

Port Augusta City Council



*a place
where
people can...*

Annual Business Plans and Budget

2007 / 2008

www.portaugusta.sa.gov.au

Port Augusta City Council



Mayor

Mrs Nancy Joy Baluch AM

Deputy Mayor

Cr Phil Greagen

Councillors

Cr Renee Ellis

Cr Sam Johnson

Cr Ken McLean

Cr Tony Mitchell

Cr Alan Morris

Cr Fran Paynter

Cr Christene Pycroft

Cr Peter Solomon

Our Principles

*Respect, Social
Justice, Equal
Opportunity,
Inclusiveness &
Accessibility*

Our Vision

*A harmonious,
unique, vibrant
community &
environment*

Our Mission

*To create and
sustain a safe and
vibrant
Community where
people want to live,
work, play and
visit*





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SUMMARY

RATIONALE

Each year Council must raise sufficient revenue to meet the cost of providing a broad range of services and programs to the community. The general philosophy of this budget is to provide a balanced budget in terms of cash flows, that takes into account the strategies contained within its Strategic Plan 2004-2007, Annual Business Plans and known commitments and undertakings.

The review of Local Government Sustainability undertaken by the Local Government Association of South Australia in 2006, determined that many Local Governments in South Australia are financially unsustainable as a result of running high operating budget deficits and not being attentive to infrastructure renewal and replacement. Council has recognised that this is an issue that will have serious implications for the future. As a result, Council has made this sustainability a key priority in its budget planning .

Council has determined that a framework will be established to ensure appropriate levels of service to the community are maintained and the issue of sustainability in the future is addressed. Part of the framework which will be undertaken in the 3rd & 4th quarter on 2007 includes:-

- A review of the Strategic Plan
- Development of a 5-10 year Financial Management Plan
- Development of asset Management Plans
- Development of 3-5 year Capital Improvement Program
- Revise Annual Business Plans for each Program
- Adoption of an Aging Strategy

ANNUAL ADOPTION OF RATES POLICY

Section 171 of the Local Government Act 1999 requires that Council prepares and adopts a rates policy in conjunction with setting its rates. The policy must be available at the principal office of the Council and a summary version must be distributed with the rates notice.

STRATEGIC FOCUS FOR RATES

In setting its rates for 2007/2008, Council has considered the following:

- Its current Strategic Plan and Annual Business Plans.
- The current economic climate and relevant factors such as inflation.
- The budget for 2007/2008.
- The impact of valuation increases across the City
- Its desire to address the issue of financial sustainability.
- The need to provide a full recycling waste management and collection service.

For the 2007/2008 financial year Council has proposed to increase its rates revenue by 5.5% to raise the necessary revenue to balance the budget. This is comprised of 3% to meet increased operating costs and 2.5% for additional capital related costs.

Property valuations have increased significantly in some areas of the City and in many cases the increase has been between 30% and 50%. Over 50% of properties have not received a valuation increase.

The wide range of valuation increases for 2007/2008, has created further anomalies in the current rating system in terms of the possible size of rate increases for some areas of the City. As a result, Council is proposing to provide a rebate that limits any rate rise to 7% for



residential properties and 10% for Blanche Harbour Shack properties over the rate levied for 2006/2007. As rises in valuation for business properties is not extensive and has tended to deliver a more even distribution of the rate burden, it is proposed that the cap for business rates be set at 10% of the 2006/2007 rates.

Council has also recognised that as a result of valuation movements and actual land values in some locations, individual ratepayers receiving a State Government pensioner concession may face financial difficulty as a result of Councils rates. To remedy this, in 2004/2005 Council introduced an automatic rebate to eligible pensioners and self funded retirees. It is proposed that this rebate again be provided in 2007/2008. This will be set at a maximum of \$200 for ratepayers with a net rate amount of greater than \$900 after deduction of the State Government pensioner concession

Council has determined that a new Waste Management charge will be levied in 2007/2008 to all property owners where a collection is available. This charge will be set at \$120. This charge is necessary to offset the additional cost of \$600,000 for waste collection and management in 2007/2008.

Council has determined that a 5% discount will be available to all ratepayers who pay their rates in full prior to the due date for the 1st instalment.

A revised copy of Council's Rating Policy will be made available to the public prior to the adoption of the budget scheduled for Wednesday 11th July, 2007.

TREASURY AND LOAN FUNDS

The strategic use of loan funds has underpinned all of the major Council initiatives and projects that have been undertaken over the last 25 years.

Over the last 15 years Council has used short term(5 year) loans to fund most of the major projects and capital expenditure budgets. Projects such as the Foreshore Development, Pichi Richi Railway, road construction programs have all been undertaken using loan funds.

Longer term borrowing (15 years) have been used for projects such as the Nerrilda extension. These loans are typically self funding. Council has achieved almost all major infrastructure projects by taking advantage of the lowest interest rates seen in Australia for 30 years.

The strategic use of debt as a mechanism to fund major projects and the treatment of the repayment of that debt will be reviewed by Council in the 3rd quarter 2008.

Councils current ratio for Debt Servicing as a percentage of Rate Revenue is currently 26.22%. Council has adopted a benchmark of 30% as a maximum for this ratio.

The annual repayments for principal and interest are set out in the Treasury Management section of the budget.



SUMMARY OF MAJOR ITEMS

The table below sets out the major items included within this years budget.

Economic Development Programs & Projects	\$651,000
Cultural Precinct	\$250,000
Closed Circuit Cameras	\$50,000
Development Plan Review	\$60,000
Events Sponsorship	\$166,500
Wadlata Interpretive Displays	\$50,000
Arid Sculptural Collaboration	\$25,000
Civic Centre Upgrade	\$140,000
Asset Management Project	\$70,000
Records Management System	\$120,000
Childcare Yard Upgrade	\$40,000
Lea Theatre Upgrade	\$130,000
Old Bridge Pavement Renewal	\$200,000
Tidal Revetment Wall	\$50,000
Waste Collection & Recycling	\$915,000
Wastell/Herbert Streets	\$130,000
Construction Catherine Street	\$160,000
Contruccion Jane Street	\$100,000
Construction Edith Street	\$70,000
Construction Cleary Street	\$55,000
Constructon Quorn Road	\$20,000
Construction Shack Road	\$200,000
Construction Khan Street	\$7,000
ETSA Oval Irrigation System	\$175,000
Playground Redevelopment	\$80,000
Plant & Machinery	\$417,500
	<u>\$4,332,000</u>



2007/2008 BUDGET

SUMMARY OF PROGRAMS AND ACTIVITIES

PROGRAM/ACTIVITY	OPERATING EXPENDITURE	OPERATING REVENUE	CAPITAL EXPENDITURE	CAPITAL REVENUE
CITY MANAGEMENT				
City Management & Elected Members	876,300	3,037,000		
Economic Development	677,000		300,000	
City Planning	175,400	73,500		
Projects & Events	235,800	6,500		
Harmony Office	928,500	912,000		
Tourism Facilities	1,096,200	820,400	68,500	
Library & Information Service	427,600	53,500	19,000	
Fountain Gallery	114,500	16,500		
CORPORATE SERVICES				
Financial & Customer Services	858,700	7,614,300	140,000	2,926,000
Human Resource & Records Management	478,800	31,000	120,000	
Community Development	165,100	11,000		
Information Technology	171,200		16,000	
Treasury Management	456,000	244,400	1,742,000	
Nerrilda Nursing Home	2,812,200	2,842,200	30,000	
Health Focus Program	201,600	188,700		
A.M. Ramsay Village	1,731,600	1,751,600	20,000	
DVA Shed Program	35,000	32,200		
Childcare Services	767,000	578,000		
Miriam High Centre	431,600	359,600		
Youth Activity Service	125,500	67,000		
Volunteers Program	113,000	113,000		
Animal & Parking Control	163,600	91,300		
INFRASTRUCTURE & ENVIRONMENT				
Engineering Services & Depots	1,859,200	943,000	990,500	
Buildings	1,265,500	72,000	130,000	
Other Property	481,500	199,000	250,000	
Infrastructure	2,771,000	1,040,000	1,137,000	
Cemeteries	160,000	132,000		
Waste Management	1,149,500	600,000		
Parks Gardens Reserves Ovals & Swimming Centres	1,339,500	162,800	255,000	
Building Control	192,700	46,000		
Environmental Health	120,200	14,000		
Sport & Recreation	92,200	35,000		
	22,473,500	22,087,500	5,218,000	2,926,000



CITY MANAGEMENT PROGRAM

Responsible Officer

City Manager - John Stephens

Activities

City Management
Economic Development
City Planning
Projects & Events
Community Harmony
Wadlata Outback Centre
Australian Arid Lands Botanic Garden
Library & Community Information Service
Fountain Gallery



Activity: CITY MANAGEMENT

Goal Area 6: Organisational Effectiveness

Long Term Objectives: Ensure Council is a professional, effective, efficient and customer-focused Organisation, responsive to the needs of the community. Administer the activities of the Council and provide good governance within the organisation ensuring compliance with legislative requirements.

Responsibility: City Manager – John Stephens
Manager Governance & Economic Development - Lee Heron

Personnel:	F/Time	P/Time	Casual
	3	-	-

2007/2008 Annual Business Plans:

Annual Objectives:

Provide accurate information and assistance through the preparation of Council documents (Strategic Plan, Minutes, Agendas, Annual Report etc), public relations and enacting of Council resolutions for the benefit of the community. Manage organisation to ensure compliance with legislative requirements.

