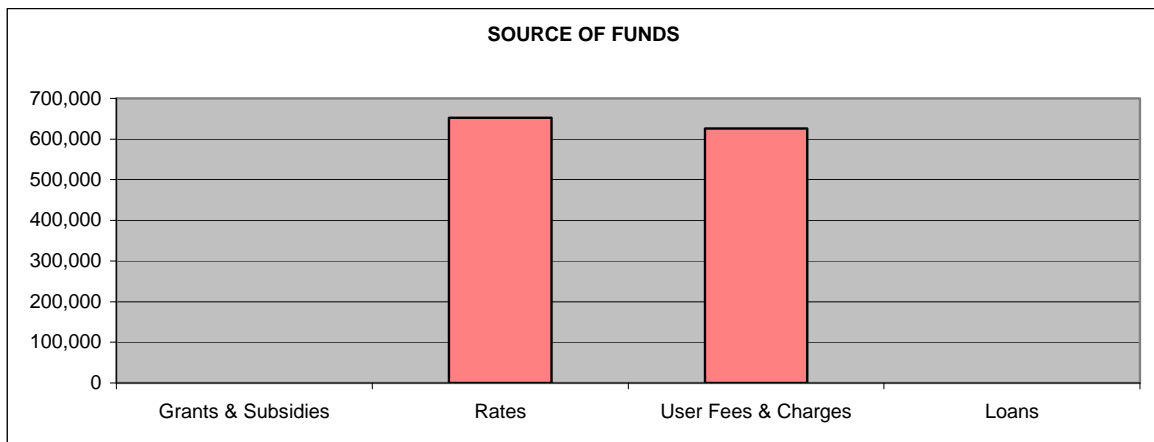
OPERATING REVENUE

Arid Lands Visitor Centre	139,000	149,228	145,000
Arid Lands Café	348,600	351,225	365,700
Arid Lands Nursery	100,000	92,214	105,000
Arid Lands Botanic Garden	10,000	857	10,500
TOTAL OPERATING REVENUE	597,600	593,524	626,200

CAPITAL EXPENDITURE

Arid Lands Furniture & Equipment	140,000	178,959	
TOTAL CAPITAL EXPENDITURE	140,000	178,959	

MAJOR ITEMS



COMMUNITY AND RECREATIONAL DEVELOPMENT

BUSINESS PLAN

2013 – 2014

Preparation Date:	14 May 2013
Compiled By:	Craig Dearlove
Business Unit Coordinator:	Craig Dearlove
Responsible Director:	Michael Dunemann
Endorsement Date:	29 July, 2013

1. Introduction

This business unit aim is to review, improve and maintain all councils sporting & recreational infrastructure and the delivery programs that assist with the health & wellbeing of the community.

2. Business Unit Mission Statement

To provide sustainable and viable Community, sporting and recreational infrastructure and programs that meet the communities needs and expectations.

3. Business Unit Core Business/Activities

Project Management of the Central Oval Redevelopment
 Effective Management of the Starclub Field Offer Position
 Effective Management of the Be Active Community Centre
 Effective Management of the Port Augusta Aquatic & Outdoor Adventure Centre
 Community & Recreational Development
 Sport & Recreation Facility Management
 Special Project Groups

4. Strategic Framework

Strategic Objective 1 – **We Thrive** by building strong partnerships in education, training, regional development and tourism to provide opportunities and employment for our community.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		C
				F/T	P/T	
2013/2014	1	2	6			
2012/2013	1	1	6			
2011/2012	1	1	6			

6. Business Environment

Achievements

- Central Oval Redevelopment moved to construction phase
- Successful relocation of SGL & Upgrade of Chinnery Oval
- 3800 participants utilised Aquatic Centre
 - 15% increase in group accommodation bookings (Aquatic Centre)
 - Aquatic School Holiday Program increase usage
 - Assisted with Augusta Park Primary School play space upgrade
 - Internal & External building improvements
 - Completion of Open Space & Play Space Strategies
 - Gladstone Square Play space upgrade

- Stage 2 completion of Christopher Street Park

Critical Issues

- Central Oval closure due to Redevelopment
- Aquatic Centre Maintenance Report
- Be Active Centre building
- Other Oval facilities
- Water reductions by Schools on DECS Ovals

Identifiable changes that may impact business

- User agreements between DECS & Council
 - Aquatic Centre
 - Braddock Oval
 - Stirling North Primary
 - Flinders View Primary
 - Augusta Park Primary
- New Starclub Program funding agreement Whyalla/ Port Augusta / Flinders Ranges Council

Stakeholders that may be impacted (Internal and External)

- Port Augusta Aquatic & Outdoor Adventure Centre
- Be Active Centre
- Spencer Gulf Football League
- Oval Sporting Groups, Cricket, softball, Soccer, events

RYAN MITCHELL SWIMMING CENTRE

BUSINESS PLAN

2013 – 2014

Preparation Date:	24 April 2013
Compiled By:	Sylvia Hogg
Business Unit Coordinator:	Sylvia Hogg
Responsible Director:	Michael Dunemann
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit is to promote water activity programs and maintain the facility to a high standard ensuring compliance with appropriate health standards for the enjoyment of residents and visitors.

2. Business Unit Mission Statement

Promote alternative physical activities for healthy lifestyles across all age groups in the community.

3. Business Unit Core Business/Activities

- Recreational Swimming
- Competitive Swimming
- Learn to Swim Programs
- Water based Health & Lifestyle Programs

4. Strategic Framework

Strategic Objective 2 – **We Create** excellence in education, health, sport, recreation and the arts.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014		1	14			
2012/2013		1	14			

6. Business Environment

Achievements

- General ongoing improvements to the pool deck and surrounds including shade sails and gardens.

Critical Issues

- Ageing Infrastructure

Identifiable changes that may impact business

- None Identified

Stakeholders that may be impacted (Internal and External)

- Port Augusta Swimming Club
- General community pool users

7. New Projects

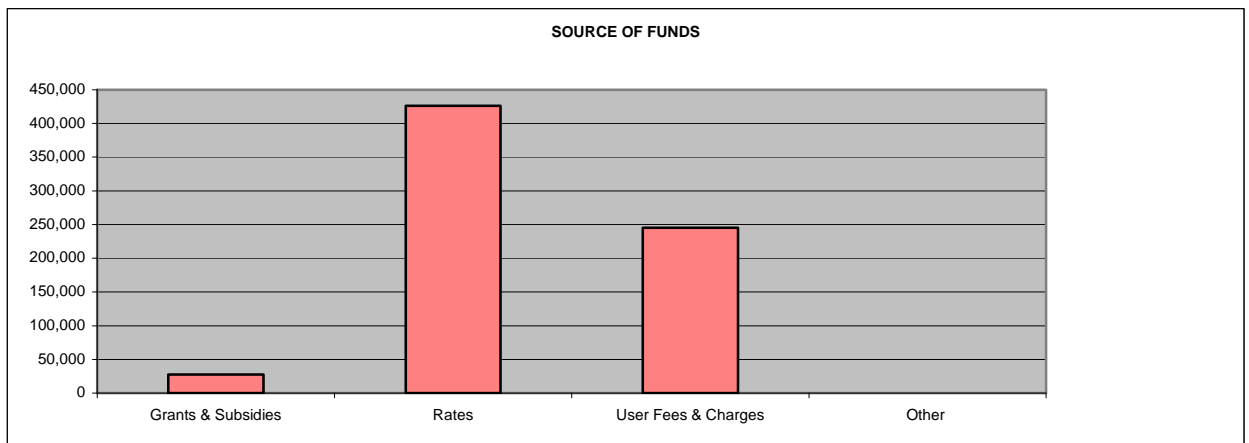
- None planned

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY SPORT & RECREATION

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Active Field Officer	131,500	112,080	169,000
Ryan Mitchell Swimming Centre	420,100	389,220	428,000
Be Active Centre	48,700	47,626	48,800
Aquatic Centre	53,500	49,010	53,500
TOTAL OPERATING EXPENDITURE	653,800	597,936	699,300
OPERATING REVENUE			
Active Field Officer	27,000	28,636	27,500
Ryan Mitchell Swimming Centre	185,800	183,283	193,300
Be Active Centre	20,000	22,941	19,500
Aquatic Centre	34,600	23,447	32,600
TOTAL OPERATING REVENUE	267,400	258,307	272,900
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			

MAJOR ITEMS



SOCIAL DEVELOPMENT PROGRAMS

BUSINESS PLAN

2013 – 2014

Preparation Date:	24 April 2013
Compiled By:	Michael Dunemann
Business Unit Coordinator:	Michael Dunemann
Responsible Director:	Michael Dunemann
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of the individual programs under social development are to provide support for the community in the areas of public safety, transport, and social capital via a grants system.

2. Business Unit Mission Statement

To support the community via programs to promote social capital, safety and wellbeing.

3. Business Unit Core Business/Activities

- Junior Sports Foundation
- CitySafe Program
- Dry Zone Legislation
- Community Bus
- Community Grants
- Immunisation Program
- Aging & Disabled Strategic Planning

4. Strategic Framework

Strategic Objective 2 – **We Create** excellence in education, health, sport, recreation and the arts.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014			3			
2012/2013			3			
2011/2012			3			

6. Business Environment

Achievements

- Ongoing enhancement of the CitySafe Program
- Allocation of \$20,000 in Community Grants

Critical Issues

- Development of relationships to promote and enhance the CitySafe Program

Identifiable changes that may impact business

- None Identified

Stakeholders that may be impacted (Internal and External)

- Substance Mis-Use Service
- Sobering Up Centre
- Junior Sports Foundation
- Aged Care Facilities

OPAL PROGRAM

BUSINESS PLAN

2013 – 2014

Preparation Date:	24 April 2013
Compiled By:	Cam Lever
Business Unit Coordinator:	Cam Lever
Responsible Director:	Michael Dunemann
Endorsement Date:	29 July, 2013

1. Introduction

OPAL – Obesity Prevention and Lifestyle – a program aimed at improving eating and activity patterns of children, through families and communities, thereby increasing the proportion of 0 to 18 year olds in the healthy weight range. This Program works towards ensuring Port Augusta is a community where it is easy for families to eat well and be active.