Proposed Projects and Activities:

1. Review Strategic Management Plan.
2. Improve security through the expansion of the CCTV Surveillance System.
3. Prepare Annual Report.
4. Participate in the Comparative Performance Measurement Project – Community Survey.
5. Evidence of sound partnerships with NRDB and Business Port Augusta.
6. Maintain Policies/Delegations.
7. Provide community with regular updates in relation to Council Activities via various media avenues.
8. Ensure the timely distribution of Council Minutes and Agendas.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



2007/2008 BUDGET

PROGRAM CITY MANAGEMENT
ACTIVITY CITY MANAGER & ELECTED MEMBERS

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	285,000	272,365	319,600
Mayoral Office	59,300	48,984	57,900
Members Expenses	173,400	146,976	142,900
Other Operating Costs	146,100	156,541	177,900
Depreciation	178,000	178,000	178,000
TOTAL OPERATING EXPENDITURE	841,800	802,866	876,300
OPERATING REVENUE			
Federal Assistance Grant	2,920,000	2,921,246	3,037,000
Other Revenue			
TOTAL OPERATING REVENUE	2,920,000	2,921,246	3,037,000
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			
Mayoral Allowance			31,700
Members Allowances			87,900
			\$119,600



Activity:	ECONOMIC DEVELOPMENT
Goal Area 1:	Community Development
Gaol Area 3:	Economic Development Projects
Long Term Objectives:	Our Community Feels Safe and Economic growth for long-term benefit
Responsibility:	City Manager – John Stephens Manager Governance & Economic Development – Lee Heron

Personnel:	F/Time	P/Time	Casual
	2	-	17

2007/2008 Annual Business Plans:

Annual Objectives:

Encourage business & residential growth within the City. Investigate opportunities for developing an industrial estate and identify surplus Council land that can be considered for residential development. Provide financial support to various local organisations to support economic growth for the benefit of the community. Ensure that the community feels safe by expanding the CCTV Surveillance System.

Proposed Projects and Activities:

1. Financially support the Northern Regional Development Board, Business Port Augusta, Flinders Ranges Tourism Authority and the Port Augusta Business Incubator to assist in enhancing economic and employment opportunities within the city.
2. Engage the services of a Heritage Advisor
3. Actively participate on the Upper Spencer Gulf Common Purpose Group Committee and Provisional Cities Association
4. Submit a funding application to develop a Skate/Family Park within the City
5. Investigate opportunities to develop the Town Hall and undertake a study on its possible future uses.
6. Financially support the One & All as its regional base in the Spencer Gulf
7. Investigate the opportunities of establishing a Rehabilitation Centre in the City.
8. Run appropriate programs from the Outdoor Adventure Centre to provide the community with alternative physical activities. Replace roof and ceiling on the Outdoor Adventure Centre building.
9. Expand CCTV Surveillance System Program to enhance safety.
10. Investigate possibility of establishing a Commonwealth Railways Museum
11. Investigate opportunities for developing Council Land as an Industrial Estate and to support residential growth.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET****PROGRAM CITY MANAGEMENT****ACTIVITY ECONOMIC DEVELOPMENT & MAJOR PROJECTS**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Contributions	252,000	264,443	199,000
Major Projects	150,000	102,280	401,000
Other Operating Costs	36,000	84,554	77,000
	<hr/>	<hr/>	<hr/>
TOTAL OPERATING EXPENDITURE	438,000	451,277	677,000
OPERATING REVENUE			
Other Revenue		65,965	
	<hr/>	<hr/>	<hr/>
TOTAL OPERATING REVENUE		65,965	
CAPITAL EXPENDITURE			
Cultural Precinct			300,000
	<hr/>	<hr/>	<hr/>
TOTAL CAPITAL EXPENDITURE			300,000
MAJOR ITEMS			
Contribution Northern Regional Development Board			67,000
Contribution Business Incubator			50,000
Contribution Business Port Augusta			12,000
Membership Upper Spencer Gulf Common Purpose Group			10,000
Membership Provincial Cities Association			9,000
Contribution Flinders Ranges Tourism Authority			20,000
Aquatic Centre			41,000
Town Hall Conservation Study			15,000
Heritage Advisory Service			16,000
Promotional Banners & Signage			50,000
Skateboard Park Project			30,000
Commonwealth Railways Museum			40,000
Rehabilitation Centre Feasibility Study			10,000
Regional Cultural Centre			50,000
Southern Entranceways Project			136,000
Port Augusta "Brand" Project			30,000
Central Oval Precinct Project			30,000
Contribution One and All			35,000
			<hr/>
			\$651,000
MAJOR ITEMS CAPITAL			
Contribution to Cultural Precinct			\$250,000
Closed Circuit Cameras			\$50,000
			<hr/>
			\$300,000



Activity: CITY PLANNING

Goal Area 3: Economic Development

Long Term Objectives: Provide efficient and effective town planning services to achieve well planned, compliant and environmentally compatible developments. Maintain an up-to-date Development Plan to ensure that future planning outcomes for the City are addressed and achieved.

Responsibility: Community Planner – Tung Pham

Personnel:	F/Time	P/Time	Casual
	1	-	-

2007/2008 Annual Business Plans:

Annual Objectives:

Statutory requirement to assess applications made under the Development Act to ensure compliance with Councils Development Plan. To ensure that planning outcomes for the City are achieved. Provide professional advice on planning matters.

Proposed Projects and Activities:

1. Commence a Plan Amendment Report in relation to Urban Growth to address appropriate zoning issues within the Development Plan to ensure appropriate residential, commercial and industrial growth is maintained. Implement a signage strategy to improve directional signage throughout the city.
2. Develop a signage strategy and implement various signage Initiatives to enhance directional and promotional signage within the City.
3. Undertake a PAR for Urban Growth to address appropriate zoning issues with the Development Plan.
4. Instigate a review of the 1995 Flinders Ranges Heritage Survey
5. Provide a Town Planning service to the community that is carried out in an efficient, timely and professional manner. Provide support and advice to the CDAP as required.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



2007/2008 BUDGET

PROGRAM CITY MANAGEMENT

ACTIVITY CITY PLANNING

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	72,000	66,629	73,400
Other Operating Costs	<u>81,600</u>	<u>66,968</u>	<u>102,000</u>
TOTAL OPERATING EXPENDITURE	<u>153,600</u>	<u>133,597</u>	<u>175,400</u>
OPERATING REVENUE			
Other Revenue	50,000	83,260	73,500
TOTAL OPERATING REVENUE	<u>50,000</u>	<u>83,260</u>	<u>73,500</u>
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
MAJOR ITEMS			
Development Plan Review			\$60,000



Activity: PROJECTS & EVENTS

Goal Area 1: Community Development

Long Term Objectives: Best practice in community programs and ensuring our community feels safe

Responsibility: Projects & Events Co-ordinator – Cristy Heard

Personnel:	F/Time	P/Time	Casual
	1	-	-

2007/2008 Annual Business Plans:

Annual Objectives:

Arrange and co-ordinate Council events throughout the year, to provide the community with a variety of activities to attend and enjoy.

Proposed Projects and Activities:

1. Co-ordinate project and events throughout the year and support local organisations with advertising.
2. Compile and advertise the weekly "Calendar of Events" to ensure the public are aware of activities and events that are occurring within the City.
3. Assist with other projects that arise from time to time.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM **CITY MANAGEMENT**
ACTIVITY **PROJECTS & EVENTS**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	58,400	54,070	59,600
Project Contributions	158,300	144,407	166,500
Other Operating Costs	11,600	5,957	9,700
	<hr/>	<hr/>	<hr/>
TOTAL OPERATING EXPENDITURE	228,300	204,433	235,800
OPERATING REVENUE			
Other Revenue	8,100	6,137	6,500
	<hr/>	<hr/>	<hr/>
TOTAL OPERATING REVENUE	8,100	6,137	6,500
CAPITAL EXPENDITURE			
	<hr/>	<hr/>	<hr/>
TOTAL CAPITAL EXPENDITURE	<hr/>	<hr/>	<hr/>
MAJOR ITEMS			
Port Augusta Cup			\$10,500
Christmas Lighting			\$13,000
Mayoral Christmas Party			\$25,000
Surf Boat Carnival			\$32,000
Port Augusta Golf Classic			\$3,500
Big Screen Film Festival			\$2,000
Calendar of Events Central TV			\$20,800
Croc Festival			\$40,000
Christmas Pageant			\$800
Australia Day			\$2,100
Carols in the Park			\$2,500
Port Augusta Show Day			\$7,000
Other Events			\$3,000
Pichi Richi Marathon			\$2,100
Welcome to Pt Augusta BBQs			\$2,200
			<hr/>
			\$166,500



Activity:	COMMUNITY HARMONY SERVICES
Goal Area 1:	Community Development
Long Term Objectives:	Recognise and value the diverse needs and culture of our community.
Responsibility:	Community Harmony Manager – Marie Williams

Personnel:	F/Time	P/Time	Casual
	10	3	2

2007/2008 Annual Business Plans:

Annual Objectives:

To provide support to the community via the Substance Misuse Program and Sobering Up Centre. To raise community awareness of all aspects of substance misuse.

To facilitate the Aboriginal Consultative Forum.

Proposed Projects and Activities – Community Harmony Services:

1. Continue working on the 5 point plan previously established by the Port Augusta City Council to build and further enhance relationships between APY Land Council and communities which have identified Dry Zones to promote responsible consumption of alcohol amongst the wider community of Port Augusta. Provide support for the Aboriginal Transitional Housing Project.
2. Continue facilitation of the Aboriginal Consultative Forum, to provide a vocal avenue to at least 20% of the population of the Aboriginal community of Port Augusta.
3. Continue promotion of and establish a Shared Responsibility Agreement, which will have a direct effect on the youth of this community by way of possible employment or training to further life skills.
4. Establish a positive relationship between members of the Aboriginal community and Port Augusta City Council to pave the way for a better working relationship between both cultures.
5. Contribute to the Harmony Day 2008 celebrations.
6. Contribute to NAIDOC Celebrations in 2008.
7. Contribute to the "Kids Safe – Street Safe" Program.

Proposed Projects and Activities – Substance Misuse Services:

1. Provide ongoing support to the community through the Substance Misuse Services Program.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM CITY MANAGEMENT

ACTIVITY HARMONY OFFICE

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE**Substance Misuse Service**

Salaries & Wages	272,000	271,216	277,000
Other Operating Costs	95,000	80,934	97,000

Sobering Up Centre

Salaries & Wages	381,700	383,287	403,300
Other Operating Costs	74,300	82,174	79,700

Harmony Officer

Salaries & Wages	56,700	34,884	53,400
Other Operating Costs	19,800	16,575	18,100

TOTAL OPERATING EXPENDITURE

899,500	869,069	928,500
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OPERATING REVENUE

Substance Misuse Service	367,000	366,736	374,000
Sobering Up Centre	456,000	464,416	483,000
Harmony Officer	60,000	55,000	55,000

TOTAL OPERATING REVENUE

883,000	886,152	912,000
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CAPITAL EXPENDITURE**TOTAL CAPITAL EXPENDITURE****MAJOR ITEMS**



Activity:	WADLATA AND ARID LANDS INTERPRETIVE CENTRES
Goal Area 2:	Image of City
Long Term Objectives:	A positive and progressive image of our City.
Responsibility:	Manager – Pauline Hedger

Personnel:	F/Time	P/Time	Casual
	4	5	4

2007/2008 Annual Business Plans:

Annual Objectives:

To provide a visitor information service which anticipates the needs of the broader tourism community and responds accordingly. To provide the best possible experience for visitors to Wadlata and Arid Lands Botanic Garden. To increase tourism activity in Port Augusta and contribute to improved employment, business growth and to consolidate industry networks and partnerships within Port Augusta and the Region.