OPAL is supported by a Scientific Advisory Committee, ensuring that the program is based on good evidence and is innovative. OPAL is a significant childhood obesity prevention initiative that has the highest support at every level – from Council, to State and Australian government Ministers.

2. Business Unit Mission Statement

To improve eating and activity patterns of children, through families and communities, thereby increasing the proportion of 0 to 18 year olds in the healthy weight range.

3. Business Unit Core Business/Activities

The OPAL Program, works with a range of community groups – including schools, health services, council, private businesses, government and non-government organisations to find out what the community wants and needs to help children and adults to be more active and make healthy eating choices.

4. Organisational Values

Strategic Objective 2 – **We Create** excellence in education, health, sport, recreation and the arts.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	2					
2012/2013	2					
2011/2012	2					

6. Business Environment

Achievements

- Completed work on “Think Feet First” theme.
- Implemented the Family Salad challenge to promote fruit and veg month in February 2013.
- Launched new “Healthy Breakfast” theme - both community launch and interagency launch held March 2013.
- Achieved regular media presence on all local media outlets including radio, print and television.
- Promoted vegetable growing in the community through publication of the Port Augusta Fruit and Veg Growing guide and community information sessions.

- Coordinated three vegetable gardening groups with families of young children, to build gardening and food knowledge within the community.
- Achieved an OPAL Facebook page, and 'Growing your own Grub' (edible gardening group) Facebook page.
- Worked with a range of agencies, schools and community groups towards better catering across community events and fundraising.

Critical Issues

Identifiable changes that may impact business

Stakeholders that may be impacted (Internal and External)

A range of Community groups
Schools
Pre Schools
Child Care Centres
Private Businesses
Council departments and services,
Government departments and services
Non-Government Organisations
Sporting Groups
Families

7. New Projects

- West Side bike path
- healthy catering projects
- healthy breakfast promotions
- support Public Health Planning process

ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY COMMUNITY DEVELOPMENT

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
CitySafe Program	214,000	233,540	220,000
Safe Taxi Rank		13,066	20,000
Security Cameras	5,000	4,786	5,000
Community Services - Donations	35,000	31,661	35,000
OPAL Program	87,000	87,135	98,100
Ageing Strategy - Disability Action Plan	71,000	15,214	60,000
Junior Sports Foundation	10,000	523	2,000
Sporting Clubs			
Community Bus	43,400	65,224	59,700
TOTAL OPERATING EXPENDITURE	465,400	451,149	499,800
OPERATING REVENUE			
Grants & Subsideis		39,733	20,000
OPAL Program	50,000	59,600	75,000
Community Bus	14,000	49,250	16,000
TOTAL OPERATING REVENUE	64,000	148,584	111,000
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			
CitySafe Security Patrol			220,000

AGED CARE SERVICES

BUSINESS PLAN

2013 – 2014

Preparation Date:	7 th May 2013
Compiled By:	Anne O'Reilly
Business Unit Coordinator:	Desley McKinlay – Nerrilda Nursing Home Bernice Racanati – AM Ramsay Village Ros Franklin – Health Focus Bronwyn Filsell – Men's Shed
Responsible Director:	Anne O'Reilly
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of Council's Aged Care Services.

2. Business Unit Mission Statement

To provide or assist in the provision of best practice in community programs to meet the social, community and cultural needs of the Port Augusta community.

3. Business Unit Core Business/Activities

- Nerrilda Nursing Home
- AM Ramsay Village
- Health Focus Day Therapy Centre
- Men's Shed
- Support to the community and Aged Care Network in Port Augusta

4. Strategic Framework

Strategic Objective 4 – **We Care** for the wellbeing of ourselves and each other, especially the most vulnerable in our community.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	6	48	114			
2012/2013	6	46	109			
2011/2012	5	49	102			

6. Business Environment

Achievements

- 1) Nerrilda Nursing Home achieved maximum 3 year accreditation following a full site audit conducted in September 2012
- 2) Achieved maximum 12 months accreditation for Food Safety Plan audit at Nerrilda Nursing Home and AM Ramsay Village.
- 3) Successful transition to 'fresh cook' system Monday to Friday at each site.
- 4) Installation of public announcement system in Jaycee, Apex and McGhee wings at AM Ramsay Village.
- 5) Completed air conditioning upgrade to the South-Western area of Nerrilda Nursing Home.
- 6) Completed plumbing upgrade at AM Ramsay Village to meet current Australian Standards.
- 7) Commencement of new HACC Far North Collaborative Project Officer position funded through the Department of Health and Ageing.
- 8) Hosted a HACC Service Providers forum to discuss gaps in service and potential projects for the Region.
- 9) Completion of an outdoor entertaining area between Jaycee and Masonic wings at AM Ramsay Village.
- 10) Various Health Promotion sessions based on clients identified needs and interested were provided at Health Focus and the Men's Shed.

- 11) Successful application to Australian Government Shed Development Program Funding Round 5 for \$4,300 to purchase a shipping container for storage at the Men's Shed

Achievements (continued)

- 12) Health Focus client trip away to the Riverland held in May 2013
- 13) Successful Positive Ageing Expo held in October 2012.
- 14) Continued to drive the Aged Care Network "Partnerships in Positive Ageing"
- 15) Various training sessions held to support staff to undertake their roles.
- 16) Four staff completed the Diploma in Enrolled Nursing through bursaries with the Council.

Critical Issues

- 1) Attraction and retention of suitably qualified staff.
- 2) Increasing complex health issues of Aged Care Facility residents including mental health and challenging behaviours.
- 3) Sufficient funding levels to meet the increasing costs of operating services in a regional area.
- 4) Access to GP's and Allied Health Professionals for residents in Residential Aged Care.

Identifiable changes that may impact business

- 1) "Living Longer, Living Better" Aged Care Reforms
- 2) Increasing expectations of residents/representatives
- 3) Telehealth opportunities

Stakeholders that may be impacted (Internal and External)

- 1) All Aged Care Service Providers in Port Augusta and surrounding area
- 2) Our community
- 3) Existing staff
- 4) GP's

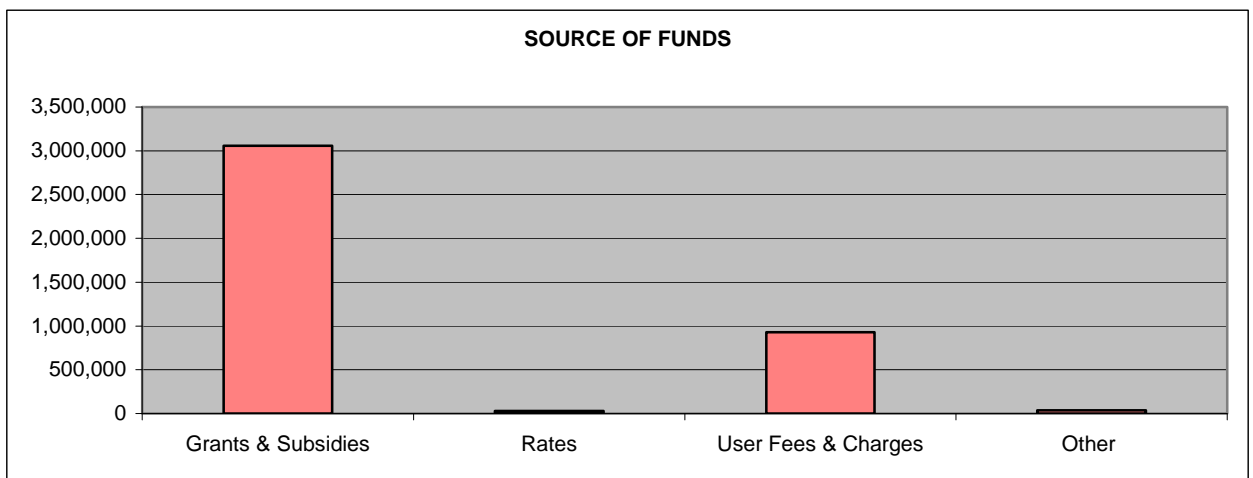
ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM **COMMUNITY SERVICES**

ACTIVITY **NERRILDA NURSING HOME**

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Salaries & Wages	2,817,000	2,918,769	2,936,200
Other Operating Costs	<u>1,032,700</u>	<u>1,076,098</u>	<u>1,116,900</u>
TOTAL OPERATING EXPENDITURE	<u>3,849,700</u>	<u>3,994,867</u>	<u>4,053,100</u>
OPERATING REVENUE			
Grants & Subsidies	3,050,000	2,836,409	3,058,000
User Fees	822,000	864,278	928,500
Other Revenue	<u>32,000</u>	<u>63,563</u>	<u>36,600</u>
TOTAL OPERATING REVENUE	<u>3,904,000</u>	<u>3,764,250</u>	<u>4,023,100</u>
CAPITAL EXPENDITURE			
Buildings, Furniture & Equipment	<u>120,000</u>	<u>36,866</u>	<u>75,000</u>
TOTAL CAPITAL EXPENDITURE	<u>120,000</u>	<u>36,866</u>	<u>75,000</u>

MAJOR ITEMS



ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM COMMUNITY SERVICES

ACTIVITY HEALTH FOCUS

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Salaries & Wages	181,400	180,994	184,400
Other Operating Costs	68,000	75,607	74,200

TOTAL OPERATING EXPENDITURE	249,400	256,601	258,600
------------------------------------	----------------	----------------	----------------