Proposed Projects and Activities:

1. Completion of the Staged Upgrade of Wadlatas' Interpretive Centre.
2. Design and produce a new Wadlata Promotional Brochure
3. Replace Wadlata air-conditioning units as part of the staged capital replacement program
4. Continue to further develop the new Wadlata website to be the main online site to promote Port Augusta and its products. Expand website to include all ConnectSA Operators.
5. Undertake initiatives to improve the overall marketing of both operations
6. Install Fire Hose Reel for the gas cylinder
7. Upgrade the roof of the train carriage
8. Replace carpet – conference room, souvenir and display area
9. Paint outside surrounding building woodwork at the AALBG
10. Achieve National Accreditation for the Wadlata Outback Centre and the Port Augusta Visitor Information Centre.
11. Finalise National Accreditation for the AALBG Visitor's Centre only.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM CITY MANAGEMENT
ACTIVITY TOURISM FACILITIES

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE**Wadlata Interpretive Centre**

Salaries & Wages	75,900	83,866	79,400
Other Operating Costs	151,700	149,236	154,700

Wadlata Retail Centre

Salaries & Wages	50,800	35,395	51,400
Other Operating Costs	123,500	102,836	118,800

Wadlata Visitor Information Centre

Salaries & Wages	119,200	114,829	119,900
Other Operating Costs	23,900	19,030	20,500

Wadlata Outback Tuckerbox

Salaries & Wages	94,800	83,699	95,300
Other Operating Costs	70,600	66,966	71,800

Arid Lands Interpretive Centre

Other Operating Costs	104,700	85,355	103,900
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Arid Lands Retail Centre

Salaries & Wages	163,000	145,660	164,000
Other Operating Costs	120,700	100,802	116,500

TOTAL OPERATING EXPENDITURE

	<u>1,098,800</u>	<u>987,674</u>	<u>1,096,200</u>
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OPERATING REVENUE

Wadlata Interpretive Centre	113,600	113,082	114,400
Wadlata Retail Centre	220,000	180,904	209,000
Wadlata Visitor Information Centre	30,400	23,588	30,600
Wadlata Outback Tuckerbox	170,000	157,347	171,400
Arid Lands Interpretive Centre	3,500	5,021	3,800
Arid Lands Retail Centre	289,700	265,601	291,200

TOTAL OPERATING REVENUE

	<u>827,200</u>	<u>745,542</u>	<u>820,400</u>
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CAPITAL EXPENDITURE

Furniture & Equipment	150,000	206,193	68,500
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TOTAL CAPITAL EXPENDITURE

	<u>150,000</u>	<u>206,193</u>	<u>68,500</u>
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MAJOR ITEMS

Display Upgrade Project

\$50,000



Program:	LIBRARY & COMMUNITY INFORMATION SERVICE
Goal Area 1:	Best practice in community programs
Long Term Objectives:	Raise the community's awareness of services that are available within the community and develop strategies to improve community information process.
Responsibility:	Manager – Tina Dunemann

Personnel:	F/Time	P/Time	Casual
	4	1	3

2007/2008 Annual Business Plans:

Annual Objectives:

To provide a public library and information service which anticipates and responds to the information, educational, recreational and cultural needs of the Port Augusta Community.

Proposed Projects and Activities:

1. Introduction of SMS messaging to members.
2. Reorganisation of the Internet computer area, including new furniture and introduction of designated children's internet computers.
3. Upgrade of the library security system.
4. Improvement of storage for the Toy and Puzzle collection and at the circulation desk.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM CITY MANAGEMENT
ACTIVITY LIBRARY & INFORMATION SERVICE

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	328,100	322,864	334,000
Other Operating Costs	<u>90,900</u>	<u>84,262</u>	<u>93,600</u>
TOTAL OPERATING EXPENDITURE	<u>419,000</u>	<u>407,126</u>	<u>427,600</u>
OPERATING REVENUE			
Other Revenue	64,000	53,355	53,500
TOTAL OPERATING REVENUE	<u>64,000</u>	<u>53,355</u>	<u>53,500</u>
CAPITAL EXPENDITURE			
	<u>19,000</u>	<u>7,839</u>	<u>19,000</u>
TOTAL CAPITAL EXPENDITURE	<u>19,000</u>	<u>7,839</u>	<u>19,000</u>
MAJOR ITEMS			
Furniture & Equipment			\$19,000



Activity:	FOUNTAIN GALLERY
Goal Area 1:	Best practice in community programs
Long Term Objectives:	Develop a strategic direction for events, arts, leisure, recreation and heritage that encourages a unique, vibrant and participative community.
Responsibility:	CASA Arts Officer – Samantha Yates

Personnel:	F/Time	P/Time	Casual
	1	1	-

2007/2008 Annual Business Plans:

Annual Objectives:

To provide a art gallery that anticipates and responds to the art and cultural needs of the Port Augusta Community. To encourage and support as many local artists as possible. To showcase professional performances for the benefit of the community.

Proposed Projects and Activities:

1. Establish a Regional Cultural Centre within the Institute, Old Troopers Barracks and Magistrates Court Buildings. (\$50,000 Operating Budget/\$250,000 Capital Expenditure)
2. ARID – a sculptural collaboration – to produce guidelines for the implementation of permanent sculpture into the AALBG and other input in to the development of the biennial sculpture exhibition in garden.
3. Install 24 poles and artworks along the Southern Entranceway. Install Artworks on the 8 Eastside Foreshore flag poles. Submit a funding application totalling \$100,000 to Arts SA towards this project. Total cost \$236,000.
4. Host exhibitions to provide the community with access to professional Art shows.
5. Encourage and support as many local artists as possible to exhibit at the Fountain Gallery.
6. Set up and exhibit Country Art SA touring exhibitions with public openings, 7 CASA .
7. Manage Grindell's Hut Artists Residency which will be from mid October until mid November 2007.
8. To bring "In The Bin Film Festival" to Port Augusta to be staged in October 2007.
9. To showcase a professional performance other than a Country Arts SA touring show for the benefit community.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM CITY MANAGEMENT
ACTIVITY FOUNTAIN GALLERY

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	38,300	41,532	32,000
Other Operating Costs	<u>70,200</u>	<u>98,373</u>	<u>82,500</u>
TOTAL OPERATING EXPENDITURE	<u>108,500</u>	<u>139,905</u>	<u>114,500</u>
OPERATING REVENUE			
Other Revenue	8,500	39,610	16,500
TOTAL OPERATING REVENUE	<u>8,500</u>	<u>39,610</u>	<u>16,500</u>
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
MAJOR ITEMS			
Arid Sculptural Collaboration			\$25,000
Grindells Hut Residency			\$3,000
Exhibitions and Programmes			\$10,800



CORPORATE SERVICES PROGRAM

Responsible Officer

Director - Michael Dunemann

Activities

Financial Management
Financial Accounting
Customer Services
Treasury Management
Records Management
Human Resource Management
Information Technology
Community Development
Aged Care Services
Childcare Services
Youth Services
Volunteers Program
Animal & Parking Control



Activity:	FINANCIAL MANAGEMENT & CUSTOMER SERVICES		
Goal Area 4:	Infrastructure & Resource Management		
Long Term Objectives:	Optimise the use and management of the City's financial and physical resources.		
Responsibility:	Director Corporate Services – Michael Dunemann		

Personnel:	F/Time	P/Time	Casual
	8	4	-

2007/2008 Annual Business Plans:

Annual Objectives:

To levy and collect rates and charges, manage treasury, provide accounts payable accounts receivable and payroll functions. To complete all statutory reporting requirements and provide financial planning and budgeting systems. To provide a high level of customer service to all Council activities, ratepayers and the general public.

Proposed Projects and Activities:

1. Establish a long-term Financial plan (10 years).
2. Establish Asset Management Plans.
3. Review treasury management policies.
4. Review loan borrowing strategies.
5. Implement asset management and work orders systems.
6. Implement business information system.
7. Undertake customer services survey.
8. Review internal control procedures.
9. Upgrade Civic Centre front office.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM **CORPORATE SERVICES**
ACTIVITY **FINANCIAL & CUSTOMER SERVICES**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	516,800	477,540	555,600
Other Operating Costs	<u>271,200</u>	<u>266,104</u>	<u>303,100</u>
TOTAL OPERATING EXPENDITURE	<u>788,000</u>	<u>743,644</u>	<u>858,700</u>
OPERATING REVENUE			
General Rates	7,332,900	7,329,681	7,534,300
Other Rate Revenue	55,000	44,170	55,000
Ex Gratia Revenue	13,000	16,079	13,000
Other Revenue	<u>12,000</u>	<u>19,690</u>	<u>12,000</u>
TOTAL OPERATING REVENUE	<u>7,412,900</u>	<u>7,409,620</u>	<u>7,614,300</u>
CAPITAL EXPENDITURE			
Buildings	<u>140,000</u>	<u>75,755</u>	<u>140,000</u>
TOTAL CAPITAL EXPENDITURE	<u>140,000</u>	<u>75,755</u>	<u>140,000</u>
MAJOR ITEMS			
Upgrade to Civic Centre Offices			\$140,000
Asset Management Project			\$70,000

**2007/2008 BUDGET**

PROGRAM **CORPORATE SERVICES**
ACTIVITY **TREASURY MANAGEMENT**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Interest on Loans	<u>430,100</u>	<u>372,352</u>	<u>456,000</u>
TOTAL OPERATING EXPENDITURE	<u>430,100</u>	<u>372,352</u>	<u>456,000</u>
OPERATING REVENUE			
Interest on Investments	<u>142,300</u>	<u>140,029</u>	<u>92,100</u>
Other Revenue	<u>152,100</u>	<u>150,957</u>	<u>152,300</u>
TOTAL OPERATING REVENUE	<u>294,400</u>	<u>290,986</u>	<u>244,400</u>
CAPITAL EXPENDITURE			
Principal on Loans	<u>1,685,000</u>	<u>1,487,737</u>	<u>1,742,000</u>
TOTAL CAPITAL EXPENDITURE	<u>1,685,000</u>	<u>1,487,737</u>	<u>1,742,000</u>



Activity: HUMAN RESOURCE MANAGEMENT & RECORDS MANAGEMENT

Goal Area 6: Organisational Effectiveness

Long Term Objectives: Provide a professional, effective, efficient and customer-focused Organisation responsive to the needs of the community. Develop a customer charter for all programs and ensure a safety and happy environment for staff and the community in which to work, live, play and visit.