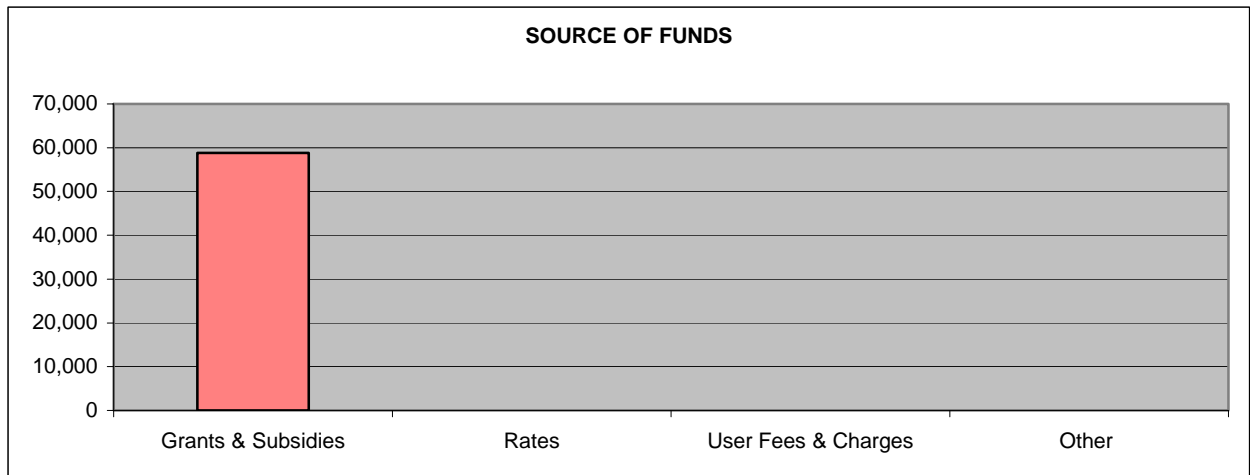
OPERATING REVENUE

Other Revenue	236,100	235,995	244,100
---------------	---------	---------	---------

TOTAL OPERATING REVENUE	236,100	235,995	244,100
--------------------------------	----------------	----------------	----------------

CAPITAL EXPENDITURE

MAJOR ITEMS

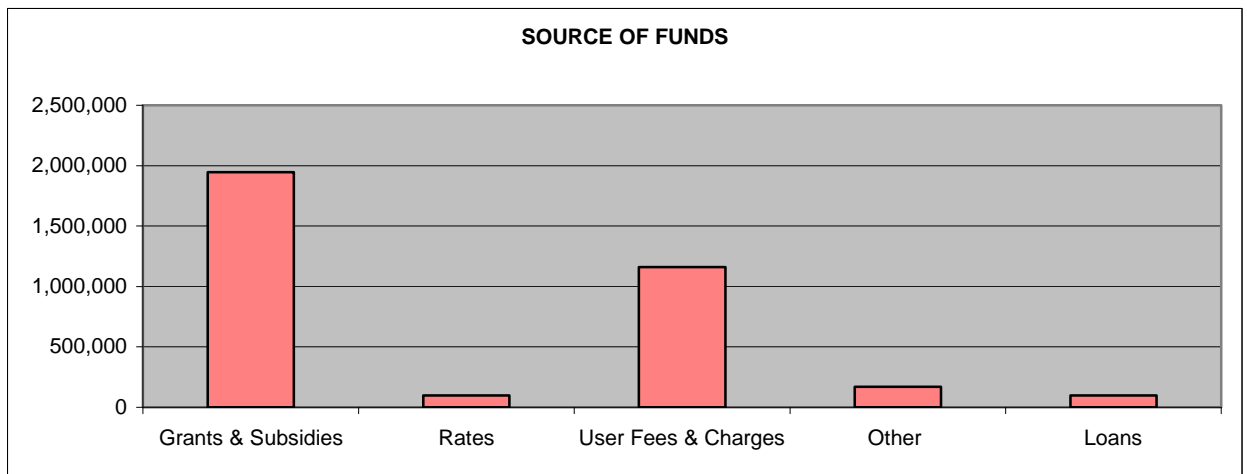


ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM COMMUNITY SERVICES

ACTIVITY A.M. RAMSAY VILLAGE

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Salaries & Wages	2,025,600	1,904,739	1,937,000
Other Operating Costs	<u>1,155,300</u>	<u>1,236,956</u>	<u>1,339,000</u>
TOTAL OPERATING EXPENDITURE	<u>3,180,900</u>	<u>3,141,695</u>	<u>3,276,000</u>
OPERATING REVENUE			
Grants & Subsidies	2,000,000	1,758,767	1,946,500
User Fees	1,051,000	1,131,375	1,160,300
Other Revenue	<u>156,000</u>	<u>162,841</u>	<u>169,200</u>
TOTAL OPERATING REVENUE	<u>3,207,000</u>	<u>3,052,983</u>	<u>3,276,000</u>
CAPITAL EXPENDITURE			
Furniture & Equipment	<u>73,000</u>	<u>66,002</u>	<u>97,000</u>
TOTAL CAPITAL EXPENDITURE	<u>73,000</u>	<u>66,002</u>	<u>97,000</u>
MAJOR ITEMS			
Building Upgrade			50,000



ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM COMMUNITY SERVICES

ACTIVITY DVA SHED PROGRAM

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

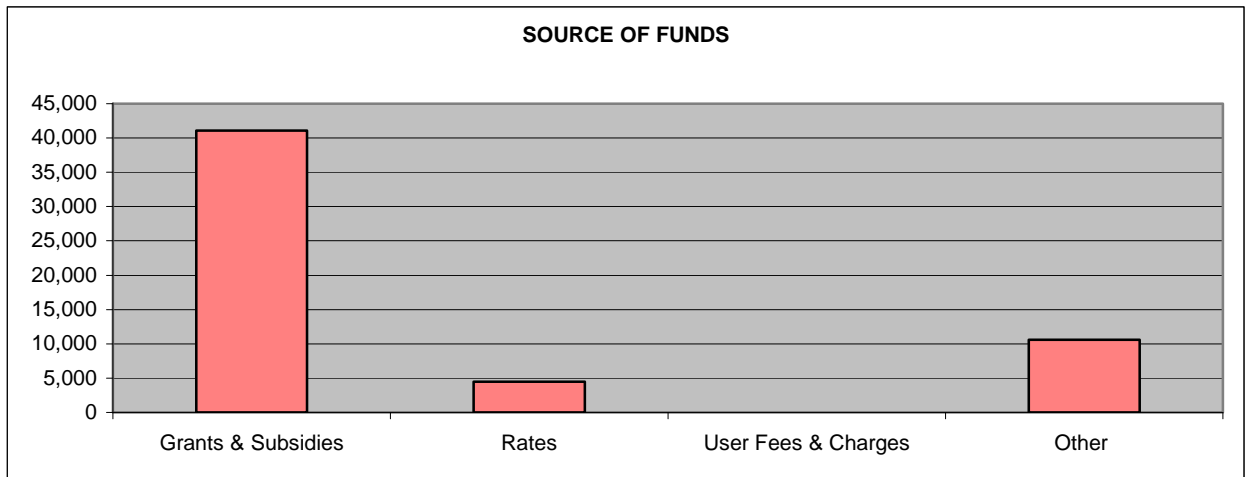
Salaries & Wages	32,300	40,007	34,800
Other Operating Costs	21,900	18,131	21,400
TOTAL OPERATING EXPENDITURE	54,200	58,138	56,200

OPERATING REVENUE

Other Revenue	50,200	56,103	51,700
TOTAL OPERATING REVENUE	50,200	56,103	51,700

CAPITAL EXPENDITURE

MAJOR ITEMS



ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM **COMMUNITY SERVICES**

ACTIVITY **HACC COLLOBORATIVE PROJECT**

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

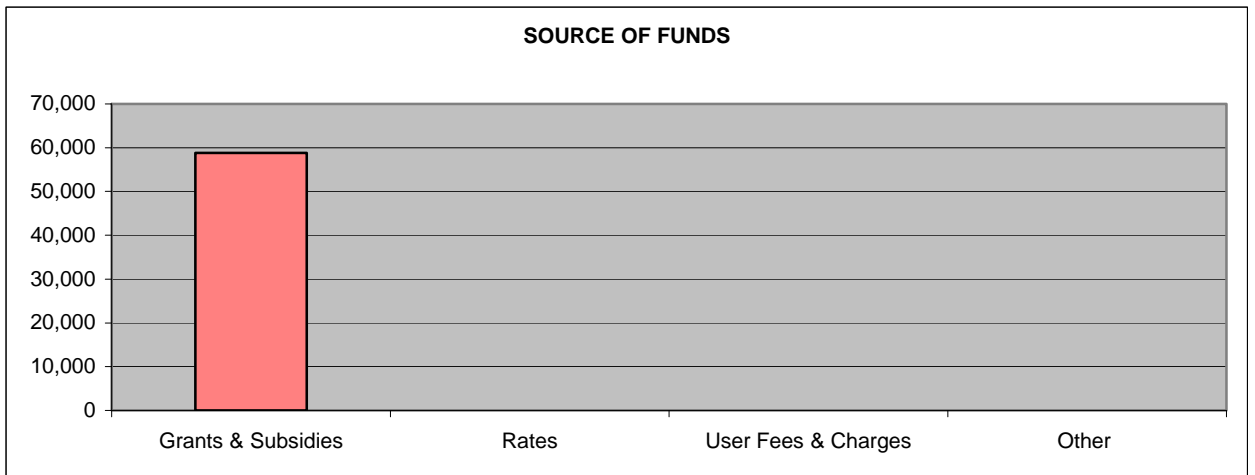
Salaries & Wages		30,682	38,100
Other Operating Costs		2,556	20,700
TOTAL OPERATING EXPENDITURE		33,237	58,800

OPERATING REVENUE

Other Revenue		113,635	58,800
TOTAL OPERATING REVENUE		113,635	58,800

CAPITAL EXPENDITURE

MAJOR ITEMS



CHILDREN'S SERVICES

BUSINESS PLAN

2013 – 2014

Preparation Date:	7 th May 2013
Compiled By:	Anne O'Reilly
Business Unit Coordinator:	Carol Winen – Port Augusta Childcare Centre Quanita Hockey – Miriam High Special Needs Centre
Responsible Director:	Anne O'Reilly
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of Council's Children's Services.