Responsibility: Human Resources Manager – Anthony McCoy

Personnel:	F/Time	P/Time	Casual
	4	-	-

2007/2008 Annual Business Plans:

Annual Objectives:

To provide organisational services for Human Resource Management and Records management.

Proposed Projects and Activities:

1. Council wide Records Management System
2. Human Resource Management & Skills/Training Register

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM CORPORATE SERVICES

ACTIVITY HUMAN RESOURCE & RECORDS MANAGEMENT

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	311,000	296,755	316,100
Other Operating Costs	<u>151,900</u>	<u>178,078</u>	<u>162,700</u>
TOTAL OPERATING EXPENDITURE	<u>462,900</u>	<u>474,833</u>	<u>478,800</u>
OPERATING REVENUE			
Other Revenue	<u>28,000</u>	<u>31,527</u>	<u>31,000</u>
TOTAL OPERATING REVENUE	<u>28,000</u>	<u>31,527</u>	<u>31,000</u>
CAPITAL EXPENDITURE			
Records Management System	<u> </u>	<u> </u>	<u>120,000</u>
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u>120,000</u>
MAJOR ITEMS			
Records Management System			\$120,000



2007/2008 BUDGET

PROGRAM **CORPORATE SERVICES**
ACTIVITY **COMMUNITY DEVELOPMENT**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE

Salaries & Wages	38,600	26,886	38,200
Other Operating Costs	31,000	42,035	33,500
Community Services - Donations	35,000	15,639	35,000
Junior Sports Foundation	9,000	12,635	9,000
Sporting Clubs	12,000	4,093	12,400
Community Bus	35,000	37,627	37,000

TOTAL OPERATING EXPENDITURE	<u>160,600</u>	<u>138,915</u>	<u>165,100</u>
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OPERATING REVENUE

Community Bus	<u>11,000</u>	<u>10,838</u>	<u>11,000</u>
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TOTAL OPERATING REVENUE	<u>11,000</u>	<u>10,838</u>	<u>11,000</u>
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CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
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MAJOR ITEMS

PAYS Bus			\$25,000
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Activity:	INFORMATION TECHNOLOGY		
Goal Area 6:	Organisational Effectiveness		
Long Term Objectives:	Review and develop information systems and maximise the use of technology within the Organisation.		
Responsibility:	Information Technology Manager – Stephen Kite		

Personnel:	F/Time	P/Time	Casual
	2	-	-

2007/2008 Annual Business Plans:

Annual Objectives:

To provide organisational service for Information Technology and Systems.

Proposed Projects and Activities:

1. Implementation of Care Management systems for Nerrilda and A.M. Ramsay Village.
2. Implement Assets Management and Work Orders system.
3. Stage 2 of Records Management Project.
4. Continue staged changeover to organisation wide VoIP telephony system.
5. Review Library system.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM CORPORATE SERVICES

ACTIVITY INFORMATION TECHNOLOGY

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	122,800	112,337	137,000
Leasing Costs	138,000	130,413	184,000
Licensing, Communications & Support Costs	183,900	187,223	188,600
Other Operating Costs	10,700	12,241	11,600
Full Cost Attribution	-303,200	-307,900	-350,000
TOTAL OPERATING EXPENDITURE	152,200	134,313	171,200
OPERATING REVENUE			
Other Revenue			
TOTAL OPERATING REVENUE			
CAPITAL EXPENDITURE			
Equipment	25,000	36,958	16,000
TOTAL CAPITAL EXPENDITURE	25,000	36,958	16,000



Activity:	AGED CARE SERVICES
Goal Area 1:	Community Development
Long Term Objectives:	To provide or assist in the provision of best practice in community programs to meet the social, community and cultural needs of the Port Augusta community.
Responsibility:	Manager Aged and Children's Services –Anne O'Reilly Director of Nursing – Susan Naisbitt

Personnel:	F/Time	P/Time	Casual
	5	46	69

2007/2008 Annual Business Plans:

Annual Objectives:

Continue to provide high quality aged care services to the Port Augusta community. Promote and support positive ageing experiences, while recognising the diversity of needs of different groups of older people.

Proposed Projects and Activities – Nerrilda Nursing Home:

1. Implementation of Clinical software for use by all staff.
2. Investigate changing meal delivery service to residents.
3. Ensure appropriate equipment is available to meet residents changing needs.
4. Support staff in further education activities.
5. Maintain a quality assurance and continuous improvement program to support accreditation.

Proposed Projects and Activities – A.M. Ramsay Village:

1. Implementation of Clinical software for use by all staff.
2. Complete building of eight additional bed places and upgrade of 16 existing ensuites in Lions and Rotary Wings.
3. Maintain a quality assurance and continuous improvement program to support accreditation.
4. Commence replacement program of existing net curtains in Masonic, Jaycee & Apex/McGee Wings.

Proposed Projects and Activities – Health Focus:

1. Secure funding for Day Therapy Centre program beyond June 2008.
2. Source additional funding for the Dementia Program through HACC.
3. Review policy manual for Health Focus.
4. Continue to hold regular health promotion activities at Health Focus and also the Men's Shed program.
5. Review service delivery to meet changing client needs.



Proposed Projects and Activities – Aged Care General:

1. Commence implementation of recommendations of the 2007/2012 Ageing Strategy “Making Port Augusta a Better Place to Grow Older”.
2. In conjunction with Port Augusta Hospital & Regional Health Service organise an Ageing Expo for the first half of 2008.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM **CORPORATE SERVICES**
ACTIVITY **NERRILDA NURSING HOME**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	1,862,900	1,753,855	2,101,000
Other Operating Costs	<u>619,100</u>	<u>611,660</u>	<u>711,200</u>
TOTAL OPERATING EXPENDITURE	<u>2,482,000</u>	<u>2,365,514</u>	<u>2,812,200</u>
OPERATING REVENUE			
Other Revenue	3,046,100	2,800,223	2,842,200
TOTAL OPERATING REVENUE	<u>3,046,100</u>	<u>2,800,223</u>	<u>2,842,200</u>
CAPITAL EXPENDITURE			
Furniture & Equipment	<u>1,916,000</u>	<u>36,866</u>	<u>30,000</u>
TOTAL CAPITAL EXPENDITURE	<u>1,916,000</u>	<u>36,866</u>	<u>30,000</u>
MAJOR ITEMS			



2007/2008 BUDGET

PROGRAM CORPORATE SERVICES

ACTIVITY HEALTH FOCUS

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	149,400	134,597	154,500
Other Operating Costs	<u>46,700</u>	<u>49,548</u>	<u>47,100</u>
TOTAL OPERATING EXPENDITURE	<u>196,100</u>	<u>184,145</u>	<u>201,600</u>
OPERATING REVENUE			
Other Revenue	184,700	186,279	188,700
TOTAL OPERATING REVENUE	<u>184,700</u>	<u>186,279</u>	<u>188,700</u>
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
MAJOR ITEMS			



2007/2008 BUDGET

PROGRAM CORPORATE SERVICES

ACTIVITY A.M. RAMSAY VILLAGE

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	1,144,500	1,090,728	1,170,150
Other Operating Costs	<u>509,000</u>	<u>438,078</u>	<u>561,450</u>
TOTAL OPERATING EXPENDITURE	<u>1,653,500</u>	<u>1,528,806</u>	<u>1,731,600</u>
OPERATING REVENUE			
Other Revenue	1,623,800	2,698,507	1,751,600
TOTAL OPERATING REVENUE	<u>1,623,800</u>	<u>2,698,507</u>	<u>1,751,600</u>
CAPITAL EXPENDITURE			
Furniture & Equipment	<u>15,500</u>	<u>30,586</u>	<u>20,000</u>
TOTAL CAPITAL EXPENDITURE	<u>15,500</u>	<u>30,586</u>	<u>20,000</u>
MAJOR ITEMS			



2007/2008 BUDGET

PROGRAM CORPORATE SERVICES

ACTIVITY DVA SHED PROGRAM

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE

Salaries & Wages	25,100	23,173	26,350
Other Operating Costs	<u>9,100</u>	<u>12,150</u>	<u>8,650</u>

TOTAL OPERATING EXPENDITURE	<u>34,200</u>	<u>35,324</u>	<u>35,000</u>
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OPERATING REVENUE

Other Revenue	31,600	41,863	32,200
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TOTAL OPERATING REVENUE	<u>31,600</u>	<u>41,863</u>	<u>32,200</u>
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CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
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MAJOR ITEMS



Activity:	CHILDCARE SERVICES
Goal Area 1:	Community Development
Long Term Objectives:	To provide or assist in the provision of best practice in community programs to meet the social, community and cultural needs of the Port Augusta community.
Responsibility:	Manager Aged and Children's Services –Anne O'Reilly Manager Childcare Centre – Carol Winen Manager Miriam High Special Needs Centre –Carmel Boscence

Personnel:	F/Time	P/Time	Casual
	5	11	59

2007/2008 Annual Business Plans:

Annual Objectives:

To continue to provide a high quality, safe, secure and friendly environment for early learning opportunities to take place in, to assist children aged 6 weeks to 8 years to reach their full potential.