2. Business Unit Mission Statement

Provide a high quality, safe, secure and nurturing environment to conduct early learning opportunities to assist children aged 6 weeks to 8 years to reach their full potential

3. Business Unit Core Business/Activities

- Port Augusta Childcare Centre
- Miriam High Special Needs Centre

4. Strategic Framework

Strategic Objective 4 – **We Care** for the wellbeing of ourselves and each other, especially the most vulnerable in our community.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	6	7	41			
2012/2013	6	5	36			
2011/2012	8	7	48			

6. Business Environment

Achievements

- 1) Community Care Common Standards audit undertaken at Miriam High Special Needs Centre in November 2012
- 2) Received maximum twelve months accreditation for Food Safety Plan audit
- 3) Received maximum twelve months accreditation for Warm Water System Legislation audit.
- 4) Replacement of floor coverings in front office, staff and kitchen areas of Port Augusta Childcare Centre.
- 5) Continued implementation of systems to ensure compliance with the new Australian Children's Education & Care Authority's National Quality Framework.
- 6) Two staff completed Certificate III in Children's Services.
- 7) Hosted various student placements including secondary school work experience students, Certificate III in Children's Services student placements, tertiary students undertaking Bachelor of Early Childhood Education (Special Education) and 5th Year Medical Student rural placements.
- 8) Hosted visiting educational entertainment including Animals Anonymous, an African story teller, as well as visits from residents of AM Ramsay Village aged care facility.
- 9) Various training opportunities were undertaken to ensure staff are suitably qualified to meet children's health and education requirements.

Critical Issues

- 1) Attraction and retention of suitably qualified educators.
- 2) Limited funding opportunities to meet increasing costs of providing quality programs.

Identifiable changes that may impact business

- 1) Implementation of the new Disability Care Australia scheme (National Disability Insurance Scheme)
- 2) Continuing rollout of the Australian Children's Education & Care Authority's National Quality Framework.
- 3) Changes to rules regarding commencement of school and pre-school.
- 4) Care of children with complex health needs and challenging behaviours.

Stakeholders that may be impacted (Internal and External)

- 1) Families enrolled with the Port Augusta Childcare Centre and Miriam High Special Needs Centre.
- 2) Local community
- 3) Providers of care and services to children in Port Augusta and surrounding areas
- 4) Existing staff and educators.

ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM COMMUNITY SERVICES

ACTIVITY CHILDCARE CENTRE

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Salaries & Wages	727,900	755,862	784,200
Other Operating Costs	<u>215,000</u>	<u>177,161</u>	<u>209,300</u>
TOTAL OPERATING EXPENDITURE	<u>942,900</u>	<u>933,023</u>	<u>993,500</u>

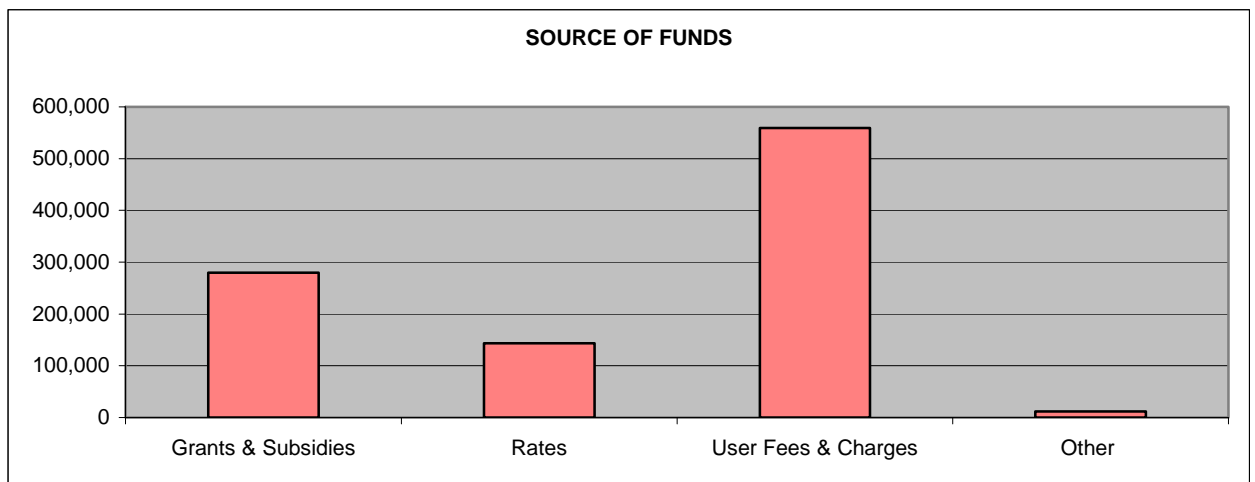
OPERATING REVENUE

Grants & Subsidies	309,500	266,872	279,600
User Fees	462,000	438,689	559,200
Other Revenue	<u>9,500</u>	<u>9,823</u>	<u>11,500</u>
TOTAL OPERATING REVENUE	<u>781,000</u>	<u>715,384</u>	<u>850,300</u>

CAPITAL EXPENDITURE

	<u> </u>	<u> </u>	<u> </u>
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>

MAJOR ITEMS



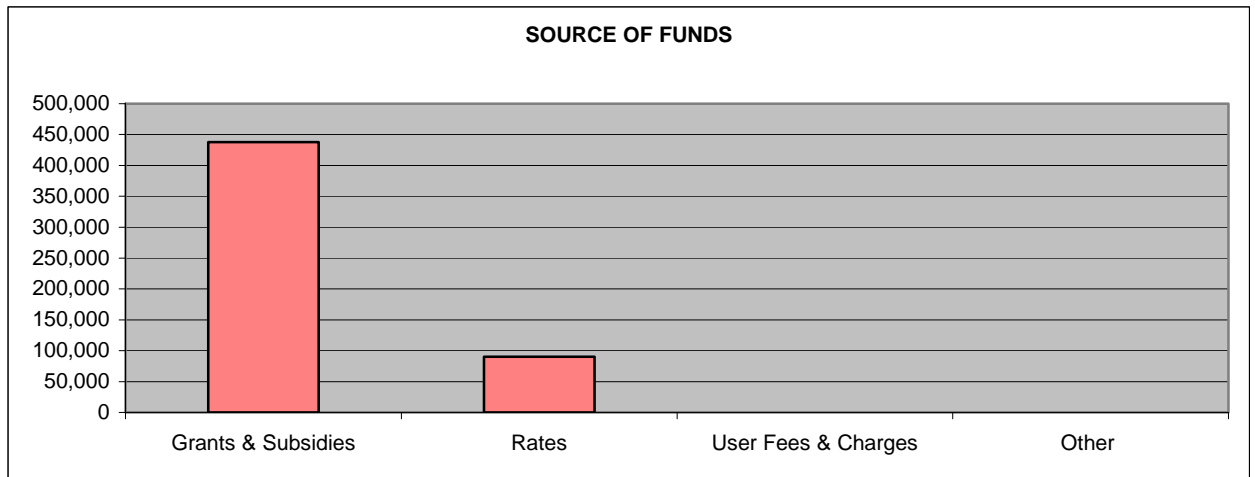
PROGRAM COMMUNITY SERVICES

ACTIVITY MIRIAM HIGH CENTRE

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Salaries & Wages	414,700	359,873	405,300
Other Operating Costs	<u>117,600</u>	<u>83,684</u>	<u>122,300</u>
TOTAL OPERATING EXPENDITURE	<u>532,300</u>	<u>443,556</u>	<u>527,600</u>
OPERATING REVENUE			
Other Revenue	<u>433,900</u>	<u>426,298</u>	<u>437,600</u>
TOTAL OPERATING REVENUE	<u>433,900</u>	<u>426,298</u>	<u>437,600</u>

CAPITAL EXPENDITURE

MAJOR ITEMS



YOUTH SERVICES

BUSINESS PLAN

2013 – 2014

Preparation Date:	8 th May 2013
Compiled By:	Anne O'Reilly
Business Unit Coordinator:	Anne O'Reilly
Responsible Director:	Anne O'Reilly
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the youth services area.

2. Business Unit Mission Statement

Recognise and value the diverse needs and culture of our community and increase opportunities for involvement and participation in programs and activities for youth and young people.

3. Business Unit Core Business/Activities

- Participation in and support to Port Augusta Youth Focus Group
- Provide financial support to youth related programs
- Support young people to participate in activities and promote a positive image of youth.

4. Strategic Framework

Strategic Objective 2 – **We Create** a culture of leadership by nurturing and developing inspiring leaders.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	-	-	-	-	-	-
2012/2013	-	-	-	-	-	-
2011/2012	-	-	-	-	-	-

6. Business Environment

Achievements

- 1) Successful 'Battle of the Beats 2013' National Youth Week event.
- 2) Participation in Port Augusta Youth Focus Group.
- 3) Secretarial support to Port Augusta's Youth Opportunities Program Community Board and participation in fundraising activities.
- 4) Financial support to youth related activities including the PAYSS program, Port Augusta Youth Centre and Youth Opportunities Program.

Critical Issues

- 1) Lack of identified youth development role within Council.

Identifiable changes that may impact business

- 1) Increase in social issues affecting young people in Port Augusta.

Stakeholders that may be impacted (Internal and External)

- 1) Port Augusta Community.

PROGRAM **COMMUNITY SERVICES**

ACTIVITY **YOUTH ACTIVITY SERVICE**

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Salaries & Wages	6,400	6,695	7,000
Other Operating Costs	<u>53,000</u>	<u>46,434</u>	<u>46,800</u>
TOTAL OPERATING EXPENDITURE	<u>59,400</u>	<u>53,129</u>	<u>53,800</u>

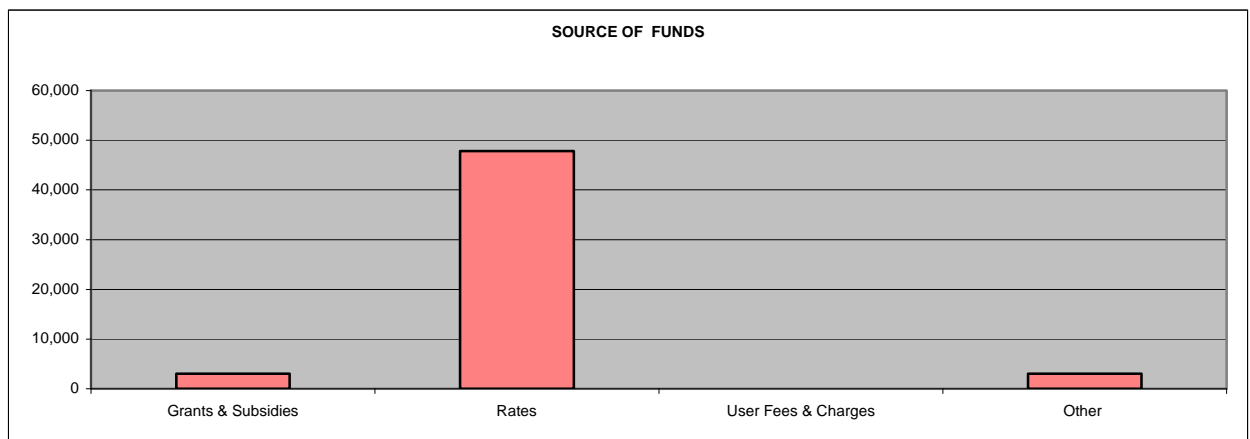
OPERATING REVENUE

Other Revenue	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>
TOTAL OPERATING REVENUE	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

Programmed Activities	23,000
Youth Bus Attorney Generals	25,000



DISABLED SERVICES

BUSINESS PLAN

2013 – 2014

Preparation Date:	7 th May 2013
Compiled By:	Anne O'Reilly
Business Unit Coordinator:	Anne O'Reilly
Responsible Director:	Anne O'Reilly
Endorsement Date:	29 July, 2013

1. Introduction

The purpose of this business unit plan is to facilitate improvements to disabled access to Council's programs and facilities.

2. Business Unit Mission Statement

To provide or assist in the provision of best practice in community programs to meet the social, community and cultural needs of the Port Augusta community.

3. Business Unit Core Business/Activities

- Implementation of Council's Disability Access Action Plan

4. Strategic Framework

Strategic Objective 4 – **We Care** for the wellbeing of ourselves and each other, especially the most vulnerable in our community.

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	-	-	-			
2012/2013						
2011/2012						

6. Business Environment

Achievements

- 1) Completion of Council's Disability Access Action Plan

Critical Issues

- 1) Funding to implement strategies of Action Plan.

Identifiable changes that may impact business

- 1) Changes to Building Codes

Stakeholders that may be impacted (Internal and External)

- 1) Staff
- 2) Community

INFRASTRUCTURE

BUSINESS PLAN

2013 – 2014

Preparation Date:	7 th May 2013
Compiled By:	Hayden Hart
Business Unit Coordinator:	Hayden Hart
Responsible Director:	Hayden Hart
Endorsement Date:	

1. Introduction

The purpose of this Business Unit is to coordinate the maintenance and development of the built and natural assets of the city and district.

2. Business Unit Mission Statement

Sustainable and effective maintenance, management and enhancement of the City's existing infrastructure assets. Plan for the provision of additional infrastructure to meet the needs of our growing city.

3. Business Unit Core Business/Activities

Engineering Technical Services
 Asset Management
 Buildings and other Properties
 Waste Management
 Water Treatment and Reuse
 Roads, Footpaths, Bridges and Stormwater Infrastructure
 Ovals, Parks, Gardens and Reserves
 Lakes and Environmental

4. Organisational Values

Respect
 Social justice
 Equal opportunity
 Inclusiveness
 Accessibility

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual	Vacancies		
				F/T	P/T	C
2013/2014	40	1	-	-	-	-
2012/2013	39	1	1			
2011/2012	40	1	3			

6. Business Environment

Achievements

- Continued the upgrade of Carlton Parade Cemetery
- Commenced in house operation and maintenance of Stirling North Cemetery
- Completed Margaret Avenue & Artlett Avenue stormwater upgrades
- Completed Ritma Road reconstruction
- Continued Footpath upgrade program
- Continued levee bank construction & rock protection to Caroon Road
- Completed the blasting and painting of Flinders Terrace bridge

Critical Issues

- The continued deterioration of the old bridge and other coastal infrastructure

Identifiable changes that may impact business

- The periodic closure of the Northern Power Station and reduction/ loss of water available for the lakes system.
- NBN Rollout impacts on existing and proposed infrastructure.

Stakeholders that may be impacted (Internal and External)

- Old Bridge Closure
- All of pedestrian/ bike traffic to/from Port Augusta West will be directed onto the main bridge
- Midge Fly and Odour from lakes
- Most of Port Augusta East (Willsden and Augusta Park) residents and co-located businesses

7. Projects

To be implemented in 2013/2014

- Central Oval Upgrade – civil and services works outside the main building contract
- Year 5 Footpath Upgrade Program
- Year 4 of Septic Tank pump out program
- Pontoon upgrade eastside foreshore
- Jetty repairs – east and Westside
- Airport Terminal building upgrade

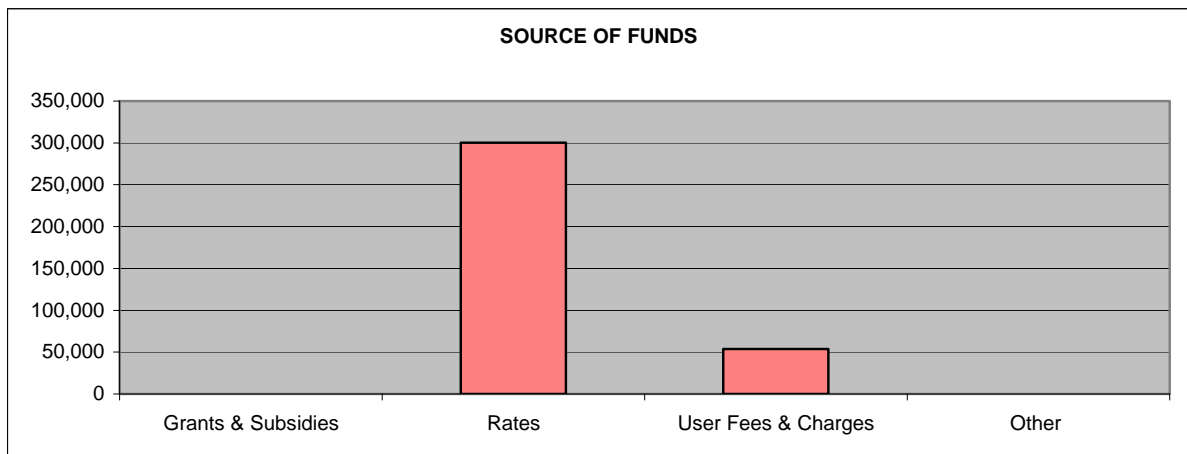
ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY BUILDINGS

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Civic Centre	234,000	187,172	230,400
Town Hall	24,500	19,812	25,500
Institute Building			
Poinsettia Village	40,200	35,261	39,100
Julia Lodge	20,600	29,052	32,900
Senior Citizens Centre	15,500	15,513	15,400
Old Fire Station	1,500	969	1,000
Richardson Crescent Hall	3,200	3,069	3,200
Elizabeth Tce Hall	2,500	2,432	2,600
20 Jervois Street	10,000	7,393	4,000
Depreciation			
TOTAL OPERATING EXPENDITURE	352,000	300,673	354,100
OPERATING REVENUE			
Town Hall			
Lea Memorial Hall			
Poinsettia Village	35,000	41,915	41,800
Julia Lodge	9,000	13,331	12,000
TOTAL OPERATING REVENUE	44,000	55,246	53,800
CAPITAL EXPENDITURE			
Buildings			
TOTAL CAPITAL EXPENDITURE			

MAJOR ITEMS



ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY OTHER PROPERTY

	BUDGET	ACTUAL	BUDGET
	2012/2013	2012/2013	2013/2014

OPERATING EXPENDITURE

Foreshores	41,000	62,907	206,700
Back Beach	500		500
Volunteer Projects	3,000	2,721	3,000
Public Conveniences	82,000	85,003	88,000
Stable Areas	15,000	25,681	14,200
Homestead Park	12,000	10,305	12,000
Port Augusta Lakes Management	12,000	11,678	25,000
Waste Disposal	39,000	24,577	39,500
Street Lighting	298,000	297,133	334,000
Emergency Services Levy	12,000	11,678	12,600
Parking Bays		5,573	4,900
Hiway One Mounding	11,700	11,524	23,000
Other Property	17,500	18,963	18,200
TOTAL OPERATING EXPENDITURE	543,700	567,743	781,600

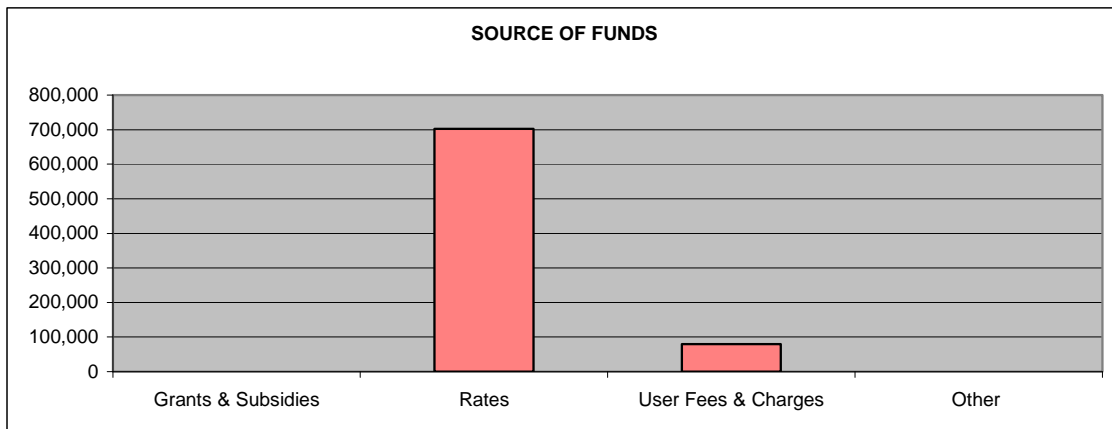
OPERATING REVENUE

Waste Disposal Ponds	25,000	36,305	30,000
Stables	31,000	32,782	32,400
Industrial Leases		22,374	17,000
Levy Banks	35,000	42,600	
Foreshores			
TOTAL OPERATING REVENUE	91,000	134,060	79,400