Proposed Projects and Activities – Childcare Centre:

1. Upgrade the outdoor area of the Kindy Section.
2. Maintain a quality assurance and continuous improvement program to support Accreditation applications.
3. Submit an application for accreditation to the National Childcare Accreditation Council in July 2007 to enable a site audit to take place prior to October 2007.
4. Support staff in their further educational activities, to ensure sufficient numbers of qualified staff, now and into the future.

Proposed Projects and Activities – Miriam High Special Needs Centre:

1. Continue to provide a high quality service which focuses on achievement of positive outcomes for families who have a child with a disability or developmental delay.
2. Ensure appropriate equipment is available to meet children's current needs.
3. Support staff in their further education activities.
4. Continue to lobby for additional funds for the local program as well as the Outreach Program.
5. Maintain quality assurance and continuous improvement programs to support HACC National Service Standards and Government of South Australia Service Excellence Program.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM CORPORATE SERVICES

ACTIVITY CHILDCARE CENTRE

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	563,900	584,626	590,000
Other Operating Costs	135,700	112,138	177,000
TOTAL OPERATING EXPENDITURE	699,600	696,764	767,000
OPERATING REVENUE			
Other Revenue	560,000	581,823	578,000
TOTAL OPERATING REVENUE	560,000	581,823	578,000
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			
Upgrade to Kindy Yard			\$40,000

**2007/2008 BUDGET**

PROGRAM CORPORATE SERVICES

ACTIVITY MIRIAM HIGH CENTRE

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	330,600	289,353	335,600
Other Operating Costs	88,900	64,024	96,000
TOTAL OPERATING EXPENDITURE	419,500	353,377	431,600
OPERATING REVENUE			
Other Revenue	359,200	305,937	359,600
TOTAL OPERATING REVENUE	359,200	305,937	359,600
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			



Activity:	YOUTH ACTIVITIES SERVICE
Goal Area 1:	Community Development
Long Term Objectives:	Recognise and value the diverse needs and culture of our community and increase opportunities for involvement and participation in programs and activities for youth and young people.
Responsibility:	Youth Activities Co-ordinator – David McRae

Personnel:	F/Time	P/Time	Casual
	1	-	-

2007/2008 Annual Business Plans:

Annual Objectives:

Provide diverse and challenging range of activities for young people. Offer opportunities for young people to develop leadership skills and encourage them to play an active role in their community. Provide referrals and advocate on behalf of young people. Work collaboratively with other agencies for better youth service provision in our community.

Proposed Projects and Activities:

1. School Holiday Program – provide challenging and diverse activities and programs for young people during the school holiday period.
2. Youth Advisory Committee – develop young peoples skills in leadership and provide opportunities to be active in the community.
3. Crocfeast – positive activities and programs that celebrate youth culture.
4. National Youth Week – assist young people with the planning and implementation of Youth Week celebrations.
5. Summer Activities – plan, develop and implement a diverse range of activities for young people during the summer holiday period.
6. Music & Film Program – provide opportunities for young people to develop skills in these areas.
7. Continue to expand opportunities for young gamers in the community.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



2007/2008 BUDGET

PROGRAM CORPORATE SERVICES
ACTIVITY YOUTH ACTIVITY SERVICE

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	61,100	56,588	61,600
Other Operating Costs	<u>60,900</u>	<u>72,415</u>	<u>63,900</u>
TOTAL OPERATING EXPENDITURE	<u>122,000</u>	<u>129,002</u>	<u>125,500</u>
OPERATING REVENUE			
Other Revenue	58,000	80,707	67,000
TOTAL OPERATING REVENUE	<u>58,000</u>	<u>80,707</u>	<u>67,000</u>
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
MAJOR ITEMS			
Programmed Activities			\$16,200



Activity: VOLUNTEERS PROGRAM

Goal Area 1: Community Development

Long Term Objectives: Recognise and value the diverse needs and culture of our community and increase involvement in a range of volunteering strategies to assist community activities and building community networks.

Responsibility: Volunteering Resource Centre Co-ordinator – Cindy Veen

Personnel:	F/Time	P/Time	Casual
	-	1	-

2007/2008 Annual Business Plans:

Annual Objectives:

Provide advice and information to individuals and the community on issues relating to volunteering. Develop and implement strategies to meet the training needs of the volunteering section, and to provide training to volunteers, managers of volunteers and volunteer involving organisations.

Develop and implement strategies to meet the needs of Corporate volunteers, through:

- increasing capacity of volunteer involving organisations to maximise the benefits of an increase in corporate volunteers
- increasing networks between community not-for-profit organisations and business and corporations to facilitate volunteer opportunities.
- increasing the participation of business and corporations in volunteering
- assisting business and corporations to understand their role and responsibility in the community and to facilitate their participation in volunteering activities.

Develop and implement strategies to meet the needs of the following target populations:

- Indigenous and Torres Straight Islanders
- culturally and linguistically diverse groups (including humanitarian entrants)
- people in remote and rural locations
- young people and those over 55 seeking short term volunteering activities
- spontaneous volunteers

To promote volunteering in the community.

Proposed Projects and Activities:

1. Public launch of Volunteer Management Program
2. Continual collection of volunteering information and resources
3. Volunteering training surveys distributed and training menu delivered.
4. Corporate Volunteers information package developed and distributed.
5. Volunteering Opportunities Listing updated to include life skills and confidence programs for various target populations.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



2007/2008 BUDGET

PROGRAM **CORPORATE SERVICES**
ACTIVITY **VOLUNTEERS PROGRAM**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE

Salaries & Wages	43,600	40,700	43,600
Other Operating Costs	<u>69,400</u>	<u>21,817</u>	<u>69,400</u>

TOTAL OPERATING EXPENDITURE	<u>113,000</u>	<u>62,516</u>	<u>113,000</u>
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OPERATING REVENUE

Other Revenue	<u>113,000</u>	<u>53,511</u>	<u>113,000</u>
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TOTAL OPERATING REVENUE	<u>113,000</u>	<u>53,511</u>	<u>113,000</u>
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CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
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Activity: **ANIMAL AND PARKING CONTROL**

Goal Area 1: Community Development

Long Term Objectives: Raise the community's awareness of services available within the community and be pro-active in ensuring the community are aware of their responsibilities in relation to animal control, parking provisions and other illegal practices.

Responsibility: General Inspector – Kylie McKerlie

Personnel:	F/Time	P/Time	Casual
	2	-	1

2007/2008 Annual Business Plans:

Annual Objectives:

Administration of the Dog & Cat Management Act and parking legislation. Provide the community with a high level of service in relation to the control of animals, waste management and parking related issues.

Proposed Projects and Activities:

1. Implement various initiatives from the Animal Management Plans.
2. Undertake regular inspections of various parking areas within the city to ensure appropriate use and timeframes are being adhered to.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



2007/2008 BUDGET

PROGRAM **CORPORATE SERVICES**
ACTIVITY **ANIMAL & PARKING CONTROL**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE

Salaries & Wages	107,800	105,759	109,000
Other Operating Costs	<u>47,500</u>	<u>40,594</u>	<u>54,600</u>

TOTAL OPERATING EXPENDITURE	<u>155,300</u>	<u>146,353</u>	<u>163,600</u>
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OPERATING REVENUE

Other Revenue	94,000	115,322	91,300
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TOTAL OPERATING REVENUE	<u>94,000</u>	<u>115,322</u>	<u>91,300</u>
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CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
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MAJOR ITEMS



INFRASTRUCTURE & ENVIRONMENT

Responsible Officer

Director - John Hogg

Activities

Engineering Services
Buildings
Other Property
Waste Management
Cemeteries
Infrastructure
Parks Gardens Reserves Ovals & Swimming Centres
Recreation & Sport
Environmental Services Management
Building Control
Environmental Health



Activity:	INFRASTRUCTURE		
Goal Area 4.2:	Infrastructure & Resource Management		
Long Term Objectives:	Effective management, maintenance and enhancement of the city's unique environment		
Responsibility:	Director Infrastructure & Environment –John Hogg Manager Infrastructure Hayden Hart		
Personnel:	F/Time	P/Time	Casual
	24	2	1

2007/2008 Annual Business Plans:

Annual Objectives:

Maintain and provide a safe and efficient infrastructure network including roads, footpaths, drainage and bridges. Maintain and provide a maintenance program for Council buildings and property. Undertake a number of Capital Works construction projects including the construction of new roadways.

Proposed Projects and Activities:

1. Machinery replacement program
2. Upgrade of Old Bridge pavement
3. Stormwater Drainage – Stirling North
4. Rock Revetment adjacent the Westside Residential Development
5. Aerodrome – Reseal of runway and taxiway. Upgrade of aprons
6. Shelter Shed on Westside Beach between Bridge and Carpenters Landing.
7. Road Construction Program:
Wastell/Herbert, Catherine St, Jane St Edith St, Cleary St,
Quorn Road, Shack Rd, Khan St

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM **INFRASTRUCTURE & ENVIRONMENT**
ACTIVITY **ENGINEERING DEPOTS & OTHER INDIRECT**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Depots	136,000	139,996	137,900
Engineering Salaries & Wages	384,000	365,337	397,800
Engineering Other Operating Costs	69,000	70,461	68,500
Indirect Costs Operational Staff	526,000	513,225	564,000
Machinery	406,000	422,124	408,000
Depreciation	283,000	283,000	283,000
	<u>1,804,000</u>	<u>1,794,144</u>	<u>1,859,200</u>
OPERATING REVENUE			
Machinery Internal Hire	350,000	411,650	370,000
Surplus on Sale of Machinery & Vehicles	375,000	334,798	573,000
Other Revenue	9,000	3,701	
	<u>734,000</u>	<u>750,149</u>	<u>943,000</u>
TOTAL OPERATING REVENUE			
	<u>734,000</u>	<u>750,149</u>	<u>943,000</u>
CAPITAL EXPENDITURE			
Plant Vehicles & Equipment	650,000	482,046	990,500
	<u>650,000</u>	<u>482,046</u>	<u>990,500</u>
TOTAL CAPITAL EXPENDITURE			
	<u>650,000</u>	<u>482,046</u>	<u>990,500</u>
MAJOR ITEMS			
Sedans & Utilities			
Front End Loader			