CAPITAL EXPENDITURE

		29,984	
TOTAL CAPITAL EXPENDITURE		29,984	

MAJOR ITEMS

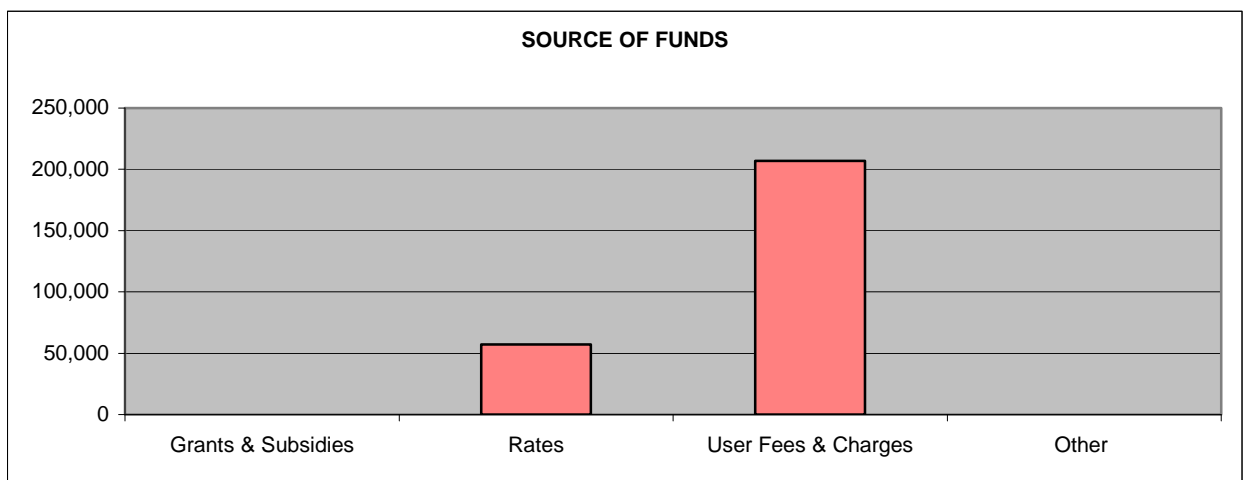


ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY CEMETERIES

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Stirling North Cemetery	158,200	200,827	187,300
Carlton Parade Cemetery	63,000	74,238	59,700
Port Augusta West Cemetery	22,100	18,452	17,100
TOTAL OPERATING EXPENDITURE	243,300	293,517	264,100
OPERATING REVENUE			
Cemetery Fees	179,000	188,129	207,000
TOTAL OPERATING REVENUE	179,000	188,129	207,000
CAPITAL EXPENDITURE			
Buildings			
TOTAL OPERATING REVENUE			
MAJOR ITEMS			
Carlton Parade Cemetery Upgrade			38,000



ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

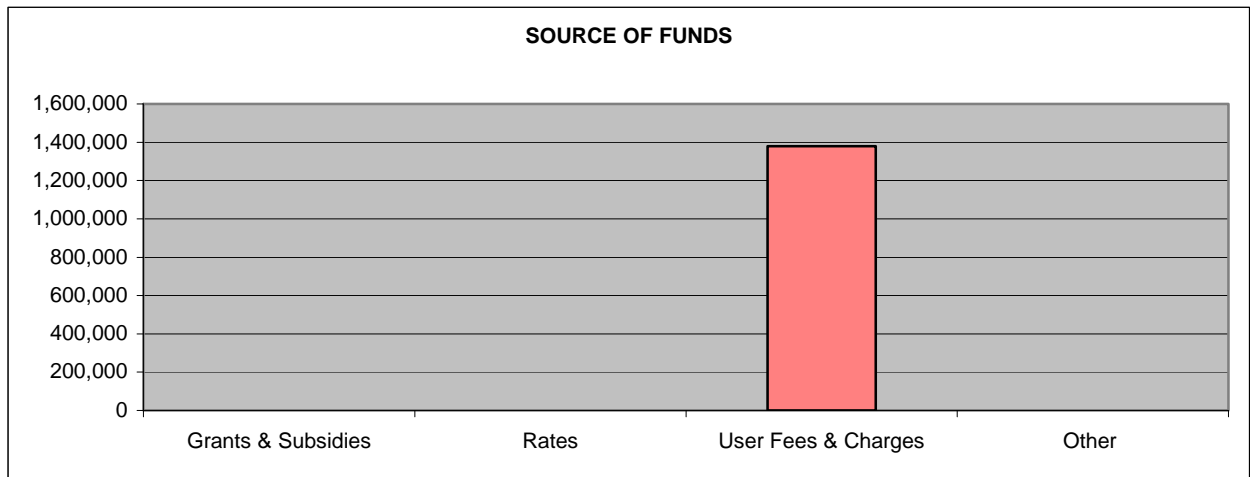
PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY WASTE MANAGEMENT

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Household Refuse Collection	710,000	612,406	630,000
Street Bin - Garbage & Refuse Collection	77,500	74,930	77,500
Footner Road Transfer Station	724,000	485,524	630,000
Illegal Dumping	10,000	9,937	14,500
Stirling North Refuse Reserve	16,000	23,079	24,000
Carlton Parade Refuse Reserve	1,000	662	1,000
Waste Management Commission	1,200	1,453	1,500
TOTAL OPERATING EXPENDITURE	1,539,700	1,207,990	1,378,500
OPERATING REVENUE			
Waste Collection Fees	1,308,000	1,348,828	1,378,500
TOTAL OPERATING REVENUE	1,308,000	1,348,828	1,378,500

CAPITAL EXPENDITURE

MAJOR ITEMS



ANNUAL BUDGET AND BUSINESS PLAN - 2013/2014

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY INFRASTRUCTURE

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	---------------------	---------------------	---------------------

OPERATING EXPENDITURE

Aerodrome	108,400	109,898	145,500
Sealed Roads	538,000	793,119	681,500
Unsealed Roads	265,000	148,286	239,000
Bridges	47,500	57,302	47,500
Street Sweeping	90,000	84,975	91,000
Footpaths	282,000	167,328	282,000
Off Street Car Parks	11,000	10,219	12,000
Stormwater Drainage	110,000	108,204	119,000
Effluent Drainage	422,500	414,594	441,700
Central Oval Reclaimed Water Plant	60,500	109,703	82,400
Depreciation			
	1,934,900	2,003,627	2,141,600

OPERATING REVENUE

Aerodrome	215,000	295,436	265,600
Roads & Footpaths	570,000	575,046	668,200
Effluent Drainage Charges	670,000	649,320	753,000
	1,455,000	1,519,801	1,686,800

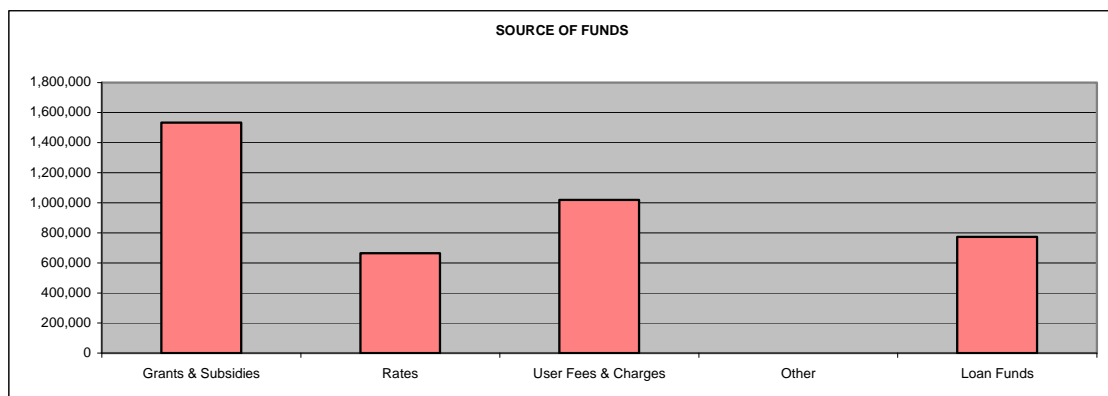
CAPITAL EXPENDITURE

Aerodrome		0	865,000
Stormwater Drainage & Waste Water Treatment	171,000	135,854	25,000
Footpath Reconstruction	250,000	328,163	250,000
Bridges	430,000	430,077	
Pedestrian Crossing Flinders Tce		0	20,000
Capital Works Program Roads	1,359,000	1,346,069	688,000
	2,210,000	2,240,162	1,848,000

CAPITAL REVENUE

Aerodrome			865,000
	865,000	865,000	865,000

MAJOR ITEMS



PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY PARKS GARDENS RESERVES OVALS

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
--	-----------------------------	-----------------------------	-----------------------------

OPERATING EXPENDITURE

Parks Gardens & Reserves	664,500	826,419	626,500
Playground Equipment	70,000	22,398	61,000
Central Oval	177,500	300,071	103,500
Chinnery Park Oval	124,000	316,765	101,200
ETSA Oval	92,500	49,159	80,000
Other Ovals & Sporting Facilities	51,500	40,792	51,500
	<u>1,180,000</u>	<u>1,555,603</u>	<u>1,023,700</u>

OPERATING REVENUE

Parks Gardens & Reserves	4,000	261,953	
ETSA Oval		0	
	<u>4,000</u>	<u>261,953</u>	