**2007/2008 BUDGET****PROGRAM INFRASTRUCTURE & ENVIRONMENT****ACTIVITY BUILDINGS**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Civic Centre	163,000	158,345	176,000
Town Hall	23,500	21,441	21,000
Institute Building	19,000	13,385	8,500
Lea Memorial Hall	40,500	36,904	37,000
Poinsettia Village	35,000	51,862	40,000
Julia Lodge	15,000	7,699	22,000
Senior Citizens Centre	27,000	8,776	33,000
Old Fire Station	13,500	1,489	2,000
Richardson Crescent Hall	2,000	1,470	2,000
Elizabeth Tce Hall	2,000	184	9,000
Depreciation	915,000	915,000	915,000
TOTAL OPERATING EXPENDITURE	1,255,500	1,216,556	1,265,500
OPERATING REVENUE			
Town Hall	16,000	13,862	16,000
Lea Memorial Hall	5,000	6,469	6,000
Poinsettia Village	23,000	35,829	34,000
Julia Lodge	17,000	16,239	16,000
TOTAL OPERATING REVENUE	61,000	72,400	72,000
CAPITAL EXPENDITURE			
Lea Memorial Hall			130,000
TOTAL CAPITAL EXPENDITURE			130,000
MAJOR ITEMS			
Airconditioning Plant Lea Theatre			\$130,000

**2007/2008 BUDGET**PROGRAM **INFRASTRUCTURE & ENVIRONMENT**ACTIVITY **OTHER PROPERTY**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Foreshores	108,500	22,218	74,000
Public Conveniences	67,500	62,931	61,000
Stable Areas	10,500	6,328	5,500
Homestead Park	17,600	20,825	22,500
Port Augusta Lakes Management	41,000	33,171	50,000
Waste Disposal	14,000	29,447	25,000
Street Lighting	240,000	185,224	235,000
Parking Bays	3,500	3,824	4,000
Other Property	15,800	4,489	4,500
TOTAL OPERATING EXPENDITURE	518,400	368,457	481,500
OPERATING REVENUE			
Waste Disposal Ponds	100,000	126,057	130,000
Stables	19,000	17,671	19,000
Foreshore Development	70,000	0	50,000
TOTAL OPERATING REVENUE	189,000	143,729	199,000
CAPITAL EXPENDITURE			
Capital Works			250,000
TOTAL CAPITAL EXPENDITURE			250,000
MAJOR ITEMS			
Old Bridge Pavement			\$200,000
Revetment Wall Tidal Levy			\$50,000

**2007/2008 BUDGET**PROGRAM **INFRASTRUCTURE & ENVIRONMENT**ACTIVITY **INFRASTRUCTURE**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Aerodrome	44,000	32,694	50,000
Sealed Roads	535,000	670,158	535,000
Unsealed Roads	187,000	165,618	140,000
Bridges	35,000	32,146	35,000
Street Sweeping	110,000	91,136	110,000
Footpaths	240,000	208,230	250,000
Off Street Car Parks	11,000	11,082	13,000
Stormwater Drainage	62,000	71,815	62,000
Effluent Drainage	176,000	175,538	176,000
Central Oval Reclaimed Water Plant	91,500	93,965	98,000
Depreciation	1,302,000	1,302,000	1,302,000
	<u>2,793,500</u>	<u>2,854,382</u>	<u>2,771,000</u>
OPERATING REVENUE			
Aerodrome	44,000	32,694	70,000
Sealed Roads	750,000	622,374	612,000
Effluent Drainage Charges	331,000	332,932	358,000
	<u>1,125,000</u>	<u>988,000</u>	<u>1,040,000</u>
TOTAL OPERATING REVENUE			
CAPITAL EXPENDITURE			
Aerodrome			295,000
Stormwater Drainage	150,000		100,000
Road Construction	760,000	914,504	742,000
	<u>910,000</u>	<u>914,504</u>	<u>1,137,000</u>
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			
Wastell/Herbert Streets			\$130,000
Catherine Street			\$160,000
Jane Street			\$100,000
Edith Street			\$70,000
Cleary Street			\$55,000
Quorn Road			\$20,000
Shack Road			\$200,000
Khan Street			\$7,000

**2007/2008 BUDGET**

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY CEMETERIES

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Stirling North Cemetery	109,000	112,087	109,000
Carlton Parade Cemetery	27,000	12,510	26,000
Port Augusta West Cemetery	15,000	9,171	25,000
TOTAL OPERATING EXPENDITURE	<u>151,000</u>	<u>133,768</u>	<u>160,000</u>
OPERATING REVENUE			
Cemetery Fees	132,000	118,371	132,000
TOTAL OPERATING REVENUE	<u>132,000</u>	<u>118,371</u>	<u>132,000</u>
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
MAJOR ITEMS			



Activity:	WASTE MANAGEMENT
Goal Area 4.2:	Infrastructure & Resource Management
Long Term Objectives:	Effective management, maintenance and enhancement of the city's unique environment
Responsibility:	Director Infrastructure & Environment –John Hogg

Personnel:	F/Time	P/Time	Casual
	-	-	-

2007/2008 Annual Business Plans:

Annual Objectives:

Develop a model for kerbside waste, recycling and green waste collection which is financially viable, environmentally sustainable and satisfies community expectations.

To reduce the amount of waste to landfill by 50% and to achieve a kerbside recyclables collection of 8 kg per household per month

Proposed Projects and Activities:

1. Commence new kerbside waste ,recycling and green waste collection service
2. Call tenders and award contract for the establishment of a transfer station resource recovery facility and operation of residual waste landfill facility
3. Develop a closure and post closure plan for Stirling North Refuse Reserve that meets EPA approval

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



2007/2008 BUDGET

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY WASTE MANAGEMENT

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE

Household Refuse Collection	340,000	321,701	765,000
Street Bin - Garbage & Refuse Collection	55,000	50,073	55,000
Stirling North Refuse Reserve	172,000	158,364	178,000
Carlton Parade Refuse Reserve	1,500	417	1,500
Waste Management Commission	35,000	58,625	150,000

TOTAL OPERATING EXPENDITURE	603,500	589,180	1,149,500
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OPERATING REVENUE

Garbage Fees			600,000
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TOTAL OPERATING REVENUE			600,000
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CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE			
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MAJOR ITEMS



Activity:	PARKS GARDENS RESERVES & OVALS
Goal Area 4.2:	Infrastructure & Resource Management
Long Term Objectives:	Effective maintenance, management and enhancement of the City's infrastructure assets.
Responsibility:	Director Infrastructure & Environment – John Hogg Manager – Infrastructure – Hayden Hart

Personnel:	F/Time	P/Time	Casual
	14	1	1

2007/2008 Annual Business Plans:

Annual Objectives:

Maintain all open space areas within the City to a high standard for the benefit and enjoyment of the community and visitors.

Proposed Projects and Activities:

1. Install/upgrade Playground equipment (Rotary Park)
2. Undertake necessary inspections as outlined with the Community Land Management Plans

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



Activity:	ENVIRONMENTAL MANAGEMENT
Goal Area 5:	Environment Management
Long Term Objectives:	Effective management and maintenance of the city's unique environment
Responsibility:	Strategic Co-ordinator AALBG/Parks –Rieck Shine

Personnel:	F/Time	P/Time	Casual
	2	2	10

2007/2008 Annual Business Plans:

Annual Objectives:

Protect the natural environment and comfort of residents by effective and ecologically sustainable management of natural resources to the level of expectation of the community. Implement strategies in relation to Natural Resources Management to minimise the impact on native vegetation within coastal areas. Provide further education to the community and visitors in relation to arid plants and the environment through the Australian Arid Lands Botanic Garden program.

Proposed Projects and Activities:

1. Extend Waste Water Treatment Plant to ETSA Oval and Nicholson Terrace Park
2. Undertake maintenance to the AALBG Boardwalk
3. Continue with the preparation of the AALBG Master Plan

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



Activity: RYAN MITCHELL SWIMMING CENTRE

Goal Area 1: Community Development

Long Term Objectives: Best practice in community programs

Responsibility: Manager – Ryan Mitchell Swim Centre – Mrs Sylvia Hogg

Personnel:	F/Time	P/Time	Casual
	-	-	23

2007/2008 Annual Business Plans:

Annual Objectives:

Promote water activity programs and maintain the facility to a high standard ensuring compliance with appropriate health standards for the enjoyment of residents and visitors

Proposed Projects and Activities:

1. Continued upgrades of grounds and surrounds

Performance Indicators

1. Progress report on each Project/Activity.

**2007/2008 BUDGET****PROGRAM INFRASTRUCTURE & ENVIRONMENT****ACTIVITY PARKS GARDENS RESERVES OVALS AND SWIMMING POOLS**

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Parks Gardens & Reserves	646,000	607,586	675,000
Central Oval	56,000	90,927	76,000
Chinnery Park Oval	61,000	56,548	56,000
ETSA Oval	80,000	34,056	54,000
Other Ovals	37,500	32,611	37,500
Arid Lands Botanic Garden	150,000	134,424	150,000
Ryan Mitchell Swimming Centre	265,000	294,393	291,000
	<u>1,295,500</u>	<u>1,250,545</u>	<u>1,339,500</u>
OPERATING REVENUE			
Parks Gardens & Reserves	2,000	13,927	2,000
ETSA Oval	2,000	1,980	2,000
Ryan Mitchell Swimming Centre	164,300	150,930	158,800
	<u>168,300</u>	<u>166,837</u>	<u>162,800</u>
TOTAL OPERATING REVENUE			
	<u>168,300</u>	<u>166,837</u>	<u>162,800</u>
CAPITAL EXPENDITURE			
Chinnery Park Irrigation System	250,000	247,839	175,000
Playground Equipment			80,000
	<u>250,000</u>	<u>247,839</u>	<u>255,000</u>
TOTAL CAPITAL EXPENDITURE			
	<u>250,000</u>	<u>247,839</u>	<u>255,000</u>
MAJOR ITEMS			
ETSA Oval Irrigation System			\$175,000
Playground Redevelopment			\$80,000



Activity: RECREATION & SPORT

Goal Area 1: Community Development

Long Term Objectives: Best practice in community programs

Responsibility: Active Community Field Officer – Mr Craig Dearlove

Personnel:	F/Time 1	P/Time -	Casual -
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2007/2008 Annual Business Plans:

Annual Objectives:

Provide and maintain safe, enjoyable and physically active sports and recreation within the community by assisting the sporting clubs and associations to become more self sustainable through planning and implementation of new procedures that meets the community's needs.

Meet the needs and to ensure the best possible outcome for the community in terms of developing infrastructure that is cost effective and compliments the already established network of sporting facilities.

Proposed Projects and Activities:

1. Investigate proposal to redevelop the Central Oval Precinct
2. Provide assistance in establishing a Skatepark and Youth Recreational Area.
3. Develop a website that meets the needs of the sporting community.
4. Continue development of the Port Augusta Sports & Recreational Network
5. Provide assistance to the school based umpires program
6. Continue to assist the Port Augusta and Spencer Gulf Football League on the implementation of outcomes suggested in the recent review.
7. Continue to provide assistance to the sporting clubs and associations to ensure self sustainability.
8. Investigate new sporting and recreational options that will meet the growing Community's needs.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



2007/2008 BUDGET

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY ACTIVE FIELD OFFICER

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE

Salaries & Wages			60,000
Other Operating Costs	18,100	14,773	32,200

TOTAL OPERATING EXPENDITURE	18,100	14,773	92,200
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OPERATING REVENUE

Other Revenue			35,000
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TOTAL OPERATING REVENUE			35,000
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CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE			
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MAJOR ITEMS



Activity:	BUILDING CONTROL
Goal Area 4.2:	Infrastructure & Resource Management
Long Term Objectives:	Effective maintenance, management and enhancement of the City's infrastructure assets.
Responsibility:	Assistant Building Surveyor – Graham Woodforde Building Surveying Technician – Nick Heron

Personnel:	F/Time	P/Time	Casual
	3	-	-

2007/2008 Annual Business Plans:

Annual Objectives:

Maintain Council's assets in a professional and effective manner, to ensure the continued integrity of all buildings for the benefit of the community. Assist in the development of Council's Asset Management Plans.

Proposed Projects and Activities:

1. Replace Central Oval fence adjacent Victoria Parade (Highway One) boundary.
2. Upgrade air-conditioning to Lea Theatre
3. Upgrade fire Service and general maintenance to Civic Centre
4. Internal improvements to Lea Theatre
5. General upgrade to Council Assets as programmed (Julia Lodge, Poinsettia Village, Senior Citizens, Elizabeth Tce Hall)
6. Upgrade roof and ceiling at the Outdoor Adventure Centre

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.



2007/2008 BUDGET

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY BUILDING CONTROL

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
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OPERATING EXPENDITURE

Salaries & Wages	141,700	132,788	148,700
Other Operating Costs	<u>45,000</u>	<u>36,385</u>	<u>44,000</u>

TOTAL OPERATING EXPENDITURE	<u>186,700</u>	<u>169,173</u>	<u>192,700</u>
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OPERATING REVENUE

Other Revenue	<u>40,000</u>	<u>57,913</u>	<u>46,000</u>
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TOTAL OPERATING REVENUE	<u>40,000</u>	<u>57,913</u>	<u>46,000</u>
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CAPITAL EXPENDITURE

	<u> </u>	<u> </u>	<u> </u>
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TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
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MAJOR ITEMS



Activity:	ENVIRONMENTAL HEALTH
Goal Area 5:	Environment Management
Long Term Objectives:	Effective management and maintenance of the city's unique environment
Responsibility:	Manager Environmental Health Services – Scott Parsons

Personnel:	F/Time	P/Time	Casual
	1	-	2

2007/2008 Annual Business Plans:

Annual Objectives:

Statutory function of ensuring compliance with provisions contained with relevant environmental health legislation. Protect the community from risks to health by managing food and waste standards to a high level thereby achieving a clean and healthy environment.

Proposed Projects and Activities:

1. Infrastructure in the Lakes System
2. Monitor and maintain Community Immunisation Program
3. Undertake statutory inspections of food premises within the City.

Performance Indicators

1. Progress report on each Project/Activity.
2. Graph indicating percentage of Projects/Activities achieved during the financial year.

**2007/2008 BUDGET**

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY ENVIRONMENTAL HEALTH

	BUDGET 2006/2007	ACTUAL 2006/2007	BUDGET 2007/2008
OPERATING EXPENDITURE			
Salaries & Wages	78,700	73,467	79,900
Other Operating Costs	22,700	16,648	21,800
Immunisation Program	18,800	8,026	18,500
TOTAL OPERATING EXPENDITURE	<u>120,200</u>	<u>98,142</u>	<u>120,200</u>
OPERATING REVENUE			
Other Revenue			
Immunisation Program	14,000	22,347	14,000
TOTAL OPERATING REVENUE	<u>14,000</u>	<u>22,347</u>	<u>14,000</u>
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			

**PORT AUGUSTA CITY COUNCIL****BUDGETTED OPERATING STATEMENT**

	2007	2008
	\$	\$
OPERATING EXPENSES		
Wages and Salaries	9,465,750	10,006,600
Contractual Services	3,237,900	4,149,725
Materials	2,192,300	2,150,950
Finance Charges	430,100	456,000
Depreciation	2,678,000	2,678,000
Loss on Disposal of Non-Current Assets		
Other	3,011,750	3,242,225
	<hr/>	<hr/>
TOTAL OPERATING EXPENSES	21,015,800	22,683,500
OPERATING REVENUE		
Rates		
Rates General	7,332,900	7,744,300
Rates Other	386,000	1,013,000
Statutory Charges	388,000	474,300
User Charges	1,759,100	2,137,900
Operating Grants and Subsidies	8,092,700	8,544,500
Investment Income	142,300	142,100
Reimbursements	240,200	253,300
Gain on Disposal of Non-Current Assets	375,000	573,000
Other	1,348,500	1,415,100
	<hr/>	<hr/>
TOTAL OPERATING REVENUE	20,064,700	22,297,500
Operating Surplus(Deficit) before Capital Revenues	(951,100)	(386,000)
CAPITAL REVENUES		
Capital Grants, Subsidies and Monetary Contributions	1,023,000	
Operating Surplus after Capital revenues and before Extraordinary items	71,900	(386,000)
Extraordinary Items		
	<hr/>	<hr/>
CHANGE IN COMMUNITY WEALTH RESULTING FROM OPERATIONS	71,900	(386,000)

**PORT AUGUSTA CITY COUNCIL****BUDGETTED STATEMENT OF CASH FLOWS**

	2007	2008
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES	Inflows (Outflows)	Inflows (Outflows)
Payments	(17,907,700)	(19,549,500)
Receipts	19,547,400	21,576,100
NET CASH PROVIDED BY OPERATING ACTIVITIES	1,639,700	2,026,600
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments		
Principal on Loans	(1,685,000)	(1,742,000)
Interest on Loans	(410,100)	(436,000)
Other Charges	(20,000)	(20,000)
Receipts		
Loans Received	3,229,500	2,926,000
Loan Repayments from Community Groups	6,100	6,300
Interest Received	142,300	142,100
NET CASH USED IN FINANCING ACTIVITIES	1,262,800	876,400
CASH FLOWS FROM OTHER ACTIVITIES		
Payments		
Purchase of Land		
Purchase of Buildings	(2,056,000)	(430,000)
Purchase of Infrastructure	(1,385,000)	(1,642,000)
Purchase of Equipment	(650,000)	(990,500)
Purchase of Furniture and Fittings	(209,500)	(413,500)
Receipts		
Capital Grants, Subsidies	1,023,000	
Sale of Assets	375,000	573,000
NET CASH USED IN OTHER ACTIVITIES	(2,902,500)	(2,903,000)
NET INCREASE(DECREASE) IN CASH HELD		
CASH AT BEGINNING OF REPORTING PERIOD	2,000,000	2,000,000
CASH AT END OF REPORTING PERIOD	2,000,000	2,000,000

**PORT AUGUSTA CITY COUNCIL****BUDGETTED STATEMENT OF FINANCIAL POSITION****AS AT 30 JUNE 2008**

	2008	2007
	\$	\$
CURRENT ASSETS		
Cash and Cash Equivalents	2,000,000	2,000,000
Trade and Other Receivables	850,000	850,000
Prepayments		
Inventories	<u>140,000</u>	<u>140,000</u>
TOTAL CURRENT ASSETS	<u>2,990,000</u>	<u>2,990,000</u>
CURRENT LIABILITIES		
Short Term Borrowings		
Short Term Provisions	60,000	60,000
Trade and Other Payables	2,850,000	2,800,000
Current portion of Long Term Borrowings	<u>2,055,000</u>	<u>1,742,000</u>
TOTAL CURRENT LIABILITIES	<u>4,965,000</u>	<u>4,602,000</u>
NET CURRENT LIABILITIES	<u>(1,975,000)</u>	<u>(1,612,000)</u>
NON-CURRENT ASSETS		
Land	5,579,000	5,579,000
Buildings, Structures & Reserve Infrastructure	26,635,500	24,674,000
Infrastructure	27,940,000	27,600,000
Equipment	2,094,500	1,960,000
Furniture and Fittings	1,352,000	1,410,000
Trade & Other Receivables	18,000	25,000
Capital Works in Progress		<u>283,000</u>
TOTAL NON-CURRENT ASSETS	<u>63,619,000</u>	<u>61,531,000</u>
INTANGIBLE ASSETS		
Aged Care Bed Licences	<u>1,692,000</u>	<u>1,692,000</u>
TOTAL INTANGIBLE ASSETS	<u>1,692,000</u>	<u>1,692,000</u>
NON-CURRENT LIABILITIES		
Long Term Provisions	960,000	930,000
Long Term Borrowings	<u>7,441,000</u>	<u>5,360,000</u>
TOTAL NON-CURRENT LIABILITIES	<u>8,401,000</u>	<u>6,290,000</u>
NET ASSETS	<u>54,935,000</u>	<u>55,321,000</u>
EQUITY		
Accumulated Surplus	3,224,000	3,610,000
Reserves	<u>51,711,000</u>	<u>51,711,000</u>
TOTAL EQUITY	<u>54,935,000</u>	<u>55,321,000</u>

**PORT AUGUSTA CITY COUNCIL****STATEMENT OF CHANGE IN EQUITY
FOR THE 30 JUNE 2008**

	Note	2008 \$	2007 \$
ACCUMULATED SURPLUS			
Balance at beginning of period		3,610,000	3,810,000
Change in financial position resulting from operations (Deficit)/Surplus		(386,000)	(200,000)
		<hr/>	<hr/>
Balance at end of period		3,224,000	3,610,000
ASSET REVALUATION RESERVE			
Balance at beginning of period		51,711,000	51,711,000
-Revaluation increment			
-Revaluation decrement			
		<hr/>	<hr/>
Balance at end of period		51,711,000	51,711,000
TOTAL EQUITY		51,711,000	51,711,000

**NOTE 1****KEY PERFORMANCE INDICATORS**

	2008	2007
OPERATING SURPLUS RATIO		
Operating Surplus(Deficit) as a % of Rate Revenue	-4.41%	-12.32%
NET FINANCIAL LIABILITIES RATIO		
Net Financial Liabilities as a % of Operating Revenue	42.59%	35.40%
INTEREST COVER RATIO		
Net Interest as a % of Operating Revenue	1.41%	1.43%
ASSET SUSTAINABILITY RATIO		
Capital Expenditure as a % of Depreciation	108.40%	146.58%
GENERAL RATES TO TOTAL REVENUE RATIO		
General Rates as a % of Operating Revenue	34.73%	36.55%

**NOTE 2****VALUATION**

The current method of assessment for rating purposes is to adopt the Valuer General's site value for all rateable properties within the Council area. The site value is the value of the land without any capital improvements.