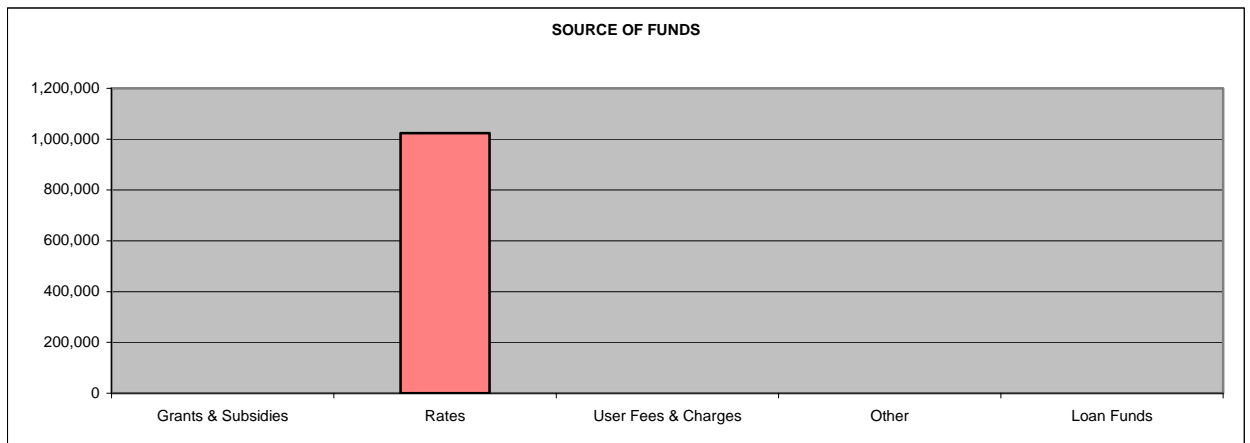
TOTAL OPERATING REVENUE

CAPITAL EXPENDITURE

Central Oval Project			1,400,000
Playground Equipment	50,000	50,000	50,000
	<u>50,000</u>	<u>50,000</u>	<u>1,450,000</u>

MAJOR ITEMS

Playground Shade Sails		50,000
Central Oval Civil, Landscaping & Stormwater		1,400,000
		<u>1,450,000</u>

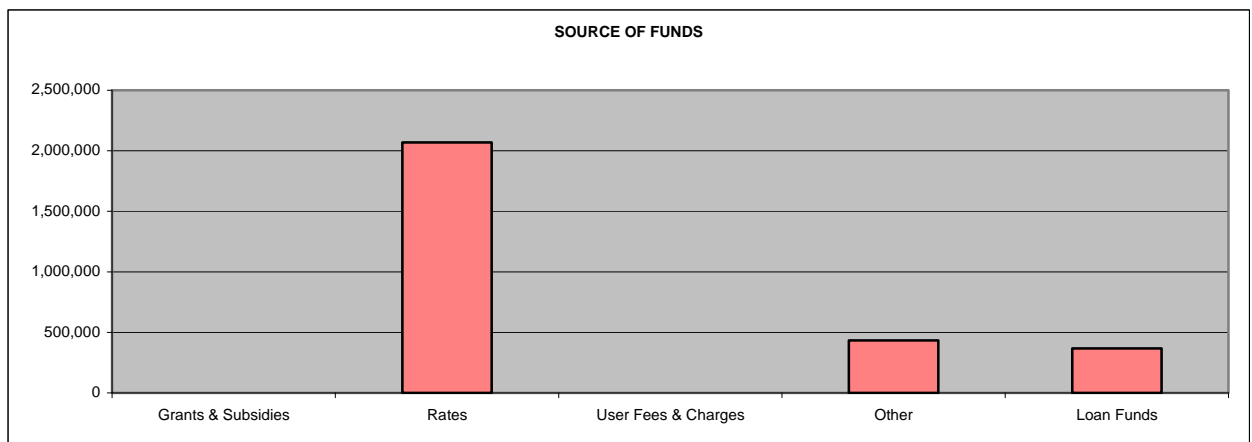


PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY ENGINEERING DEPOTS & OTHER INDIRECT

	BUDGET 2012/2013	ACTUAL 2012/2013	BUDGET 2013/2014
OPERATING EXPENDITURE			
Depots	244,000	300,431	283,000
Engineering Salaries & Wages	601,900	581,382	607,400
Engineering Other Operating Costs	137,000	126,501	141,900
Indirect Costs Operational Staff	747,200	773,424	730,800
Machinery	559,500	564,930	582,200
Depreciation			
	<u>2,289,600</u>	<u>2,346,668</u>	<u>2,345,300</u>
OPERATING REVENUE			
Machinery Internal Hire	430,000	460,405	430,000
Diesel Rebate	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
TOTAL OPERATING REVENUE	<u>435,000</u>	<u>465,406</u>	<u>435,000</u>
CAPITAL EXPENDITURE			
Buildings			
Plant Vehicles & Equipment	<u>530,200</u>	<u>414,593</u>	<u>528,000</u>
TOTAL CAPITAL EXPENDITURE	<u>530,200</u>	<u>414,593</u>	<u>528,000</u>
CAPITAL REVENUE			
Surplus on Sale of Machinery & Vehicles	<u>147,900</u>	<u>141,706</u>	<u>159,000</u>
TOTAL OPERATING REVENUE	<u>147,900</u>	<u>141,706</u>	<u>159,000</u>

MAJOR ITEMS



NOTE 1 VALUATION

Council's rating is based on Site Values provided by the Valuer General. Site Value is the value of a property without any capital improvements(land value).

As part of the budget, it is necessary for Council to formally adopt the valuation as its means of assessment. The following resolution must therefore be adopted: -

" that the Corporation of the City of Port Augusta for the 2013/2014 financial year adopts pursuant to Section 167(2)(b) of the Local Government Act 1999 the valuations of the Valuer-General of site values for all rateable property in the area of the Council which amounts in total to an estimated value of \$762,707,836 for the area and which represents the sum of all properties set forth in the rating and property records of the Council for the 2013/2014 financial year and hereby specifies the 29th day of July 2013, as the day upon which such adoption of such valuations of the Valuer-General shall become the valuations of the Council"

The Valuer General is continually modifying his valuation of property throughout the City and surrounds. However, once the valuation is adopted by Council it remains valid until the next financial year. A property owner has the right to appeal against this assessment under the provisions of the Valuation of Land Act. Such objections must be lodged with the Council or direct with the Valuer General within thirty days of the receipt of notice of the assessment. Should the appeal be successful the Council is obliged to amend the valuation in accordance with the decision of the Valuer General.

NOTE 2 RATING LEVELS

The Local Government Act as amended provides for Council to levy differential rates based on location and land use. This method has been adopted by Council for several years and involves using Council's Development Plan (zoning) as the basis for the differential in location and land use codes provided by the Valuer General's Department as the basis for differential in land use.

Council has always levied two differential rates based on land use, namely commercial/industrial and vacant land (non-urban zones). The differential rate for commercial and industrial property was removed in 1997 but re-introduced in 2006/2007 to provide equity in total rates raised. Differential rates have been maintained for rural areas and the Coastal Zone that encompasses the Blanche Harbour and Miranda shack areas.

Council's rating policies are reviewed annually and in recent years have included strategies to deal with significant upward movements in property valuation. Council has previously identified areas of the City that have been subject to unusually high valuation increases; namely Commercial Road CBD, Westside areas surrounding Shirley Street, the Blanche Harbour shacks and more recently, Stirling North. Over the last two years, values have stabilised and there has been a reduction in values of between \$5,000 and \$10,000 across the majority of the central part of the City and the Westside. Valuations in Stirling North have remained static and as a result, there has now been a "levelling out" of values across all areas.

Council has recognised that the value of areas in the central part of the City and Stirling North have increased significantly since 2007/2008 and introduced capping of 10% to phase in the resultant rate increases over a number of years. Council has recognised that values in these areas are now on par with values in the western side of the City and to provide equity, it has retained the capping maximum of 15% for all land use types. This will affect approximately 941 properties, where the rates will rise by up to 15%. The offset to this is that 991 properties will receive a rate rise of between 1% & 5% and 4912 properties between 5% and 6.9%. There are also 126 properties that will see a reduction in their rates.

A table setting out how many properties are affected by the different levels of rate rise is included on page 112.

The rates for the Blanche Harbour area will be increased by an average of 15.0%. This reflects the valuation increases in this area and continues the policy of aligning the shack site rates at a percentage of with similarly valued properties in the City.

As a result of valuation movements and actual land values in some locations, individual ratepayers receiving a state government pensioner concession may face financial difficulty as a result of Council's rates. In recognition of this, Council has in previous years, resolved to provide an automatic rebate to eligible pensioners and self-funded retirees. The rebate will again be provided in 2013/2014.

As part of the community consultation process for the budget, Council conducted two community forums. As a result of feedback provided by the community, Council will look to possible changes in the rating of properties in the coastal homes zone through a review of its current rating policy. This review will be completed by early 2014.

Council will also consider a proposal from RDA Far North to assist small business owners in the Commercial Rd precinct, by investigating opportunities to support the Augusta Market Days.

In summary Council has approved:-

- A rebate provided for owners of flats that are vacant at 30 June, 2013 be retained.
- A rebate of up to \$340 to eligible pensioners and self-funded retirees whose net general rate levy after deduction of the State Government concession exceeds \$1,106. Pensioners with a net general rate levy between \$1,040 and \$1,406 will receive a rebate to limit the maximum net rate levy payable to \$1,106. Pensioners with a net general rate levy greater than \$1,406 will receive a rebate of \$340. The total of rebates provided is estimated to be \$48,000.
- A rebate system be retained to limit the maximum increase in rates payable due to increase in valuation to 15% for residential properties including vacant land and 15% for business properties over the rates levied for 2012/2013.
- The system of rate capping for residential properties be retained. Owners of a residence in the Urban areas with a site valuation of greater than \$132,531 will pay a maximum rate of \$2,490 This maximum rate was adopted by Council to lessen the effect of extraordinary and varied valuation increases that have been experienced over the last 20 years in Port Augusta. A cap of \$1,948 will apply to non-urban areas other than the Blanche Harbour Shacks.
- The "maximum rebate" will apply to single vacant residential allotments of generally less than 5000 sq. metres. Where a parcel of land contains a number of contiguous allotments, the maximum rate will be applied individually to each allotment.
- A differential rate be retained for Commercial/Industrial properties, rural properties and shack properties to maintain the relativity in rates collected from the various property types/groups.
- A service charge for common effluent drainage be set at \$449 per property for properties connected to the Council owned STED schemes. .
- A service charge of \$204 per property be set for the household waste collection service(Residential areas)
- A service charge of \$102 per Blanche Harbour Shack be set for household waste collection be introduced.
- A minimum of rate of \$1,106 will apply to all rateable locations.