As mentioned above, Council uses the Valuer General's valuation that is amended each year. There has again been increases in valuations for some areas of the City of between 20% and 50% for 2007/2008. Over half of rateable properties have not received a valuation increase.

As part of the budget it is necessary for Council to formally adopt the valuation as its means of assessment. The following resolution must be passed as part of the budget:-

"That the Council of the Corporation of the City of Port Augusta for the 2007/2008 financial year adopts the Government valuation of site values for all rateable property constituting the area of the Council which amounts in total to an estimated value of \$249,111,425 for the area and which represents the sum of all properties set forth in the rating and property records of the Council for the 2007/2008 financial year and hereby specifies the 11th day of July, 2007, as the day upon which such adoption of such Government valuation shall become the valuation of the Council."

The Valuer General is continually modifying his valuation of property throughout the City and surrounds. However, once the valuation is adopted by Council it remains valid until the next financial year. A property owner has the right to appeal against this assessment under the provisions of the Valuation of Land Act. Such objections must be lodged with the Council or direct with the Valuer General within thirty days of the receipt of notice of the assessment. Should the appeal be successful the Council is obliged to amend the valuation in accordance with the decision of the Valuer General.



NOTE 3 RATING LEVELS

The Local Government Act as amended provides Council with the opportunity to levy differential rates based on location and land use. This methodology has been adopted by Council for several years and involves using Council's Development Plan (zoning) as the basis for the differential in location and land use codes provided by the Valuer Generals Department as the basis for differential in land use.

Council has in the past utilised two differential rates based on land use, namely commercial/industrial and vacant land (non-urban zones). The differential rate for commercial and industrial property was removed in 1997 but reintroduced last year to provide equity in rates raised. Differential rates have been maintained for rural areas and the Coastal Zone that encompasses the Blanche Harbour and Miranda shack areas.

Council's rating policies have been subject to continuous review as a result of significant movements in property valuation in recent years. Council has identified issues in respect of Commercial Road, Westside areas surrounding Shirley Street, the Blanche Harbour shacks and Stirling North as areas affected by large valuation changes.

Council has in the past recognised that high property values in Commercial Rd were materially impacting on the viability of some small business operators. and as a result, a rebate of 10% was provided to small business operators in 2002/2003, 2003/2004, and 2004/2005. For over 15 years it has used provisions within the Local Government Act to provide rebates to limit the amount of rates paid for individual residential property owners.

The range of valuation increases set down in 2007/2008, has again created anomalies in the rating system in terms of the size of rate increases for some areas of the City. As a result, it is proposed that a rebate be automatically provided that limits any rate rise to 7% for Residential properties over the rate levied for 2006/2007. As mentioned above, this method of restricting the impact of large valuation increases is available under the Local Government Act and is widely practised throughout SA Local Government. As valuation rises in valuation for business properties is not extensive and has tended to deliver a more even distribution of the rate burden, it is proposed that the cap for business rates be set at 10% of the 2006/2007 rates.

It is proposed that the maximum rate for the Blanche Harbour Shacks be removed and replaced with a differential rate and minimum rate. A capping of 10% will apply to this category to ensure the change in methodology does not place undue hardship on individual ratepayers.

The adoption of a capping strategy will assist in delivering equal increases for each rating differential(category).

Council has also recognised that as a result of valuation movements and actual land values in some locations, individual ratepayers receiving a state government pensioner concession may face financial difficulty as a result of Council's rates. To remedy this, in 2004/2005 Council resolved to provide an automatic rebate of up to \$120 to eligible pensioners and self funded retirees. It is proposed that this rebate be again provided on 2007/2008.

It is therefore proposed that:-

- The rebate provided for owners of "flats" that are vacant at 30 June be retained.
- That Council provides a rebate of up to \$200 to eligible pensioners and self funded retirees whose net general rate levy after deduction of the State Government concession exceeds \$900. Pensioners with a net general rate levy between \$900 and \$1,100 will receive a rebate to limit the maximum net rate levy payable to \$900. Pensioners with a net general rate levy greater than \$1,100 will receive a rebate of \$200. The total of rebates provided is estimated to be \$30,000.



- A rebate system be retained to limit the maximum increase in rates payable due to increase in valuation to 7% for residential properties, 10% for business properties and 10% for Blanche Harbour properties over the rates levied for 2006/2007.
- The system of rate capping for residential properties be retained. Owners of a residence in the Urban areas with a site valuation of greater than \$46,292 will pay a maximum rate of \$1,935 This policy was adopted by Council as a mechanism to relieve the inequities that have been created as a result of the wide variations in land values in Port Augusta. A cap of \$1,451 will apply to non-urban areas other than the Blanche Harbour Shacks. Capping has been maintained at the same level as 2006/2007.
- The “maximum rebate” will also apply to **single vacant residential allotments**. Where a parcel of land contains a number of contiguous allotments, the maximum rate will be applied individually to each allotment.
- A differential rate be retained for Commercial/Industrial properties, rural properties and shack properties to maintain the relativity in rates collected from the various property types/groups.
- A service charge for common effluent drainage be set at \$245 per property for properties connected to the Council owned STED schemes. .
- A service charge of \$120 per property be introduced for the full recycling waste collection. The charge to apply to all properties receiving a garbage collection.



NOTE 3 RATING LEVELS CONTINUED

The Zones for rating purposes are as follows:-

As a basis for setting urban rates:-

- Residential
- Highway Services
- Residential Davenport
- Residential Stables
- Neighbourhood Centre
- Urban Coastal
- District Centre
- Local Centre
- Industry
- Airport
- Recreation

As a basis for setting non-urban rates:-

- Public Purposes
- Defence
- Conservation
- Rural Living
- Coastal Conservation
- Primary Industry

As a basis for setting rates on shacks:-

- Coastal Holiday Settlement

The Local Government Land Use Codes are as follows:-

- Residential
- Commercial - Shop
- Commercial - Office
- Commercial - Other
- Industry - Light
- Industry - Other
- Primary Production
- Vacant Land
- Other Use

**NOTE 3 RATING LEVELS CONTINUED**

Council has determined that to meet its expenditure budget, a **5.5% increase in rate revenue** will be required for the 2007/2008 financial year..

The number of valuations affected by % rate rises is set out in the following table:-

Rate Rise	Number Valuations
<0 (Decrease)	128
0-4.5%	2405
4.6-5.5%	1860
5.6-7%	2887
7.1-10%	383

As a result, rates in the \$ will be set as per the table below. The minimum rate has been increased by 5.5%, with the maximum rate for urban residences maintained at \$1,935 and \$1,451 for non-urban residences.

The maximum rate for Blanche Harbour shack properties has been removed and a general rate and minimum rate will apply.

General rate revenue raised is estimated to be **\$7,744,300**.

Category	Land Use	Rate in \$ (Cents)	Minimum Rate	Maximum Rate	Maximum % rise
Urban	Residential	4.18	778.00	1,935.00	7.0%
	Commercial - Shop	5.9	778.00		10.0%
	Commercial - Office	5.9	778.00		10.0%
	Commercial - Other	5.9	778.00		10.0%
	Industry - Light	5.9	778.00		10.0%
	Industry - Other	5.9	778.00		10.0%
	Primary Production	.41	778.00		7.0%
	***** Vacant Land	4.18	778.00	1,935.00	7.0%
	Other Use	4.18	778.00		7.0%
Non-Urban	Residential	2.66	778.00	1,451.00	7.0%
	Commercial - Shop	5.9	778.00		10.0%
	Commercial - Office	5.9	778.00		10.0%
	Commercial - Other	5.9	778.00		10.0%
	Industry - Light	5.9	778.00		10.0%
	Industry - Other	5.9	778.00		10.0%
	Primary Production	.41			7.0%
	Vacant Land	1.33			7.0%
	Other Use	2.66	778.00		7.0%
Shacks	Residential	.5643	778.00		10.0%
	Primary Production	.41			7.0%
	Vacant Land	1.33			7.0%
	Other Use	2.66	778.00		7.0%

Maximum rate to apply to vacant residential allotments only. Maximum rate to apply to individual allotments in any contiguous parcel of vacant land containing greater than a single allotment.

**NOTE 4 DISCOUNT ON RATES**

The Local Government Act has contains provisions that allow Council to offer discounts for early payment of rates.

Over the last number of years, as part of the budget, Council has adopted a policy of allowing a 5% discount on rates fully paid by the due date of the first quarterly instalment. This has proven to be a very successful and well taken up incentive. Over \$202,137 in discount was provided in 2006/2007 and as a result, \$4,042,740 in rate revenue was collected in the first quarter. This represents 52% of total rates raised.

An allocation of \$210,000 has been provided within the current budget to continue the incentive and it is recommended that Council continues with the policy of allowing 5% discount on rates, that are fully paid by the due date of the first quarterly instalment.