NOTE 2 RATING LEVELS CONTINUED

The Zones for rating purposes are as follows: -

As a basis for setting urban rates: -

- Residential
- Highway Services
- Bulky Goods
- Residential Davenport
- Residential Stables
- Neighbourhood Centre
- Urban Coastal
- District Centre
- Local Centre
- Industry
- Airport
- Recreation

As a basis for setting non-urban rates: -

- Public Purposes
- Defence
- Conservation
- Rural Living
- Coastal Conservation
- Primary Industry

As a basis for setting rates on shacks: -

- Coastal Holiday Settlement

The Local Government Land Use Codes are as follows: -

- Residential
- Commercial - Shop
- Commercial - Office
- Commercial - Other
- Industry - Light
- Industry - Other
- Primary Production
- Vacant Land
- Other Use

NOTE 2 RATING LEVELS CONTINUED

Council has determined that to meet its expenditure budget, a **6.9% increase in rate revenue** for rateable properties will be levied for the 2013/2014 financial year.

The number of rateable properties with the % rate rise is set out in the following table: -

Rate Rise	Number Properties
<0 (Decrease)	129
0-5%	991
5-6.9%	4912
7-10%	142
10-15%	941

Rating details are set out in the table on Page 113.

The minimum rate has been increased by 6.9% (\$71) to \$1,106. The maximum rate for urban residences has increased by 6.9% (\$160) to \$2,490 and \$1,948 for non-urban residences.

There are 2,366 properties that are subject to the minimum rate. This represents 32.83% of total rateable properties. **The Local Government Act prescribes that no more than 35% of rateable properties must be subject to the minimum rate.**

Net General rate revenue raised is estimated to be \$12,838,400. This amount provides for the Discount Scheme, the rate capping strategy, the maximum rate strategy and other rebates provided annually by Council.

NOTE 2 RATING LEVELS CONTINUED

The following table sets out rates in the dollar for all locations and land use types

Category	Land Use	Rate in \$ (Cents)	Minimum Rate	Maximum Rate	Maximum % rise
Urban	Residential	.018788	1,106	2,490	15%
	Commercial - Shop	.032583	1,106	-	15%
	Commercial - Office	.032583	1,106	-	15%
	Commercial - Other	.032583	1,106	-	15%
	Industry - Light	.032583	1,106	-	15%
	Industry - Other	.032583	1,106	-	15%
	Primary Production	.005056	-	-	15%
*****	Vacant Land	.018788	1,106	2,490	15%
	Other Use	.018788	1,106	-	15%
Non-Urban	Residential	.012540	1,106	1,948	15%
	Commercial - Shop	.032583	1,106	-	15%
	Commercial - Office	.032583	1,106	-	15%
	Commercial - Other	.032583	1,106	-	15%
	Industry - Light	.032583	1,106	-	15%
	Industry - Other	.032583	1,106	-	15%
	Primary Production	.005056	-	-	15%
*****	Vacant Land	.006307	1,106	1,948	15%
	Other Use	.018788	1,106	-	15%
Shacks	Residential	.006553	1,106	2,490	15%
	Primary Production	.005056	-	-	15%
	Vacant Land	.006307	1,106	1,948	15%
	Other Use	.018788	1,106	-	15%

*****Maximum rate to apply to vacant residential allotments only of < 5000sq metres.

NOTE 3 DISCOUNT ON RATES

The Local Government Act contains provisions that allow Council to offer discounts for early payment of rates.

Over the last number of years, as part of the budget, Council has adopted a policy of allowing a 5% discount on rates fully paid by the due date of the first quarterly instalment. This has been a very successful incentive and taken up by over half the rate base. An amount of \$344,486 in discount was provided in 2012/2013 and as a result, \$6,889,720 in rate revenue was collected in the first quarter. This represents 49.92% of total rates raised.

An allocation of \$360,000 has been provided within the current budget to continue the incentive of a 5% discount for early payment of rates.

**BUDGETED BALANCE SHEET
FOR YEAR ENDED 30 JUNE 2014**

	Notes	2014 \$	2013 \$
ASSETS			
Current Assets			
Cash and cash equivalents	6	2,100,200	2,100,200
Trade & other receivables	6	1,556,000	1,548,264
Other financial assets	6		
Inventories	6	<u>154,000</u>	<u>153,342</u>
Total Current Assets		<u>3,810,200</u>	<u>3,801,806</u>
Non-current Assets			
Infrastructure, Property, Plant & Equipment	8	186,884,876	188,509,691
Other Non-current Assets	7	<u>2,100,000</u>	<u>2,100,000</u>
Total Non-current Assets		<u>188,984,876</u>	<u>190,609,691</u>
TOTAL ASSETS		<u>192,795,076</u>	<u>194,411,497</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	9	4,900,000	4,854,748
Borrowings	9	2,480,900	2,169,887
Provisions	9	1,320,000	1,312,931
Other Current Liabilities			
Liabilities relating to Non-current Assets held for Sale			
Total Current Liabilities		<u>8,700,900</u>	<u>8,337,566</u>
Non-current Liabilities			
Trade & Other Payables	10	-	-
Borrowings	9	14,321,800	13,693,587
Provisions	9	231,000	230,668
Other Non-current Liabilities			
Total Non-current Liabilities		<u>14,552,800</u>	<u>13,924,255</u>
TOTAL LIABILITIES		<u>23,253,700</u>	<u>22,261,821</u>
NET ASSETS		<u>169,541,376</u>	<u>172,149,676</u>
EQUITY			
Accumulated Deficit		(6,750,247)	(4,141,947)
Asset Revaluation Reserve	10	<u>176,291,623</u>	<u>176,291,623</u>
TOTAL EQUITY		<u>169,541,376</u>	<u>172,149,676</u>

This Statement is to be read in conjunction with the attached Notes.

**BUDGETED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2014**

		ACCUMULATED SURPLUS	ASSET REVALUATION RESERVE	TOTAL EQUITY
2014				
	Notes			
Balance at end of previous reporting period		(4,141,947)	176,291,623	176,753,776
Net Surplus/ (Deficit) for year		<u>(2,608,300)</u>		<u>(2,608,300)</u>
Balance at end of period		<u>(6,750,247)</u>	<u>176,291,623</u>	<u>174,145,476</u>
Gain(reduction) on revaluation of property, plant & equipment	10		-	-
Balance at end of period		<u>(6,750,247)</u>	<u>176,291,623</u>	<u>174,145,476</u>
2013				
	Notes			
Balance at end of previous reporting period		462,153	176,291,623	176,753,776
Net Surplus/ (Deficit) for year		<u>(4,604,100)</u>		<u>(4,604,100)</u>
Balance at end of period		<u>(4,141,947)</u>	<u>176,291,623</u>	<u>172,149,676</u>
Gain(reduction) on revaluation of property, plant & equipment	10		-	-
Balance at end of period		<u>(4,141,947)</u>	<u>176,291,623</u>	<u>172,149,676</u>

**BUDGETED CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 JUNE 2014**

	Note	2014 \$	2013 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Operating Receipts		32,358,300	29,335,400
Investment Receipts		281,600	258,400
<u>Payments</u>			
Operating Payments to suppliers & employees		(28,224,100)	(27,147,200)
Finance Payments		(803,700)	(819,000)
Net Cash provided by (or used in) Operating Activities		3,612,100	1,627,600
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Grants specifically for new or upgraded assets			
Sale of replaced assets		159,000	147,900
Sale of surplus assets			
Repayments of loans by community groups		8,000	8,000
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(3,298,000)	(2,350,000)
Expenditure on new/upgraded assets		(700,000)	(773,200)
Loans made to community groups			
Net Cash provided by (or used in) Investing Activities		(3,831,000)	(2,967,300)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from Borrowings		2,700,000	2,700,000
Proceeds from Aged Care Facility deposits		500,000	300,000
<u>Payments</u>			
Repayments of Borrowings		(2,481,100)	(2,170,100)
Repayment of Aged Care Facility deposits		(500,000)	(300,000)
Net Cash provided by (or used in) Financing Activities		218,900	529,900
Net Increase (Decrease) in cash held		-	(809,800)
Cash & cash equivalents at beginning of period		2,100,200	2,910,000
CASH & CASH EQUIVALENTS AT BEGINNING OF PERIOD		2,100,200	2,100,200

This Statement is to be read in conjunction with the attached Notes

UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a uniform and consistent basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2014	2013
	\$	\$
Income	31,774,900	29,590,300
<i>less</i> Expenses	<u>(35,407,200)</u>	<u>(34,342,300)</u>
	<u>(3,632,300)</u>	<u>(4,752,000)</u>
<i>less</i> Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	3,298,000	2,350,000
<i>less</i> Depreciation, Amortisation and Impairment	(6,379,400)	(6,379,400)
<i>less</i> Proceeds from Sale of Replaced Assets	<u>(159,000)</u>	<u>(147,900)</u>
	<u>(3,240,400)</u>	<u>(4,177,300)</u>
<i>less</i> Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (<i>Including investment property & real estate developments</i>)	700,000	773,200
<i>less</i> Amounts specifically for New and Upgraded Assets	(865,000)	
<i>less</i> Proceeds from Sale of Surplus Assets (including investment property and real estate developments)	-	-
	<u>(165,000)</u>	<u>773,200</u>
Net Lending / (Borrowing) for Financial Year	<u>(226,900)</u>	<u>(1,347,900)</u>

FINANCIAL PERFORMANCE INDICATORS

	2014	2013
Operating Deficit	(3,632,300)	(4,752,000)

Being the operating surplus (deficit) before capital amounts.

Operating Surplus Ratio	(24.1%)	(34.1%)
--------------------------------	---------	---------

This ratio expresses the operating surplus as a percentage of general rates and other rates, net of NRM levy.

Net Financial Liabilities	19,597,500	18,613,357
----------------------------------	------------	------------

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses)

Net Financial Liabilities Ratio	61.7%	62.9%
--	-------	-------

Net Financial Liabilities
Total Operating Revenue Less NRM Levy

Interest Cover Ratio		
<u>Net Interest Expense</u>	1.7%	1.9%

Total Operating Revenue less NRM levy less Investment Income

Asset Sustainability Ratio		
<u>Net Asset Renewals</u>	49.2%	34.5%

Depreciation Expense

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Asset Consumption Ratio		
<u>Carrying value of depreciable assets</u>	63%	63%

Gross value of depreciable assets

Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation.