



Port Augusta

CITY COUNCIL

ANNUAL BUDGET AND BUSINESS PLANS 2012 / 2013

**BUDGET
AND
BUSINESS
PLANS**

PORT AUGUSTA

Top location!



Port Augusta

CITY COUNCIL

Mayor

Mrs Nancy Joy Baluch AM

Deputy Mayor

Cr Phil Greagen

Councillors

Cr Sam Johnson Cr Ken McLean Cr Tony Mitchell
Cr Lisa Lumsden Cr Fran Paynter Cr Phillip Brown
Cr Peter Solomon Cr Brett Benbow

Our Principles

Respect, Social Justice, Equal Opportunity, Inclusiveness & Accessibility.

Our Vision

A harmonious, unique, vibrant community & environment.

Our Mission

To create and sustain a safe and vibrant community where people want to live, work, play and visit.

Contents

Annual Business Plan

Executive Summary	1
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Annual Budget

Program Budget Summary	6
Program Budget Details	7

Valuation & Rating Details

Valuations	120
Rating Methodology	121
Rating Details	123
Discount Scheme	126

Financial Statements

Budgeted Financial Statements	127
Uniform Presentation of Finances	131
Financial Performance Indicators	132

Executive Summary

Section 123 of the Local Government Act 1999 requires the council to develop a budget for the financial year. The budget must deal with each principal activity of the council on a separate basis and be adopted before 31 August.

The Council must also prepare, as part of its budget, or in association with the preparation of its budget, an annual statement which addresses:

- the activities the council intends to undertake in the ensuing year to achieve it.
- the measures (financial and non financial) that the council will use to assess its performance against its objectives.

The Council must ensure that copies of its budget, including its annual business plans and any other associated documents, are available for inspection.

This document presents the Annual Business Plan for Port Augusta City Council for 2012-13, which includes the Budget for 2012-13. The Annual Business Plans have been developed in the context of Council's strategic planning framework and in particular on the basis of its *Strategic Plan 2008-2011*. The development of a new Strategic Plan for 2012-2017 has commenced and will be completed by September, 2012.

The Long Term Financial Plan 2011-2021 was adopted in December, 2011 and based as a start point, on the 2011-2012 budget and financial position as at 30 June, 2011. This Plan will enable Council to set future budgets within a longer term financial framework, particularly in relation to the capacity to fund capital infrastructure renewal and replacement from loans. The key objective of the Long Term Financial Plan is to plan for financial sustainability in the medium to long term, while still addressing Council's corporate objectives as specified in its strategic plan.

The review of Local Government Sustainability undertaken in 2006, determined that Local Governments in South Australia were financially unsustainable in terms of asset replacement and renewal; this has typically resulted in high operating deficits. Operating deficits in most cases, reflect the lack of capacity to adequately fund infrastructure renewal and replacement over a long term. An operating deficit should not be seen as a pointer to inefficiency and over spending. Operating deficits are in almost all cases, related to the Council's revenue base and the ability to raise the appropriate revenue to provide for asset consumption.

Council has taken steps to improve its operating position over the last few years and has also provided an emphasis on asset renewal. A revaluation of all fixed assets in 2010/2011 resulted in a substantial increase in the value of Council's asset base and asset consumption costs; depreciation has increased by around \$4M. As a result of this, the operating deficit for 2012/2013 will be \$4.659M. In this budget, an allocation of \$2.35M has been made for asset renewal.

Council has established a framework to ensure appropriate levels of service to the community are maintained and the issue of sustainability in the future is addressed. The framework includes: -

- Development of a Strategic Plan for 2012-2015.
- The Long Term Financial Management Plan 2011-2021
- The Asset Management Plans for Infrastructure
- Development of 3-5 year Asset Replacement/Reconstruction Program for Infrastructure.
- Adoption of strategies such as the Ageing & Disability Action Plan
- Commitment to asset renewal.
- Developing strategies to reduce debt.

Annual Budget & Business Plans

The annual budget & business plans must comply with standards and principles prescribed by the Local Government (Financial Management) Regulations 1999. The budget must include certain information about the rates and charges the council intends to levy as well as the range of other financial information required by the Act and Regulations. A council must adopt its budget for the financial year before 31 August.

This budget is for the year 1 July 2012 to 30 June 2013 and is prepared in accordance with the Local Government Act 1999. The budget includes projected revenues and expenditures for the 2012-13 year reported on an "operating" basis in accordance with the Australian Accounting Standards AAS27, "Financial Reporting by Local Governments" and in accordance with the Act.

The Budget for 2012-13 also includes:

- a forecast balance sheet, income and cash flow statement, prepared in accordance with Australian Accounting Standards.
- capital projects and operating projects to be undertaken.
- other financial information which Council requires in order to make an informed decision about the adoption of the budget.
- Information required to comply with the Local Government Financial Regulations.

Influences on the Budget Process

In preparing the 2012-13 budget, a number of external and internal influences have been taken into account as they will impact significantly on the cost of services delivered by Council.

- Its current Strategic Plan and Annual Business Plans.
- The current economic influences including:
 - The Local Government Cost Index (CPI) of 3.6%.
 - Known wage outcomes of 4.0%.
 - Known decreases or minimal increases in some revenue source from the Federal & State Governments.
- Known "one off" influences that occur from time to time. For example the NBN Rollout
- Its desire to address the issue of financial sustainability.
- Issues relating to risk management and occupational health, welfare & safety.

Federal Assistance Grants

The Local Government Association has advised that an early payment of Federal Assistance Grant for the 2012/2013 financial year will be made in June, 2012. This additional payment will be brought forward from the allocation for 2012/2013. As a result, the Council budget will reflect the shortfall of one quarter of the actual allocation estimated to be \$715K.

The Local Roads grant will also be treated in the same manner. The amount of the first quarterly payment is estimated to be \$95K.

Rating

Section 171 of the Local Government Act 1999 requires that Council prepares and adopts a rates policy in conjunction with setting its rates. The policy must be available at the principal office of the Council. Specific details concerning rating is set out on pages 117-123. The rating policy for 2012/2013 is available on Council's web site.

In summary, Council has determined to increase general rate revenue by 5.9% and has used the following rationale in setting its rating levels for 2012/13.

Residential Properties

There has been a general reduction of between \$5,000 and \$10,000 for most of the central area of the City and Westside. There has been very few valuation increases.

Council has resolved that the maximum rate increase will be set at 15%. Areas of the City around Dartmouth Street & Main Street and areas of Stirling North township, including the Loudon area and Stirling North Rail will increase by 15% due to significant valuation increases that have applied over the last three years. Values for these properties are now at similar levels to the Shirley Street area of Port Augusta West and Council has determined that the rate cap be increased to remove the inconsistency in rating levels that have previously applied.

The adoption of the above rationale in terms will bring the residential rates for all areas of the City back to being aligned to actual site value. The strategy of rate capping was adopted to phase in the affect significant valuation increases over a five year period.

In summary; for residential properties including vacant land: -

Rates for properties valuation decreases.	Between <0% and 2%
Rates for properties with no increase in valuation.	Between 2% and 6%
Rates for properties that have increased in valuation.	Up to 10%
Rates for properties that have experienced significant valuation increases in the last 3 years and have been capped in those years but no increase in valuation for 2011/2012.	Up to 15%
Increase in minimum rate	4.02%
Increase in maximum rate	1.75%

Blanche Harbour Shacks

There has been minimal valuation increases in the Blanche Harbour area for 2012/2013.

Council has determined that to provide equitability in rating based on valuations in the area and the difference in direct services applicable, that the rates will rise by an average of 15.0%.

Commercial & Industrial Properties

Valuation increases for Commercial/Industrial properties are in line with the general trend for the City as a whole. Valuations in Commercial Road have remained unchanged, with other areas around Commercial Road also generally remaining unchanged. Some properties along Marryat Street have been increased in value. Values for property along Victoria Parade have also experienced an increase in value.

There has been a significant increase in valuations for areas outside the CBD over the last three years and Council has adopted a policy of capping the rate rise for these properties. For 2012/2013, Council has determined that the cap will again apply but be set at 15%.

In summary for Commercial/Industrial properties: -

Rates for properties valuation decreases.	Between <0% and 2%
Rates for properties with no increase in valuation.	Between 2% and 6%
Rates for properties that have increased in valuation.	Up to 10%
Rates for properties that have experienced significant valuation increases in the last 3 years and have been capped in those years but no increase in valuation for 2011/2012.	Up to 15%
Increase in minimum rate	4.02%

Long Term Financial Plan

Council has adopted a Long Term Financial Plan for the period 2011-2021. The Plan will be updated to include the adopted budget for 2012/2013 and the financial position at 30 June, 2012 after the adoption of the Financial Statements for 2012/2013.

The purpose of a Long Term Financial Plan (LTFP) is to provide Council with 10 year financial information based on its current and known future policies and strategies.

The LTFP is derived from the current Strategic Plan, Annual Budget and Business Plans. It is a high level plan and is not intended to provide low level detail of expenditures in specific programs and operational areas. The Plan is a forward view of how current policy and strategies will impact the future financial position of the Council.

A major driver for long term financial planning is financial sustainability; both in terms of service delivery and attention to the Council's asset base. Council provides a wide and diverse range of services, many of which are not normally provided by local government. The LTFP predicates that all existing services will be maintained.

The City Manager must certify to the Auditor that the Council is financially sustainable. The LTFP should provide a sense of surety of Council's current and future financial position.

With the revaluation of Council's asset base in 2011, Depreciation (asset consumption) charges increased by over \$3M. This has resulted in operating deficit of around \$4M. The long term plan, provides for this deficit to be reduced over the next ten years; at which point the Council will begin to operate in surplus. In simple terms, this means that in ten years, Council will be raising the necessary revenue to better service asset consumption, with the capacity to allocate more funds to asset renewal. In the long term there should also be less reliance on loan funds to fund the annual capital works program.

Treasury/Debt Servicing

The use of loan funds has underpinned many of the major capital works projects undertaken by Council for well over 20 years.

Over the last 15 years Council has used short term (5 year) loans to fund major projects and capital expenditure. Projects such as the Foreshore Development, Pichi Richi Railway, Nursing Home upgrades and road construction programs such as the Mackay Street upgrade have all been undertaken using loan funds.

Longer term borrowing (15 years) has been used for projects such as the Nerrilda & Ramsay Village upgrades. These loans are typically self funding e.g. funds from Concessional Resident Supplements (Commonwealth funding) are used to repay the loans for the Nursing Home Upgrades.

The strategic use of debt as a mechanism to fund major projects and the treatment of the repayment of that debt was reviewed by Council in 2007. Council's current ratio for Debt Servicing as a percentage of General Rate Revenue is currently 24.47%. Council has previously looked to an upper limit of 30% for this ratio.

The reliance on loan funding for capital works is set out in the Long Term Financial Plan and will be subject to review in each budget period.

The annual repayments for principal and interest are set out in the Treasury Management section of the budget. It is proposed that in 2012/2013 there will be no repayment of principal for Debenture 223 or Debenture 226. These two Debentures will be retired from the proceeds of the major land sale that will be settled later in 2012.

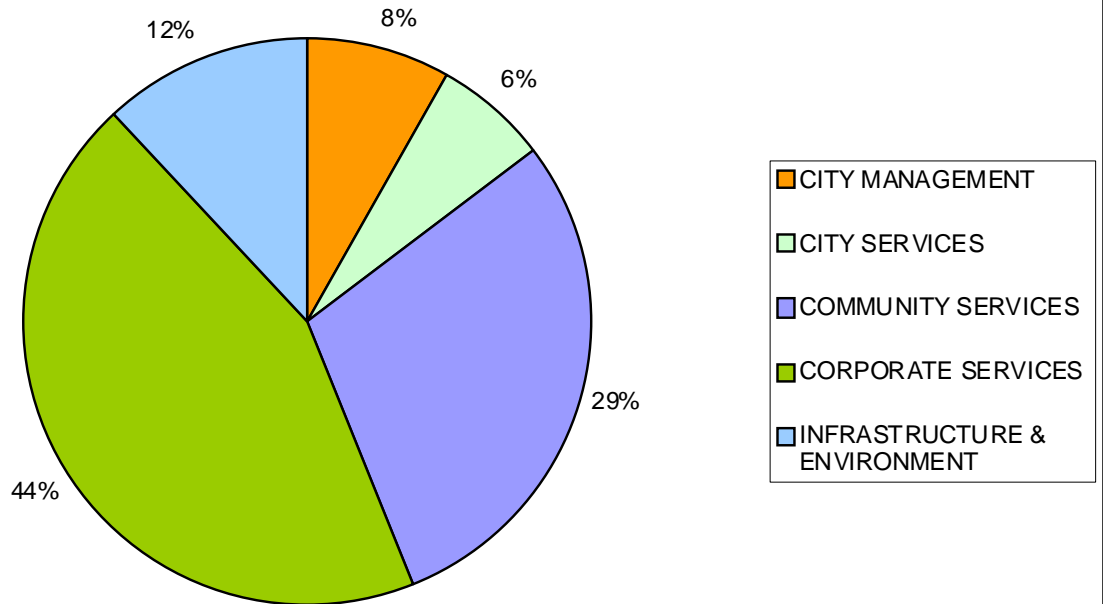
Loan details are set out below: -

<u>No</u>	<u>Details</u>	<u>TAKEN</u>	<u>%</u>	<u>YEARS</u>	<u>AMOUNT</u>	<u>Bal 30.6.2012</u>	<u>Interest</u>	<u>Principal</u>	<u>Bal 30.6.2013</u>
217	Effluent Reuse Scheme	15-Jan-04	6.65%	15	600,000	352,617	22,778	41,045	311,572
220	Nerrilda	15-Jun-06	6.70%	15	1,350,000	961,953	63,117	80,939	881,014
222	Ramsay Village	15-Jul-07	7.48%	10	1,300,000	830,419	59,781	127,153	703,266
223	Infrastructure	15-Jan-08	4.50%	-	3,500,000	3,500,000	85,500		3,500,000
224	Infrastructure	15-Jan-09	4.35%	5	3,420,000	1,456,450	63,265	712,629	743,820
225	Infrastructure	15-Jan-10	6.11%	-	3,700,000	2,352,033	132,616	737,326	1,614,707
226	Infrastructure	15-Jan-11	6.11%	5	3,850,000	3,175,231	194,888		2,455,889
228	Infrastructure	15-Jan-12	5.45%	5	2,000,000	2,000,000	104,185	358,179	1,641,821
229	Waste Water	15-Jan-12	5.10%	10	1,424,000		70,507	112,615	1,311,385
231	Infrastructure	15-Jan-13	5.45%	5	2,700,000				2,700,000
TOTALS						14,628,703	796,637	2,169,887	15,863,474

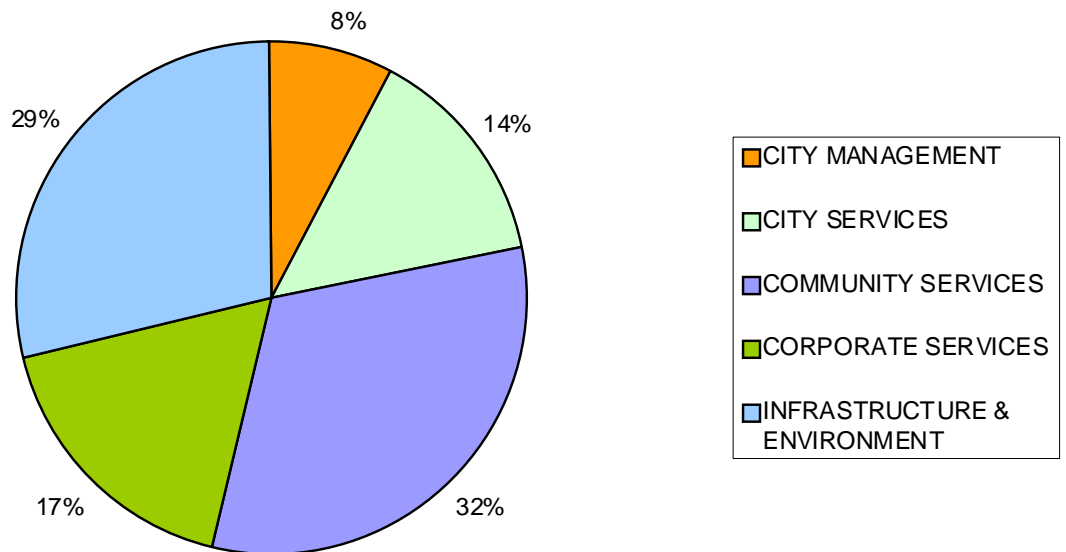
SUMMARY OF PROGRAMS AND ACTIVITIES

PROGRAM/ACTIVITY	OPERATING EXPENDITURE	OPERATING REVENUE	CAPITAL EXPENDITURE	CAPITAL REVENUE
CITY MANAGEMENT				
City Management & Elected Members	901,400	2,195,000		
Human Resource Management	346,200	8,500		
Animal & Parking Control	249,400	145,200		
City Planning	258,650	99,000		
Environmental Health	134,100	8,000		
Building Control	305,100	49,300		
CITY & CULTURAL SERVICES				
Economic Development	492,800	15,500		
OH&S and Risk Management	107,700			
Projects & Events	225,900			
Substance Mis-Use Services	1,079,300	1,065,800		
Wadlata	949,300	646,500		
Yarta Purtli Cultural Centre/Lea Theatre/Fountain Gallery	516,450	95,000		
Library & Information Service	582,800	68,400		
CORPORATE SERVICES				
Financial & Customer Services	1,086,200	11,973,500		
Records Management	265,500			
Information Communications Technology	338,200			
Treasury Management	819,000	158,400	2,170,100	2,708,000
Arid Lands Botanic Garden	1,225,300	597,600	140,000	
Sport & Recreation	653,800	267,400		
Social Development Programs	465,400	64,000		
COMMUNITY SERVICES				
Nerrilda Nursing Home	3,849,700	3,904,000	120,000	
Health Focus Program	249,400	236,100		
A.M. Ramsay Village	3,180,900	3,207,000	73,000	
DVA Shed Program	54,200	50,200		
Childcare Services	942,900	781,000		
Miriam High Centre	532,300	433,900		
Youth Activity Service	59,400	6,000		
INFRASTRUCTURE & ENVIRONMENT				
Engineering Services & Depots	2,289,600	435,000	530,200	147,900
Buildings	359,400	44,000		
Other Property	569,700	91,000		
Infrastructure	1,934,900	1,455,000	2,210,000	
Cemeteries	243,300	203,000		
Waste Management	1,539,700	1,308,000		
Parks Gardens Reserves Ovals	1,180,000	4,000	50,000	
DEPRECIATION & AMORTISATION				
Buildings	1,812,700			
Plant Furniture & Equipment	970,900			
Infrastructure	3,595,800			
	34,367,300	29,615,300	5,293,300	2,855,900

OPERATING REVENUE BY FUNCTION



OPERATING EXPENDITURE BY FUNCTION



CITY MANAGEMENT PROGRAM

BUSINESS PLAN

2012 – 2013

Preparation Date:	9 May 2012
Compiled By:	Lee Heron
Business Unit Manager:	Greg Perkin
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to ensure Council provides a professional, effective, efficient and customer-focused service, responsive to the needs of the community.

2. Business Unit Mission Statement

Provide leadership within the Port Augusta community to ensure a high level of service is provided, which is inclusive and holistic in its approach. Consolidate Council's position within the region by establishing appropriate partnerships and developing networks. Manage Council's public relations and enacting of information and assistance to Council.

3. Business Unit Core Business/Activities

- Management of the City
- Strategic & Vision Planning for the future development of Port Augusta
- Open and Transparent Decision Making
- Inclusive, holistic and effective service provision

4. Strategic Framework

Goal Area 3 Economic Development
Goal Area 6 Organisational Effectiveness

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012/2013	2	-	-
2011/2012	2	-	-
2010/2011	2	-	-

6. Business Environment

Achievements

- Development of a 20 Year Vision and Strategic Management Plan.
- Maintaining up-to-date policies, practices, procedures and registers.
- Instigation of the Aboriginal Community Engagement Group.
- Preparation of Business Continuity Plans.
- Facilitation of the Port Augusta Promotion Campaign.
- Port Augusta West DPA.
- Restructured organisation to address Risk Management and Occupational Health and Safety.
- Ensured completion of 10 year Financial Plans.
- Participation in Urban and Regional Strategy Port Augusta Initiative.
- Disaster Plan being addressed through the Zone Emergency Management Committee.
- Development of a Climate Change Adoption Report.

Critical Issues

- Achieving high level outcomes with limited resources (staff and funding).
- Changes in legislation which increases bureaucratic processes.
- Succession Planning.

Identifiable changes that may impact business unit

- Uncertainties in regard to the timing of mining expansion in the region
- Maintaining staff skill levels

Stakeholders that may be impacted (Internal and External)

- Port Augusta Community
- Port Augusta City Council

7. New Projects/Initiatives

To be implemented in 2012/2013

- Introduce a Project Management Program for the management of specific projects undertaken by Council.
- Assist in facilitating the Port Augusta Promotional Campaign.
- Implement strategies to support further promotion of Council activities with the community.
- Introduce community empowerment strategies.

PROGRAM **CITY MANAGEMENT**

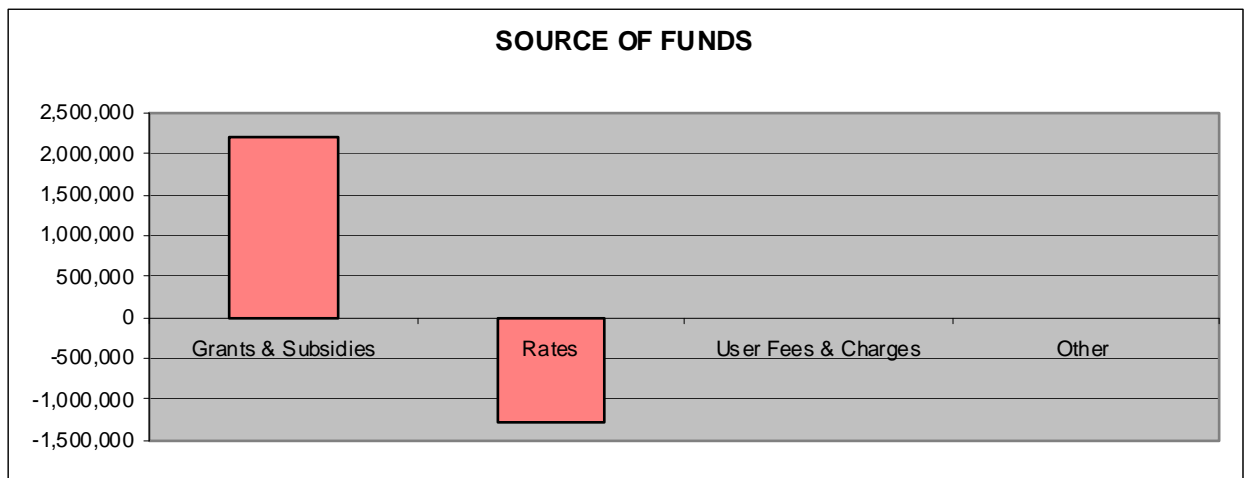
ACTIVITY **CITY MANAGER & ELECTED MEMBERS**

	BUDGET	ACTUAL	BUDGET
	2011/2012	2011/2012	2012/2013
OPERATING EXPENDITURE			
Salaries & Wages	470,300	480,884	470,900
Mayoral Office	58,400	52,074	56,000
Members Expenses	172,700	164,127	169,700
Other Operating Costs	269,500	262,578	204,800
Depreciation			
TOTAL OPERATING EXPENDITURE	970,900	959,663	901,400
OPERATING REVENUE			
Federal Assistance Grant	3,000,000	2,859,825	2,195,000
Other Revenue			
TOTAL OPERATING REVENUE	3,000,000	2,859,825	2,195,000

CAPITAL EXPENDITURE

MAJOR ITEMS

Mayoral Allowance	49,500
Members Allowances	123,200
	<u>172,700</u>



HUMAN RESOURCE MANAGEMENT

BUSINESS PLAN

2012 – 2013

Preparation Date:	3 May, 2012
Compiled By:	Anthony McCoy
Business Unit Coordinator:	Anthony McCoy
Responsible Director:	Gregory Perkin
Endorsement Date:	4 June, 2012

1. Introduction

“Our People, Our Plan” – is Council’s Human Resource Management Plan. The plan documents the key initiatives that the Port Augusta City Council will pursue during 2012/2013 to ensure that we have the work force that we need to meet our current and future objectives.

2. Business Unit Mission Statement

The Port Augusta City Council aim is to create a work place where there is a talented leadership and management group, where the staff feel valued and are able to develop both professionally and personally. Council recognises the importance of building and retaining our work place knowledge and of achieving a balance between work and other responsibilities.

3. Business Unit Core Business/Activities

- Management to be competent and confident in their duties and responsibilities.
- Potential and existing staff to see Port Augusta City Council as a good employer.
- Develop and continuously improve Council’s Injury Management performance.
- Build a workforce to deliver the City’s services into the future.

4. Strategic Framework

Goal Area 6 Organisational Effectiveness

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	2	-	-
2011	2	-	-
2010	2	-	-

6. Business Environment

Achievements

- Successful defence of public liability insurance exposure.
- Successful defence of Industrial Relations, Union and common law exposure.
- Maintain Council’s Human Resource Management, skills and training register.
- Maintain appropriate mechanisms for the assessment and identification of appropriate modified/alternative duties in accordance with workers Rehabilitation and Compensation Act.
- Determination of Workers Compensation claims.
- Maintain a workforce to deliver the City’s needs.

Critical Issues

- Mining impact on staffing levels.

- Injury Management legislation amendments.
- 2012/2014 E.B. negotiations.

Identifiable changes that may impact business

- Power house closure.
- Carbon tax levy.

Stakeholders that may be impacted (Internal and External)

- Port Augusta City Council workforce.
- Training providers.
- Local Government Association Workers Compensation Scheme.
- Local Government Association Mutual Liability Scheme.

7. New Projects

To be implemented in 2012/2013

- Finalise and implement AUTHORITY Human Resource Module

PROGRAM CITY MANAGEMENT

ACTIVITY HUMAN RESOURCE & OCCUPATIONAL HEALTH WELFARE & SAFETY

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Salaries & Wages	309,000	294,812	237,800
Other Operating Costs	<u>112,100</u>	<u>140,817</u>	<u>108,400</u>
TOTAL OPERATING EXPENDITURE	<u>421,100</u>	<u>435,629</u>	<u>346,200</u>

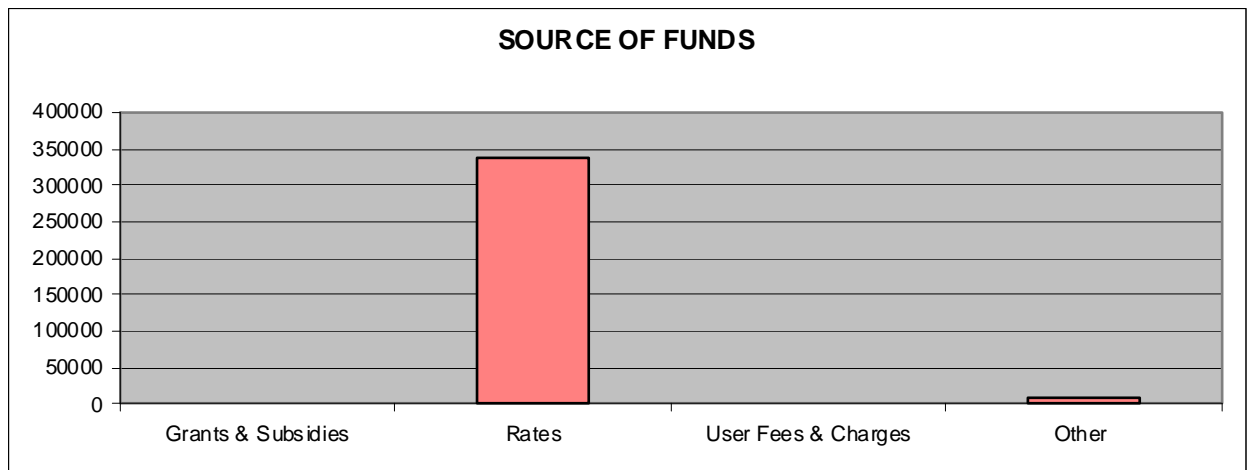
OPERATING REVENUE

Other Revenue	<u>13,000</u>	<u>29,628</u>	<u>8,500</u>
TOTAL OPERATING REVENUE	<u>13,000</u>	<u>29,628</u>	<u>8,500</u>

CAPITAL EXPENDITURE

	<u> </u>	<u> </u>	<u> </u>
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>

MAJOR ITEMS



ANIMAL & PARKING CONTROL

BUSINESS PLAN

2012 – 2013

Preparation Date:	3 May, 2012
Compiled By:	Anthony McCoy
Business Unit Coordinator:	Anthony McCoy
Responsible Director:	Greg Perkin
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of the Port Augusta City Animal & Parking Control is to ensure that legislative requirements of the Local Government Act and Council by laws as applicable to animal and parking control are being administered appropriately by Council.

2. Business Unit Mission Statement

Port Augusta City Council is a proactive City where dogs, cats and the community live in a harmonious, safe and enriched environment.

3. Business Unit Core Business/Activities

- Animal Management
- Parking
- Litter
- Fire Prevention

4. Strategic Framework

Goal Area 6 Organisational Effectiveness

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	2	-	1
2011	2	-	1

6. Business Environment

Achievements

- Animal control (barking, wandering at large, dog attacks).
- Dog registration management.
- Animal control at Davenport (culling, registration, de-sexing programs).
- Parking control.
- Bushfire prevention (patrol, issue of permits, bushfire prevention plan).

Critical Issues

- Major increases to dog population within City
- Cat management (feral species)

Identifiable changes that may impact business

- Mining expansion

Stakeholders that may be impacted (Internal and External)

- Local veterinary clinics
- Police
- Country Fire Service

7. New Projects

To be implemented in 2012/2013

N/A

PROGRAM CITY MANAGEMENT
ACTIVITY ANIMAL & PARKING CONTROL

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Salaries & Wages	143,900	170,821	157,000
Other Operating Costs	79,400	59,320	92,400
TOTAL OPERATING EXPENDITURE	223,300	230,141	249,400

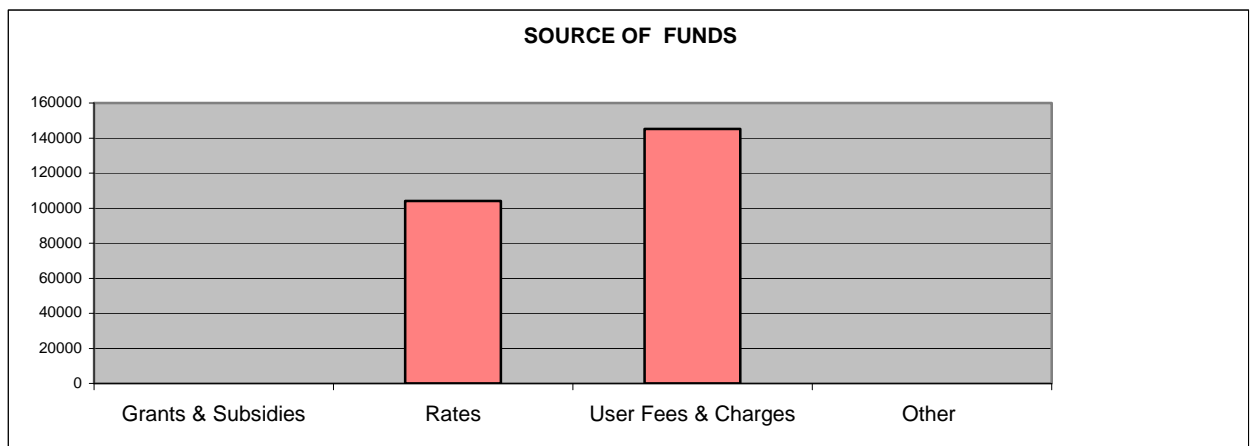
OPERATING REVENUE

Other Revenue	138,200	101,042	145,200
TOTAL OPERATING REVENUE	138,200	101,042	145,200

CAPITAL EXPENDITURE

Buildings		11,018	
		11,018	

MAJOR ITEMS



DEVELOPMENT SERVICES (PLANNING)

BUSINESS PLAN

2012 – 2013

Preparation Date:	9 May, 2012
Compiled By:	Lee Heron
Business Unit Manager:	Tung Pham
Responsible Director:	Greg Perkin
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to provide a co-ordinated approach to the provision of planning assessment and advice to the community in relation to Development Applications.

2. Business Unit Mission Statement

The Planning Section is responsible for providing a professional assessment service in relation to Development Applications and to promote good planning principles for the ongoing development of the City.

3. Business Unit Core Business/Activities

The services we offer are:

- Planning Assessment
- Council Development Plan reviews
- Signage upgrades

4. Strategic Framework

Goal Area 2 Image of City
Goal Area 3 Economic Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012/2013	1	1	-
2011/2012	2	-	-
2010/2011	2	-	-

6. Business Environment

Achievements

- Completion of the Carlton Parade & Industrial Area's Signage Strategy

Critical Issues

- Illegal development
- Identifiable changes that may impact business
- Increased number of illegal developments which creates considerable workload for planning staff in relation to investigation and prosecution.

Stakeholders that may be impacted (Internal and External)

- Planning Staff
- Customer Services Staff
- Community
- Contractors

7. New Projects

To be implemented in 2012/2013.

- CBD Signage

PROGRAM CITY MANAGEMENT

ACTIVITY CITY PLANNING

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Salaries & Wages	155,900	135,165	163,700
Other Operating Costs	<u>139,700</u>	<u>128,865</u>	<u>94,950</u>
TOTAL OPERATING EXPENDITURE	<u>295,600</u>	<u>264,030</u>	<u>258,650</u>

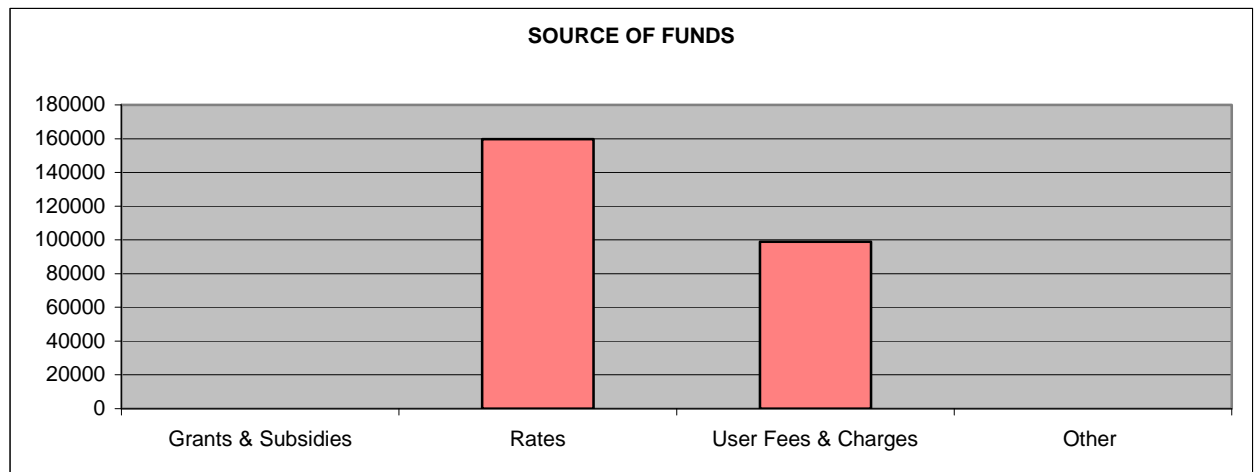
OPERATING REVENUE

Other Revenue	<u>117,000</u>	<u>92,379</u>	<u>99,000</u>
TOTAL OPERATING REVENUE	<u>117,000</u>	<u>92,379</u>	<u>99,000</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

Development Plan Consultancies	75,000	37,200
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DEVELOPMENT SERVICES (ENVIRONMENTAL HEALTH)

BUSINESS PLAN

2012 – 2013

Preparation Date:	9 May, 2012
Compiled By:	Lee Heron
Business Unit Manager:	Scott Parsons
Responsible Director:	Greg Perkin
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to provide an overview of activities that will be undertaken in relation to the health service function of the Council and to outline how these activities are managed.

2. Business Unit Mission Statement

To provide the community with a high level of health inspection services to ensure that food safety and environmental health issues are completed in a timely manner.

3. Business Unit Core Business/Activities

The services we offer are:

- Food Safety Inspections
- Septic Tank Applications / Approvals / Enquiries including STEDS/CWMS.
- Health Complaints
- Annual Swimming and Spa pool inspections to public pools
- Oversee Immunisation program within our community.

4. Strategic Framework

Goal Area 1 Environmental Management

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012/2013	1	-	-
2011/2012	1	-	-
2010/2011	1	-	-

6. Business Environment

Achievements

- That all performance indicators as detailed have been completed as required.

Critical Issues

- Time management is crucial to ensuring works are completed in an appropriate timeframe

Identifiable changes that may impact business

- Changes to the new Public Health Act and other legislation will have impacts on Council operations as a whole.

Stakeholders that may be impacted (Internal and External)

- Health Service Staff
- Community Members



- Customer Service Staff

7. New Projects

To be implemented in 2012/2013.

N/A

PROGRAM **CITY MANAGEMENT**

ACTIVITY **ENVIRONMENTAL HEALTH**

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

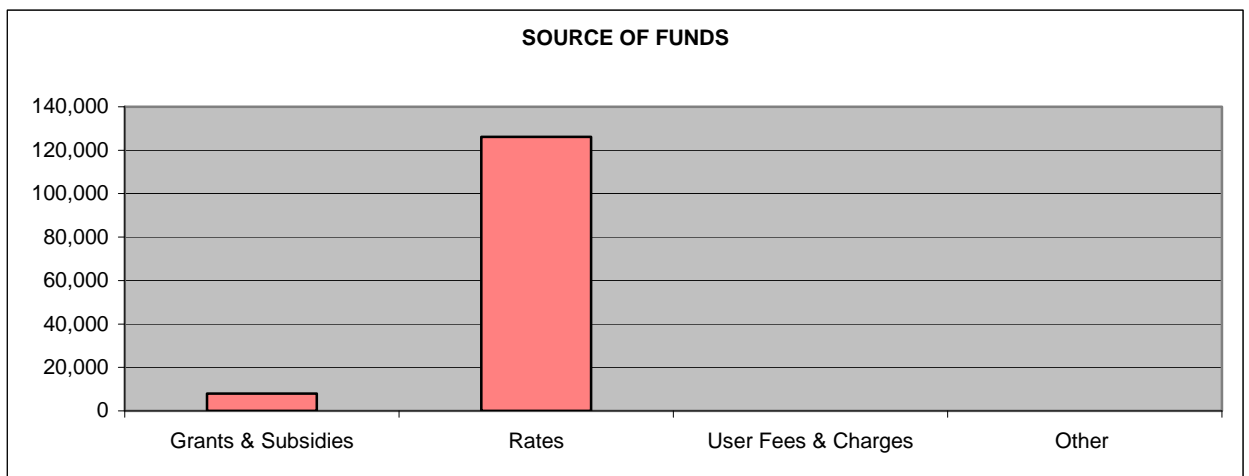
Salaries & Wages	93,300	100,416	96,900
Other Operating Costs	29,800	21,057	22,100
Pest Plants Program	4,500	2,915	4,500
Immunisation Program	10,600	10,270	10,600
TOTAL OPERATING EXPENDITURE	138,200	134,658	134,100

OPERATING REVENUE

Other Revenue			
Immunisation Program	8,000	7,765	8,000
TOTAL OPERATING REVENUE	8,000	7,765	8,000

CAPITAL EXPENDITURE

MAJOR ITEMS



DEVELOPMENT SERVICES (BUILDING)

BUSINESS PLAN

2012 – 2013

Preparation Date:	9 May, 2012
Compiled By:	Lee Heron
Business Unit Manager:	Nick Heron
Responsible Director:	Greg Perkin
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to ensure that the community is provided with a professional and well managed building section that is responsive to the needs of the community.

2. Business Unit Mission Statement

We provide building advice and assessment of building rules consent in regard to development applications for the community and manage Council owned building maintenance and appropriate registers.

3. Business Unit Core Business/Activities

The services we offer are:

- Building Rules Consent Assessment
- Building Advice
- Council Building Maintenance
- Asset Management
- Asbestos Register

4. Strategic Framework

Goal Area 4 Infrastructure & Resource Management

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012/2013	2	-	-
2011/2012	2	-	-
2010/2011	2	-	-

6. Business Environment

Achievements

- Provision of Roof Safety Harness Points on various Council Buildings
- Participation in Central Oval Redevelopment Committee

Critical Issues

- Legislative changes requiring increased number of building inspections
- Illegal development

Identifiable changes that may impact business

- Pressure placed on staff in relation to increased number of inspections required.
- Increased number of illegal developments which creates considerable workload for planning staff in relation to investigation and prosecution

Stakeholders that may be impacted (Internal and External)

- Building Officers
- Customer Service Staff
- Contractors
- Community Members

7. New Projects

To be implemented in 2012/2013

- Asset Management Program for Council owned buildings.
- Water Tower Condition Report.

PROGRAM CITY MANAGEMENT

ACTIVITY BUILDING CONTROL

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

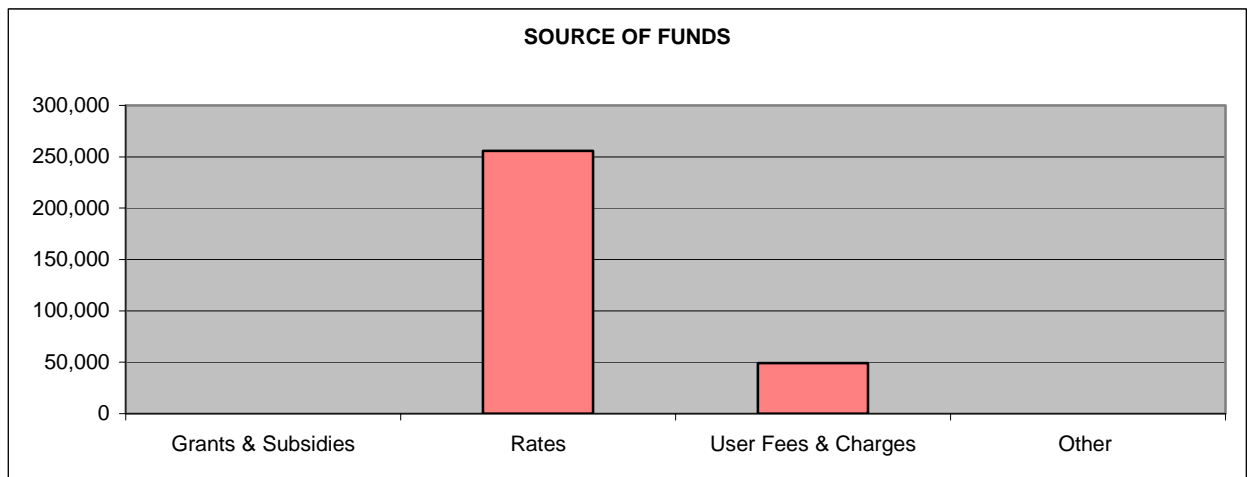
Salaries & Wages	213,700	219,663	225,200
Other Operating Costs	<u>76,300</u>	<u>71,938</u>	<u>79,900</u>
TOTAL OPERATING EXPENDITURE	<u>290,000</u>	<u>291,601</u>	<u>305,100</u>

OPERATING REVENUE

Other Revenue	<u>56,000</u>	<u>36,427</u>	<u>49,300</u>
TOTAL OPERATING REVENUE	<u>56,000</u>	<u>36,427</u>	<u>49,300</u>

CAPITAL EXPENDITURE

MAJOR ITEMS



GOVERNANCE & ECONOMIC DEVELOPMENT

BUSINESS PLAN

2012 – 2013

Preparation Date:	9 May, 2012
Compiled By:	Lee Heron
Business Unit Manager:	Lee Heron
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit is to provide support within the community to facilitate economic and job opportunity growth and to ensure good governance and compliance with legislative requirements in regard to all of Council's activities.

2. Business Unit Mission Statement

The economic development and governance activities within Council ensures that the future prosperity of the City is addressed and activities implemented to provide economic and job opportunities for the Port Augusta community. Good governance plays an important role in ensuring that Council is compliant with the legislative requirements imposed through the various Acts that it administers in providing a high level of service to its community.

3. Business Unit Core Business/Activities

The services we offer are:

- Financial support relating to economic development activities
- Facilitate development within the City
- Maintaining good governance structures within the organisation

4. Strategic Framework

Goal Area 2 Image of City
 Goal Area 3 Economic Development
 Goal Area 6 Organisational Effectiveness

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012/2013	2	-	-
2011/2012	2	-	-
2010/2011	2	-	-

6. Business Environment

Achievements

- Support in providing gallery space for new Aboriginal Art business
- Maintaining up-to-date policies, practices, procedures and registers
- Progression on negotiations with State Government regarding acquisition of Civic Precinct land (Town Hall, Old Police Station and District Courthouse)
- Assistance with the 20 Year Vision, Strategic Plan and Strategic Direction Report project

Critical Issues

- Ability to negotiate with the State Government in a timely manner to achieve development opportunities where State Government land (particularly Crown Land) is involved.
- Availability of appropriate industrial land to accommodate new business opportunities to support mining activities in the north of the State.

Identifiable changes that may impact business

- Inability to acquire Civic Precinct land within a timely manner, which will negatively impact on negotiations with developers for the redevelopment of this land.
- New smoking legislation that will impact on Council resources.
- Increased economic activity with limited resources to deal with the growing workload.

Stakeholders that may be impacted (Internal and External)

- Developers
- Authorised Officers
- Economic & Development Services staff

7. New Projects

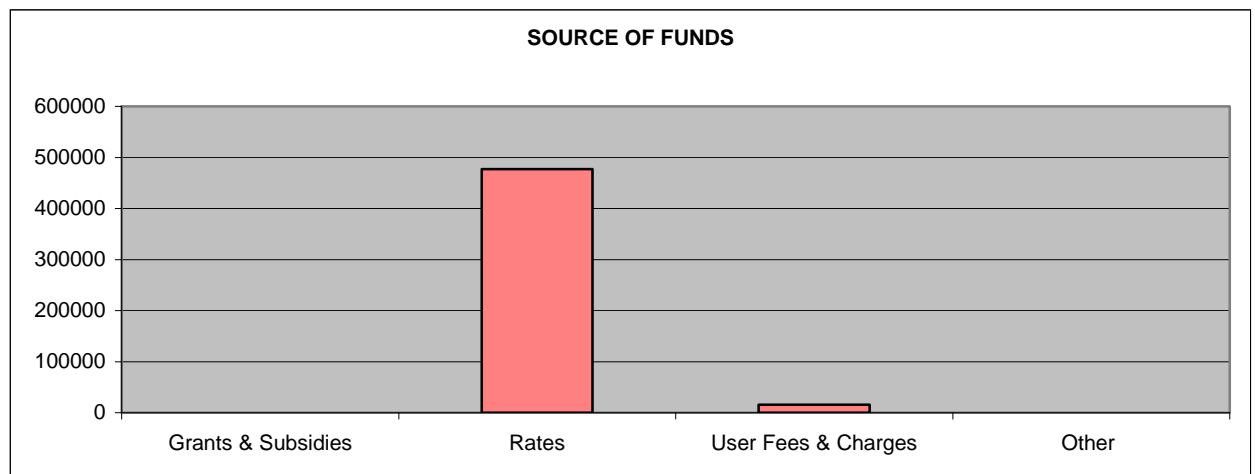
To be implemented in 2012/2013

- National Broadband Network Rollout
- Homestead Park Decommissioning
- Social Media Structure for Community Engagement
- Erect Council Boundary Signage – Port Augusta Now

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY ECONOMIC DEVELOPMENT & MAJOR PROJECTS

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Contributions	340,100	315,741	452,800
Other Projects	52,000	63,263	40,000
TOTAL OPERATING EXPENDITURE	392,100	379,005	492,800
OPERATING REVENUE			
Other Revenue		140,941	15,500
TOTAL OPERATING REVENUE		140,941	15,500
MAJOR ITEMS			
Regional Task Force			5,000
Upper Spencer Gulf Common Purpose Group			15,000
Provincial Cities Association			15,500
Contributions to Northern Regional Development Board			100,500
Business Incubator			58,800
Flinders Ranges Tourism			16,500
Media Consultancy			12,000
Signage Strategy			30,000
Residents Newsletter			23,000
Dry Areas Advertising & Security			5,000
Economic Development Projects			127,500
Interpretive Tourist Information Screens			4,000
Grants Consultancy			40,000
Port Augusta Branding Project			40,000
			\$492,800



CONTRACTS & EVENTS

BUSINESS PLAN

2012 – 2013

Preparation Date:	9 May, 2012
Compiled By:	Lee Heron
Business Unit Coordinator:	Brooke Craddock
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit is to facilitate specific events for the enjoyment of the community and to support local organisations in regard to advertising their events. The management of Council's contractual activities including tendering, leases, licences, permits and authorisations are also an important role of this unit.

2. Business Unit Mission Statement

Provide a high level of management in regard to Council's procurement systems. Arrange and co-ordinate Council's events throughout the year, to provide the community with a variety of activities to attend and enjoy.

3. Business Unit Core Business/Activities

The services we offer are:

- Event Management
- Contract Management

4. Strategic Framework

Goal Area 1 Community Development
Goal Area 2 Image of City

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012/2013	1	-	-
2011/2012	1	-	-
2010/2011	1	-	-

6. Business Environment

Achievements

- Successfully facilitated the Mayoral Christmas Party, Christmas Lighting Festival and Welcome to Port Augusta BBQ.
- Provided support and financial assistance to the NDMA Motor Show, Wharfest, Australia Day Breakfast, Port Augusta Golf Classic and many other events held in Port Augusta.
- Commenced negotiations with relevant stakeholders in regard to opportunities for celebrating 100 years since the turning of the first sod of the Commonwealth Railway in Port Augusta.
- Improved tendering process to ensure compliance with Purchasing Policy.

Critical Issues

- Having a central purchasing section for the organisation would provide an opportunity to improve savings by purchasing on a larger scale and achieving saving through purchasing in bulk (stationery, printing etc). Budget restrictions do not allow additional resources to be allocated for this purpose.

Identifiable changes that may impact business

- Not applicable

Stakeholders that may be impacted (Internal and External)

- Not applicable

7. New Projects

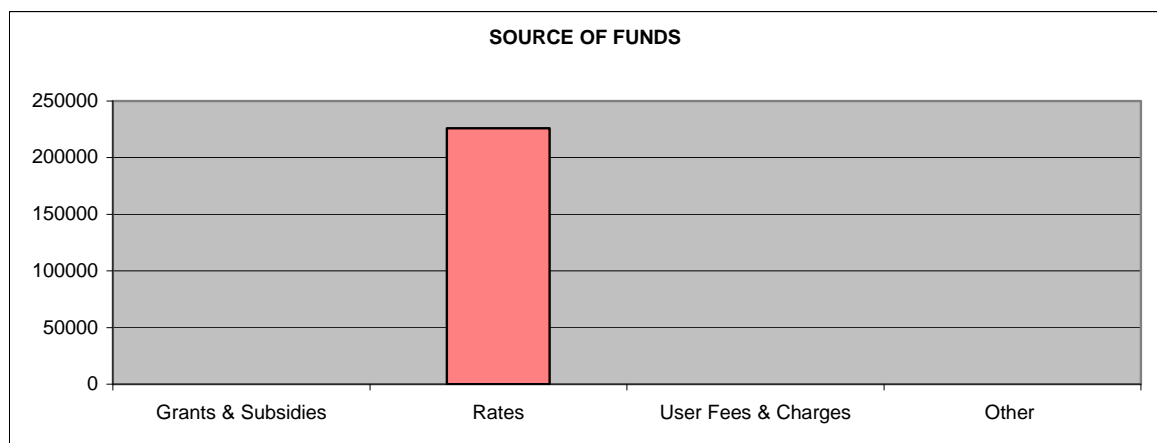
To be implemented in 2012/2013.

- Commonwealth Railway – Turning of the First Sod 100 year Celebrations
- Investigate the establishment of a Central Purchasing Business Unit

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY PROJECTS & EVENTS

	BUDGET	ACTUAL	BUDGET
	2011/2012	2011/2012	2012/2013
OPERATING EXPENDITURE			
Salaries & Wages	67,600	68,703	71,900
Project Contributions	159,600	131,857	144,400
Other Operating Costs	9,100	8,361	9,600
TOTAL OPERATING EXPENDITURE	236,300	208,921	225,900
OPERATING REVENUE			
Other Revenue		1,645	
TOTAL OPERATING REVENUE		1,645	
MAJOR ITEMS			
Port Augusta Cup			14,000
Christmas Lighting			12,500
Mayoral Christmas Party			25,000
Turning of the First Sod			10,000
PA Pony Club			1,000
PA Golf Classic			5,500
Calendar Of Event Central Television			16,500
Christmas Pageant			4,500
Australia Day			3,000
Carols In The Park			3,500
Wharfest			12,500
Other Events			17,200
Pichi Richi Marathon			1,200
Welcome To Pt Aug Bbq			2,000
Ndma Motor Show			10,000
Clean Up Australia Day			6,000
			144,400



OHS&W/RISK MANAGEMENT

BUSINESS PLAN

2012 – 2013

Preparation Date:	9 May, 2012
Compiled By:	Lee Heron
Business Unit Coordinator:	Shane Saal
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012



1. Introduction

The purpose of this business unit plan is to ensure a coordinated approach to the ongoing management, monitoring and assessment of Occupational Health, Safety and Welfare and Risk processes throughout the organisation.

2. Business Unit Mission Statement

The OHS&W and Risk Management Business Unit is responsible for providing direction, advice and monitoring Council’s pro-active processes and practices throughout the year to ensure a safe environment is maintained for staff, volunteers, contractors and the community.

3. Business Unit Core Business/Activities

The services we offer are:

- Monitoring of OHS&W Processes and Practicing
- Review of Risk Management Activities
- Advice and direction in regard to safe work practices throughout the organisation
- Participate in OHS&W audits

4. Strategic Framework

Goal Area 6 Organisational Effectiveness

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012/2013	1	-	-
2011/2012	1	-	-
2010/2011	0	-	-

6. Business Environment

Achievements

- Implementation of new organisational Risk Management Framework.
- Preparation of new OHS&W and Risk Management Program 2012/2013.
- Introduction of new Contractor Management Register.
- Introduction of new Risk Assessment & Monitoring Program.
- Introduction of new Corrective Action, Preventative Action Register.

Critical Issues

- Changing the culture of the organisation to always ensure OHS&W and Risk Management process become part of normal daily operation activities.
- Training to be provided to staff in regard to the implementation of new OHS&W and Risk Management processes to ensure they are fully understood and implemented within all areas of the Council.

Identifiable changes that may impact business

- All staff activities being provided time to participate in developing, reviewing, monitoring and assessing OHS&W and Risk Management practices and processes.
- Resources available to enable staff to attend training as required.

Stakeholders that may be impacted (Internal and External)

All Staff
Volunteers
Contractors

7. New Projects

To be implemented in 2012/2013

- CAPA Register
- Contractor Management Register
- Risk Assessment Program
- Plant Assessor Web-based Risk Assessment Program



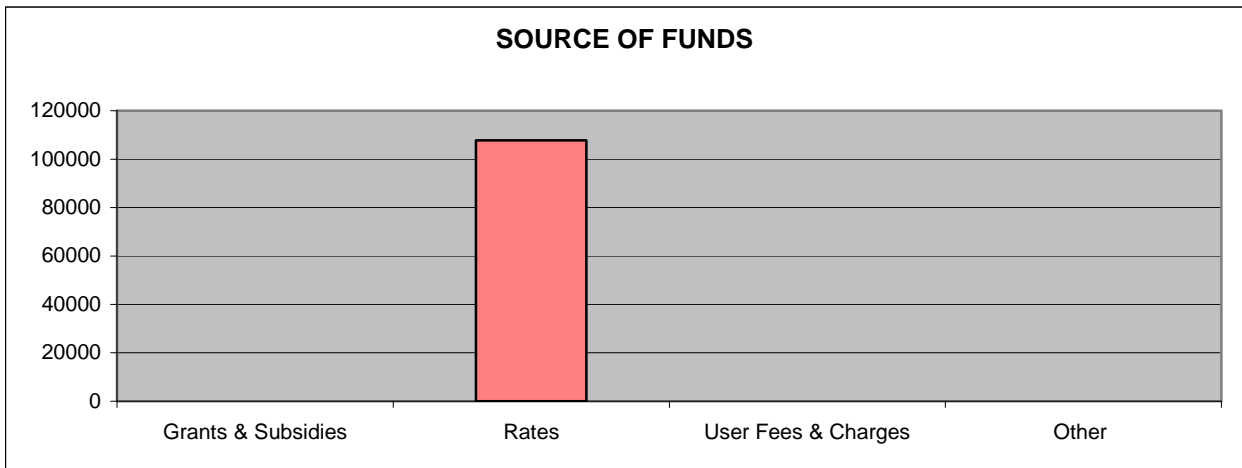
PROGRAM **CITY MANAGEMENT**

ACTIVITY **OH&S AND RISK MANAGEMENT**

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE			
Salaries & Wages			82,200
Other Operating Costs			25,500
TOTAL OPERATING EXPENDITURE			107,700
OPERATING REVENUE			
Other Revenue			
TOTAL OPERATING REVENUE			
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			

MAJOR ITEMS



COMMUNITY HARMONY – SUBSTANCE MISUSE PROGRAM

BUSINESS PLAN

2012 – 2013

Preparation Date:	24 April, 2012
Compiled By:	Jo Newell
Business Unit Coordinator:	Jo Newell
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the Community Harmony Office – Substance Misuse Services Program.

2. Business Unit Mission Statement

To minimise the adverse harm to health, social and economic consequences resulting from excessive alcohol and other drug use to individuals and the general community, whilst striving for best practice in a culturally sensitive manner.

3. Business Unit Core Business/Activities

Provision and management of a Mobile Assistance Patrol, Sobering Up Unit, Clean Needle Program and Exceptional Needs Assertive Outreach Program to deliver *preventative and supportive services*, that *monitor behaviours* and *early intervention through education and training*, for the promotion of a safe and harmonious environment for the Community.

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	6	3	2
2011	7	2	4
2010	7	2	3

6. Business Environment

Achievements

- Successful Sobering Up Unit Tender application 2012-2015.
- Preparation of the Community Harmony Office – Substance Misuse Services Program Strategic Plan and annual Action Plan, that aligns with the Port Augusta City Council Strategic Plan and the South Australian State Strategic Plan.
- PASMS have entered into an agreement with the Homeless Support Program – Exceptional Needs Unit to provide:
Case management and support linked to accommodation for HSP clients, assertive outreach, culturally relevant planning and delivery of services, individualised whole of life support based on appropriate assessment of need and risk.

Critical Issues

- Staffing demands to provide the requirements of the Service.
- Australian economy as applied to Government Funding for Service Provision.
- Maintaining the recognition of the Port Augusta Substance Misuse Services Program as being seen as a leader in our field.

Identifiable changes that may impact business

- Australian Economy as it relates to the Health sector and possible reduction of funding.
- Mining expansion in relation to the attraction and retention of staff.

Stakeholders that may be impacted (Internal and External)

- Port Augusta Community
- Port Augusta Aboriginal Community
- Other alcohol and drug sector services i.e. Young St Day Centre.
- Other closely aligned services i.e. Port Augusta Prison and Courts, APOSS – Exceptional Needs Service.
- City Safe K9 Patrol
- SAPOL

**COMMUNITY HARMONY
(ABORIGINAL ENGAGEMENT AND ALCOHOL
MANAGEMENT)**

BUSINESS PLAN

2012 – 2013

Preparation Date:	9 May, 2012
Compiled By:	Lee Heron
Business Unit Officer:	Courtney Dowling & Tiffany Davies
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit is to engage with Aboriginal people in improving the services and quality of life available to them in Port Augusta. Providing support to the Alcohol Management Group in regard to the implementation of the Port Augusta Community Alcohol Management Plan.

2. Business Unit Mission Statement

Work with the Aboriginal Community and other Governments and agencies to improve life choices for Aboriginal people.

Improve the Image of the City by ensuring that inappropriate alcohol consumption is addressed and initiatives implemented to improve the negativity Port Augusta is associated with relating to anti-social behaviour as a result of alcohol abuse.

3. Business Unit Core Business/Activities

- Involvement in the Urban and Regional Strategy Port Augusta Initiative including supporting the Aboriginal Community Engagement Group.
- Implementation of the Port Augusta Community Alcohol Management Plan and provision of education to the youth of the City relating to Alcohol.

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012/2013	1	1	-
2011/2012	-	2	-
2010/2011	-	-	-

6. Business Environment

Achievements

- Establishing the Aboriginal Community Engagement Group.
- Assisting ACEG in preparing Local Area Agreements with service providers.
- Reporting to the Steering Committee.
- Feasibility of Research Project to determine and monitor the extent of displacement of drinkers to family homes.
- PAAMG continued lobbying for Rehabilitation Facility.
- Safe Taxi Rank operation.
- Strengthened Liquor Accord with broader representation from PACC.
- Ongoing leadership of the Port Augusta Alcohol Management Group.

Critical Issues

- Ensuring continued engagement of Aboriginal people.
- Achieving outcomes that prove change is possible.
- External funding available to continue the implementation of the Port Augusta Community Alcohol Management Plan (e.g. National Binge Drinking Strategy – Community Level Initiative 3rd grants round 2011 – Australian National Preventative Health Agency Dept of Health & Ageing).

Identifiable changes that may impact business

- Support from other service agencies
- Disengagement of Aboriginal people through lack of achieving change
- Resource not funded and PACAMP not progressed any further

Stakeholders that may be impacted (Internal and External)

Aboriginal Community
Commonwealth Government
State Government
Service Agencies
Youth
Community

7. New Projects

To be implemented in 2012/2013.

- Research Project into drinking in homes as a result of Total City Dry Areas
- Encounter Youth Education Safe Partying Seminars

ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY COMMUNITY HARMONY

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Substance Misuse Service

Salaries & Wages	320,600	329,984	345,500
Other Operating Costs	98,400	62,418	79,500

Sobering Up Centre

Salaries & Wages	435,700	467,531	529,900
Other Operating Costs	80,300	91,104	98,900

Harmony Service

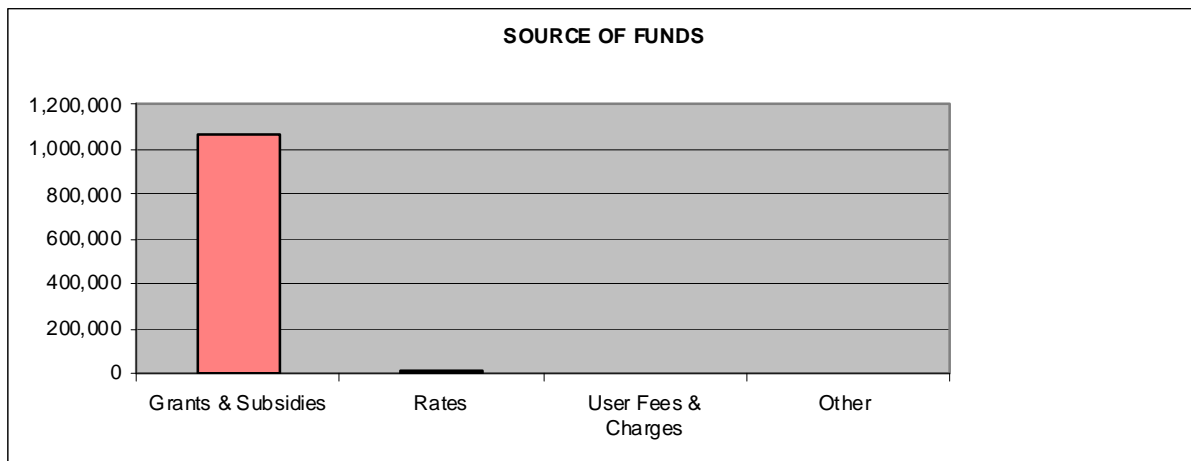
Salaries & Wages		11,737	4,500
Other Operating Costs	11,000	96,969	21,000

TOTAL OPERATING EXPENDITURE	946,000	1,059,742	1,079,300
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OPERATING REVENUE

Harmony Services		55	12,000
Substance Misuse Service	419,000	421,747	425,000
Sobering Up Centre	516,000	598,939	628,800

TOTAL OPERATING REVENUE	935,000	1,020,741	1,065,800
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WADLATA OUTBACK CENTRE

BUSINESS PLAN

2012 – 2013

Preparation Date:	14 May, 2012
Compiled By:	Pauline Hedger
Business Unit Coordinator:	Pauline Hedger
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to co-ordinate, improve and consolidate the activities of the Wadlata Outback Centre and its operations.

2. Business Unit Mission Statement

To provide a personalised, caring, happy, memorable visitor experience that is delivered on time, first time and every time. The visitor will be given first priority and will receive, complete, accurate, unbiased information delivered in the most welcoming manner that will provide the ultimate in customer satisfaction.

To increase tourism activity, visitor nights, maximise visitor expenditure, help increase business development and growth, create employment opportunities, consolidate local, regional, state, national & operator based tourism networks and organisational partnership.

3. Business Unit Core Business/Activities

Management of the:

- Port Augusta Visitor Information Centre, also known as the Flinders Ranges & Outback Visitor Information Centre
- Retail Outlet
- Outback Tuckerbox - eatery
- Flinders Ranges & Outback's, "Tunnel of Time" (interpretive experience).

4. Strategic Framework

Goal Area 2 Image of City

Goal Area 3 Economic Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	1	4	9
2011	1	3	11
2010	1	4	15

6. Business Environment

Achievements

- Produced the new Port Augusta Visitor Guide to increase tourism visitations and customer satisfaction, increase their length of stay, and improve the economy of the City and its operators.
- Provided new and upgraded amenities within Wadlata to ensure the visitor's needs were met and enhanced.
- Hosted 52 State Tourism Managers who represented the 46 State accredited Visitor Information Centres (VIC) for their annual 2012 Conference.

- Completed a wide range of maintenance and upgrade programs to ensure Wadlata surrounds, assets and internal operations are in the best condition possible so that it leaves an everlasting impression with the visitor.
- Represented Port Augusta and the Wadlata Outback Centre at all levels of tourism planning with local, regional and state tourism industry organisations to ensure Port Augusta remained strongly positioned and continued to be a co-operative partner within the Industry.
- Successfully promoted and achieved media coverage in a wide range of media to attract and encourage a diversity of markets to visit Port Augusta and stay longer.
- Upgraded and expanded the supply of accurate, comprehensive promotional and informative print and on-line material required to encourage the visitor to experience all the Things to See and do. This action has contributed to a positive visitor experience, extended their length of stay and increased the economy of the City and its operators.
- Extensive alterations had been made to the Wadlata website to encourage greater traffic, extend and improve the on-line gift shop facilities, expanded the bookable online accommodation services, developed Wadlata as a bookable on-line product to increase revenue and use of the site.
- Ensured the Port Augusta Brand had been integrated into the new staff uniform, the production of new retail lines and marketing activities.
- Through additional staff training, the management of improved customer satisfaction and improved operational practices has ensured the Wadlata Outback Centre and the Port Augusta Visitor Information Centre had achieved and maintained National Tourism and TQual Accreditation.
- Have been successful in contributing to the promotion and sale of Aboriginal products and improved the opportunity of greater business activities.

Critical Issues

- Increase manual and on-line bookable, commissionable tourism products.
- Managing staff Long Service Leave
- The loss of the Pichi Richi Railway as main booking agency
- Lack of commission earning music events
- World Events – positive or negative
- Downturn of the national economy – all areas affecting tourism
- The inclusion of Port Augusta as a part of the Flinders Ranges, Outback and Eyre Peninsula products, marketing and infrastructure development plans and marketing activities.
- Regional Marketing and lack of close working relationship with industry partners.
- Lack of City product that is relevant to the Experience Seeker Market
- Lack of resources to undertake staff familiarisation
- The successful integration and co-operative working relationship between all tourism organisations.
- The impact of the increasing utility costs

Identifiable changes that may impact business

- Lack of or increased commissionable bookable tourism product
- World Events – positive or negative
- Downturn or a major increase in the national economy
- Unseasonable weather events and competing markets
- Targeted City marketing
- Changing tourism trends – Cruise market, extremely high fuel prices etc
- Lack of Port Augusta's inclusion within regional promotions and activities
- Maintaining staff levels to manage Long Service Leave or staff loss
- Major increases in service operational costs

Stakeholders that may be impacted (Internal and External)

- Wadlata Outback Centre and its operations
- Existing Staff
- Australian Arid Lands Botanic Garden, its operations and staff
- Local and regional tourism operators, organisations and tourism supporting businesses
- Port Augusta City Council

7. New Projects

To be implemented in 2012/2013

- Commence the staged replacement carpet program
- Produce the 2nd edition of the Port Augusta Visitor Guide
- Replace shelving in the Outback Tuckerbox
- Purchase and install disabled toilet seat raisers
- Upgrade Selector Skills and the train carriage displays in the Tunnel of Time
- Purchase and install media player in foyer and sell advertising space
- Commence the stage building maintenance program
- Produce a new look promotional brochure for Wadlata
- Redesign and replace interactive Information Board

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY TOURISM FACILITIES

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Wadlata Interpretive Centre

Salaries & Wages	94,300	84,453	103,200
Other Operating Costs	201,600	204,220	222,900

Wadlata Retail Centre

Salaries & Wages	58,300	62,585	68,400
Other Operating Costs	144,800	160,291	152,000

Wadlata Visitor Information Centre

Salaries & Wages	140,300	146,031	158,800
Other Operating Costs	27,300	23,142	26,000

Wadlata Outback Tuckerbox

Salaries & Wages	115,500	133,920	124,800
Other Operating Costs	89,400	95,108	93,200

TOTAL OPERATING EXPENDITURE

	<u>871,500</u>	<u>909,748</u>	<u>949,300</u>
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OPERATING REVENUE

Wadlata Interpretive Centre	150,600	161,972	150,200
Wadlata Retail Centre	244,600	250,129	254,600
Wadlata Visitor Information Centre	24,500	61,213	9,200
Wadlata Outback Tuckerbox	218,800	235,729	232,500

TOTAL OPERATING REVENUE

	<u>638,500</u>	<u>709,043</u>	<u>646,500</u>
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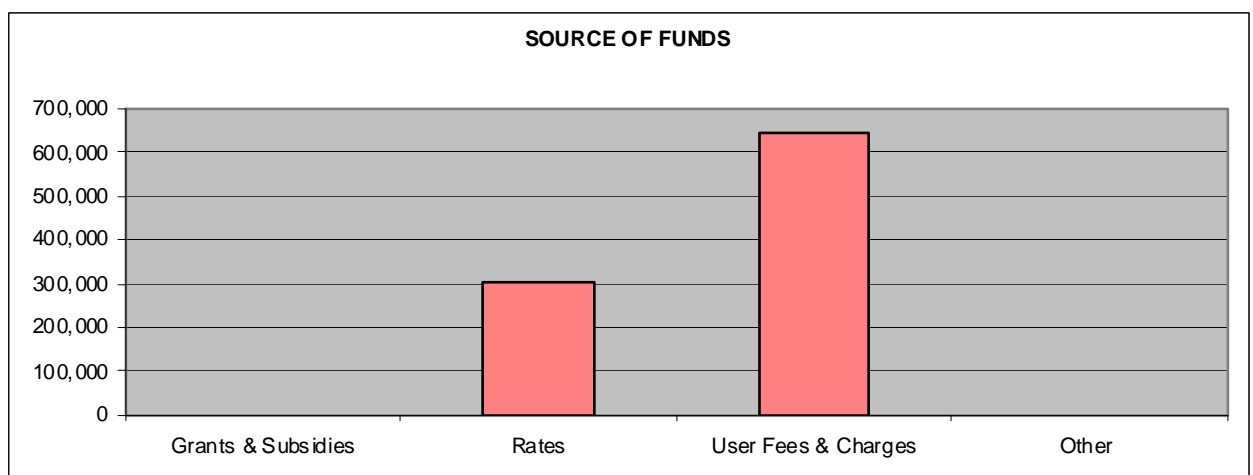
CAPITAL EXPENDITURE

Wadlata Furniture & Equipment		0	
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TOTAL CAPITAL EXPENDITURE

		<u>0</u>	
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MAJOR ITEMS



**PORT AUGUSTA CULTURAL CENTRE –
YARTI PURTLI**

BUSINESS PLAN

2012 – 2013

Preparation Date:	24 April, 2012
Compiled By:	Ellenor Day, Tina Dunemann
Business Unit Coordinator:	Tina Dunemann
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012

1. Introduction

This business plan outlines the goals, objectives and key performance indicators of the Port Augusta Cultural Centre – Yarta Purtli.

2. Business Unit Mission Statement

The Port Augusta Cultural Centre – Yarta Purtli provides access to exhibitions through the visual arts program, a professional venue for business meetings, conferences, weddings and events, and the centre provides a wide range of arts and cultural opportunities for locals and visitors.

We aim to exceed visitor expectations, encourage participation in the arts, to increase economic and community development through the nurturing and support of local artists, performers and groups, whilst also promoting the image of Port Augusta.

3. Business Unit Core Business/Activities

- Management of the Lea Theatre
- Management of the Barracks outdoor venue
- Management of the Institute Theatre & Meeting Rooms
- Management of Yarta Purtli Gallery
- Community Arts Development Activities

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	1	2	3
2011	2	1	-
2010	-	-	-

6. Business Environment

Achievements

- Significant increase in venue bookings in the last 12 months.
- Roof access points installed at venue to ensure safety compliance.
- Local Government Association Safety Audit conducted to ensure ongoing compliance with occupational health, safety and welfare legislation and policies.
- Art workshop program established resulting in increased participation in the arts locally.
- Social media presence established with great success.
- Actual art sales have exceeded budget by more than 300%
- Increase in exhibition enquiries from outside of Port Augusta.

Critical Issues

- Gallery lighting requires replacing due to changes with energy efficient globes.
- Arts Officer staffing partnership agreement with Council Arts requires recognition for 2013-2015.

- Need to investigate on-site storage issue, current solution only temporary.

Identifiable changes that may impact business

- Availability of State government funding to assist with programs and Arts Officer position funding.
- Tourism trends and shifts in the Australian and global economies.
- Increase in business activity arising from economic growth, which may result in a further increase in venue bookings.

Stakeholders that may be impacted (Internal and External)

- Port Augusta City Council
- Australian Arid Lands Botanic Garden
- Artists and arts groups
- Commercial sector

7. New Projects

To be implemented in 2012/2013

- Customer Service Training for volunteers and staff.
- Investigation and purchase of energy-efficient gallery lighting.
- Develop storage options adjacent to Institute Theatre.

ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY CULTURAL CENTRE & GALLERIES

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Fountain Gallery

Salaries & Wages

Other Operating Costs

10,000

9,612

16,300

Cultural Centre - Yarta Purtili

Salaries & Wages

211,300

260,609

191,600

Other Operating Costs

223,600

253,369

308,550

TOTAL OPERATING EXPENDITURE

444,900

523,590

516,450

OPERATING REVENUE

Fountain Gallery Revenue

6,000

17,523

18,000

Cultural Centre Revenue

70,600

130,544

77,000

TOTAL OPERATING REVENUE

76,600

148,067

95,000

CAPITAL EXPENDITURE

MAJOR ITEMS

Grindells Hut Residency

2,000

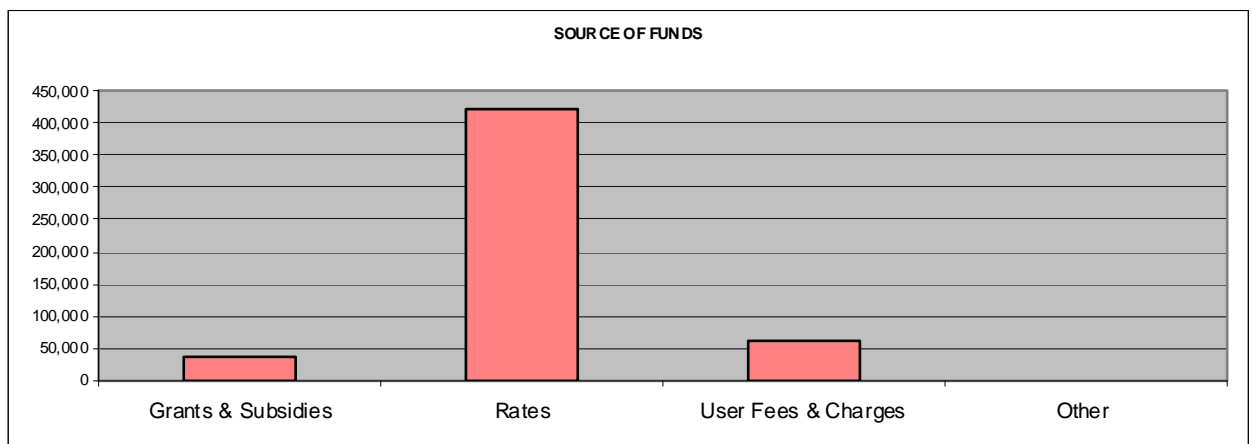
Arid - Art & Sculptural Collaborating

7,000

Desert Fringe

25,000

34,000



PORT AUGUSTA PUBLIC LIBRARY & INFORMATION SERVICE

BUSINESS PLAN

2012 – 2013

Preparation Date:	24 April, 2012
Compiled By:	Tina Dunemann
Business Unit Coordinator:	Tina Dunemann
Responsible Director:	Lee Heron
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business plan is to co-ordinate the activities of the Port Augusta Public Library and Community Information Service.

2. Business Unit Mission Statement

To provide a public library and information service which anticipates and responds to the information, educational, recreational and cultural needs of the Port Augusta community.

The Library is a highly valued community asset and the library team aims to provide a quality customer focused information and library service providing opportunities for community engagement, life-long learning, social interaction and cultural development.

3. Business Unit Core Business/Activities

- Management and operation of a public library service
- Provision of community information service
- Provision of public internet and wireless service

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	4	2	4
2011	1	-	-
2010	-	-	-

6. Business Environment

Achievements

- Ongoing Computer for seniors training
- Celebration and promotion of 2012 National Year of Reading
- Increase in school groups visiting the library
- Increase use of wireless internet service
- Implementation of internet booking system
- Volunteer project to produce quality digital images of local history collection
- Council newsletter produced 31 Aug 2011, 16 Nov 2011, 22 Feb 2012 and 30 May 2012.
- Introduction of scanning and faxing service

Critical Issues

- Demand to introduce e-books and e-audio books for circulation, state wide project yet to commence
- Library management system requiring replacement
- Current library space limiting provision of possible services and facilities

Identifiable changes that may impact business

- Introduction of 1 Library Management System across South Australia
- Continuing impact of electronic media, internet and e-books
- State Government funding, projected reduction in public libraries funding in 2013/2014

Stakeholders that may be impacted (Internal and External)

- Libraries Board of South Australia
- Public Library Service
- Community

7. New Projects

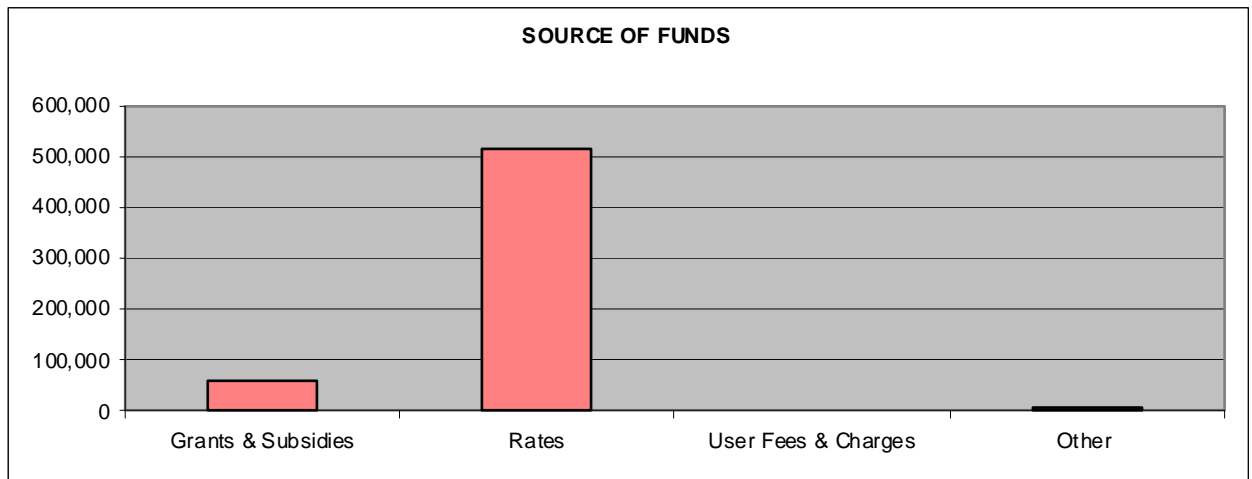
To be implemented in 2012/2013

- State wide "One Library Management System"
- Introduction of state wide project via Public Library Service of e-audio books.

ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM CITY AND CULTURAL SERVICES
ACTIVITY LIBRARY & INFORMATION SERVICE

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Salaries & Wages	409,000	410,691	430,400
Other Operating Costs	<u>123,600</u>	<u>112,254</u>	<u>152,400</u>
TOTAL OPERATING EXPENDITURE	<u>532,600</u>	<u>522,945</u>	<u>582,800</u>
OPERATING REVENUE			
Other Revenue	<u>64,500</u>	<u>71,490</u>	<u>68,400</u>
TOTAL OPERATING REVENUE	<u>64,500</u>	<u>71,490</u>	<u>68,400</u>
CAPITAL EXPENDITURE			
	<u> </u>	<u> </u>	<u> </u>
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
MAJOR ITEMS			
One Library Management System			31,000



FINANCIAL & CUSTOMER SERVICES

BUSINESS PLAN

2012 – 2013

Preparation Date:	10 May, 2012
Compiled By:	Michael Dunemann
Business Unit Coordinator:	Michael Dunemann
Responsible Director:	Michael Dunemann
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit is to levy and collect rates and charges, manage treasury, provide accounts payable, accounts receivable and payroll functions. To complete all statutory reporting requirements and provide financial planning and budgeting systems. To provide a high level of customer service to all Council business units, external customers and the general public.

2. Business Unit Mission Statement

The purpose of this business unit is to optimise the use and management of the City's financial and physical resources. Provide a professional effective, efficient and customer focussed business unit responsive to the needs of the other Council business units and the general community. Provide best practice financial systems, management and support.

3. Business Unit Core Business/Activities

- Financial Management
- Financial Accounting Systems
- Audit Services
- Payroll Management and systems
- Treasury Management
- Customer Services
- Rates & Property Management

4. Strategic Framework

Goal Area 6 Organisational Effectiveness

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	9	1	-
2011	9	1	-
2010	9	1	-

6. Business Environment

Achievements

- Ten year financial plan 2011-2021.
- Business systems for Australian Arid Lands Botanic Garden Café and Shop and Wadlata.
- Internal control framework commenced.
- Work order systems (investigation completed).
- Asset Management Systems for Infrastructure

Critical Issues

- None identified

Identifiable changes that may impact business

- None identified

Stakeholders that may be impacted (Internal and External)

- All Council business units

7. New Projects

To be implemented or finalised in 2012/2013

- Work Order System
- Internal Control Project
- Long Term Financial Plan V2

ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM CORPORATE & BUSINESS SERVICES

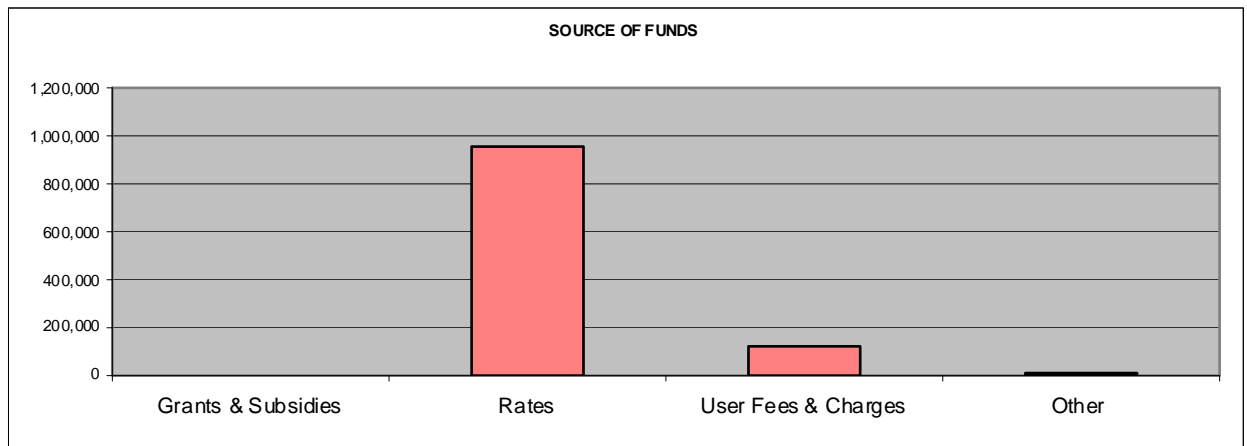
ACTIVITY FINANCIAL & CUSTOMER SERVICES

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Salaries & Wages	726,000	726,392	743,000
Other Operating Costs	<u>323,200</u>	<u>353,439</u>	<u>343,200</u>
TOTAL OPERATING EXPENDITURE	<u>1,049,200</u>	<u>1,079,831</u>	<u>1,086,200</u>
OPERATING REVENUE			
General Rates	10,793,000	10,994,000	11,842,000
Other Rate Revenue	120,000	95,415	120,000
Ex Gratia Revenue			
Other Revenue	<u>11,500</u>	<u>99,565</u>	<u>11,500</u>
TOTAL OPERATING REVENUE	<u>10,924,500</u>	<u>11,188,981</u>	<u>11,973,500</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

Asset Management Project 40,000

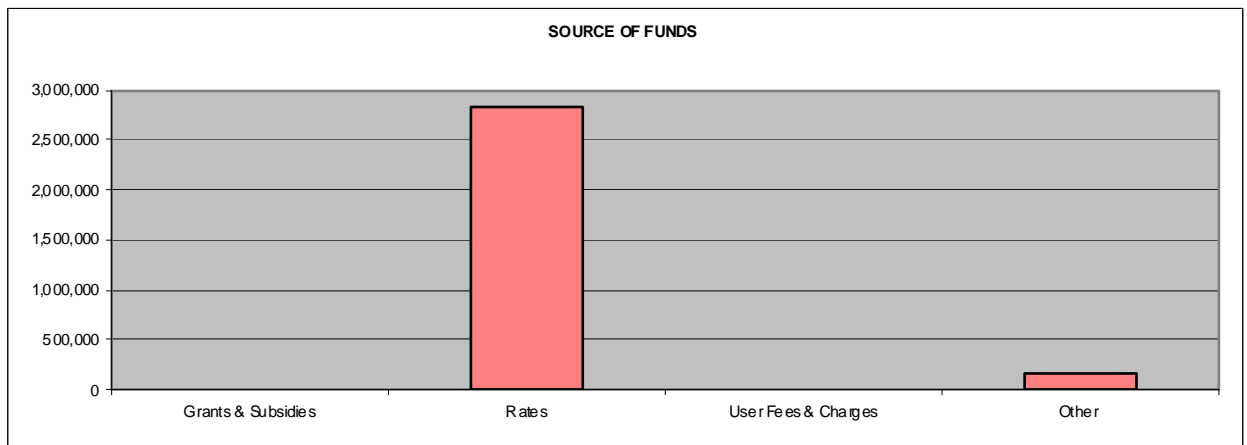


ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY TREASURY MANAGEMENT

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Interest on Loans	<u>836,000</u>	<u>930,787</u>	<u>819,000</u>
TOTAL OPERATING EXPENDITURE	<u>836,000</u>	<u>930,787</u>	<u>819,000</u>
OPERATING REVENUE			
Interest on Investments	<u>105,700</u>	<u>106,284</u>	<u>158,400</u>
TOTAL OPERATING REVENUE	<u>105,700</u>	<u>106,284</u>	<u>158,400</u>
CAPITAL EXPENDITURE			
Principal on Loans	<u>2,027,600</u>	<u>2,048,581</u>	<u>2,170,100</u>
TOTAL CAPITAL EXPENDITURE	<u>2,027,600</u>	<u>2,048,581</u>	<u>2,170,100</u>
CAPITAL REVENUE			
Repayments Community Groups	<u>5,700</u>	<u>5,700</u>	<u>8,000</u>
TOTAL CAPITAL REVENUE	<u>5,700</u>	<u>5,700</u>	<u>8,000</u>



RECORDS MANAGEMENT

BUSINESS PLAN

2012 – 2013

Preparation Date:	10 May, 2012
Compiled By:	Michael Dunemann
Business Unit Coordinator:	Melody Poole
Responsible Director:	Michael Dunemann
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit is to provide a records management services across Council.

2. Business Unit Mission Statement

Provide a professional effective, efficient and customer focussed business unit that is responsive to the needs of all Council users. Provide best practice records management systems.

3. Business Unit Core Business/Activities

- Co-ordinate the processing and management of all Council records

4. Strategic Framework

Goal Area 6 Organisational Effectiveness

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	1	3	-
2011	1	3	-
2010	-	-	-

6. Business Environment

Achievements

- Continued deployment of TRIM Records system to all Council programs
- Audit of TRIM project

Critical Issues

- None identified

Identifiable changes that may impact business

- None identified

Stakeholders that may be impacted (Internal and External)

- All Council business units

7. New Projects

To be implemented in 2012/2013

- Ongoing TRIM rollout

ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY RECORDS MANAGEMENT

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

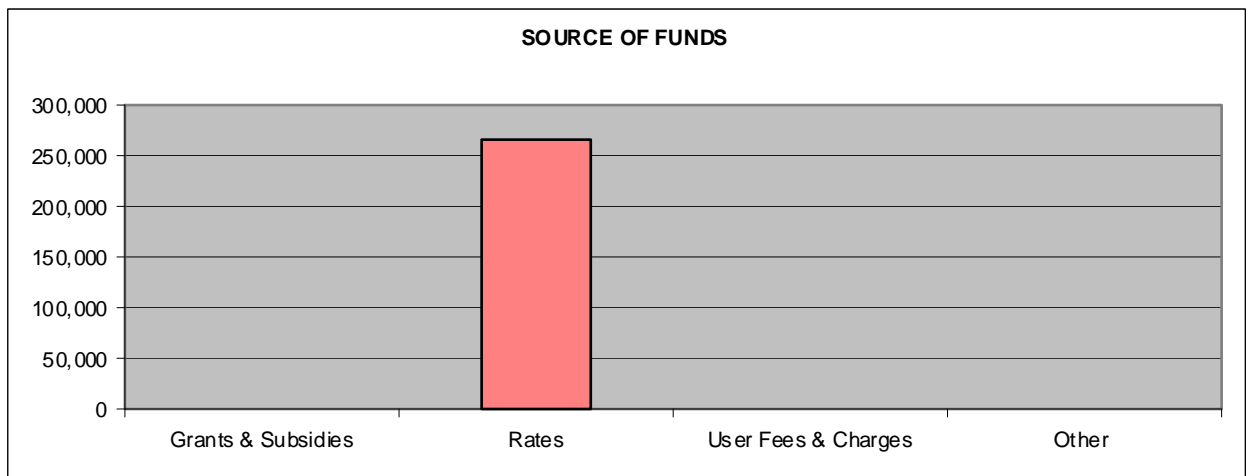
Salaries & Wages	152,000	143,212	170,800
Other Operating Costs	<u>128,300</u>	<u>124,074</u>	<u>94,700</u>
TOTAL OPERATING EXPENDITURE	<u>280,300</u>	<u>267,286</u>	<u>265,500</u>

OPERATING REVENUE

Other Revenue	<u> </u>	<u> </u>	<u> </u>
TOTAL OPERATING REVENUE	<u> </u>	<u> </u>	<u> </u>

MAJOR ITEMS

Records Management Project			65,000
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INFORMATION COMMUNICATIONS TECHNOLOGY

BUSINESS PLAN

2012 – 2013

Preparation Date:	14 May, 2012
Compiled By:	Stephen Kite
Business Unit Coordinator:	Stephen Kite
Responsible Director:	Michael Dunemann
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the Port Augusta City Council Information Technology Department.

2. Business Unit Mission Statement

Review and Develop Port Augusta Council's Information and Communication Systems with the aim of providing best practice ICT Systems and Support.

3. Business Unit Core Business/Activities

- Provide Stable ICT Systems to the Organisation.
- Provide Timely and Efficient 24 hour ICT Support.
- Research and Development - future ICT Systems.

4. Strategic Framework

Goal Area 6 Organisational Effectiveness

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	3	-	-
2011	3	-	-
2010	3	-	-

6. Business Environment

Achievements

- Continued deployment of Records Management Software.
- Deployment of Risk Management Software.
- Implement new Websites and Intranet Site.
- Develop ICT Disaster Recovery Policy.
- Full Hardware and Software audit.
- Implement new Authority Server - Corporate Software.
- Relocation of Communications Equipment to Server Room.
- Investigate Social Media software.
- Investigate and deploy Smart Devices (Tablets and Phones).
- Implement GPS/GIS at AALBG and within the Infrastructure Department.
- Develop in-house ecommerce Website and iPad Applications.

Critical Issues

- N/A

Identifiable changes that may impact business

- N/A

Stakeholders that may be impacted (Internal and External)

- Port Augusta Council Staff

- Port Augusta Council Elected Members

7. New Projects

To be implemented in 2012/2013

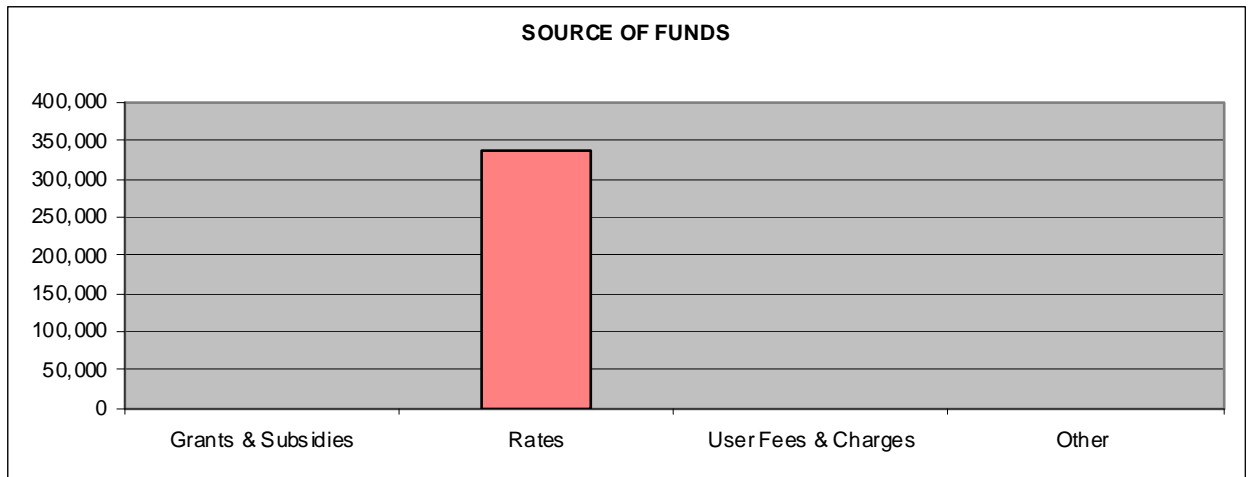
- Deploy new Digital Radio Network.
- Replace ICT Server Infrastructure (SAN).
- Deploy Disaster Recovery Site.
- Investigate replacement Communication System (Cisco Phone).
- Investigate replacement CCTV System.
- Deploy Microsoft Project Software Package
- Investigate upgrade to Records Management Software (to version HP Trim 7.2)
- Investigate upgrade to Microsoft Office 2010.

ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY INFORMATION TECHNOLOGY

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Salaries & Wages	237,300	241,620	272,700
Leasing Costs	210,000	191,951	200,000
Licensing, Communications & Support Costs	290,400	324,799	323,900
Other Operating Costs	81,200	66,895	81,600
Full Cost Attribution	-540,000	-540,000	-540,000
TOTAL OPERATING EXPENDITURE	278,900	285,265	338,200
OPERATING REVENUE			
Other Revenue			
TOTAL OPERATING REVENUE			
CAPITAL EXPENDITURE			
Equipment	15,000	14,545	
TOTAL CAPITAL EXPENDITURE	15,000	14,545	



**AUSTRALIAN ARID LAND BOTANIC GARDEN
(AALBG) INTERPRETIVE CENTRE
INCORPORATING SOUVENIR AND PLANT
SALES**

BUSINESS PLAN

2012 – 2013

Preparation Date:	24 April, 2012
Compiled By:	Michael Dunemann
Business Unit Coordinator:	Bernadette Reichstein
Responsible Director:	Michael Dunemann
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the AALBG Interpretive Centre.

2. Business Unit Mission Statement

Provide the best possible experience for visitors to Australian Arid Lands Botanic Garden Café and Interpretive Centre. Increase tourism activity in Port Augusta and contribute to improve employment, business growth and to consolidate industry networks and partnerships within Port Augusta and the Region.

3. Business Unit Core Business/Activities

- Management of the AALBG Interpretive Centre
- Souvenir Shop
- Plant Shop

4. Strategic Framework

Goal Area 2 Image of City
Goal Area 6 Economic Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	-	2	-
2011	1	-	-
2010	-	-	-

6. Business Environment

Achievements

- Refit and refurbishment of shop sales area.
- Plant sales area upgraded and improved.
- Paving to front section of the Interpretive Centre.
- Transition to a range of souvenir products in accordance with the AALBG Vision Plan that is Australian made and unique to the AALBG and its mission.
- AridSmart Club commenced (currently 200 Members).
- Regular Newsletter commenced.
- Attendance at Agricultural Shows and Fairs.
- Exposure of AridSmart via attendance at the 2012 Local Government Expo held in April.
- Winner of best display at the Local Government Expo for 2012.
- New outdoor tables and umbrellas.
- Co-ordinated marketing program commenced.
- BEPOZ system installed
- New staff uniform deployed

Critical Issues

- Staffing requirements to service souvenir and plant shop.
- Australian economy as applied to the tourism sector
- Increasing online sales
- Wider recognition of AALBG brand

Identifiable changes that may impact business

- Australian Economy as it relates to the tourism sector.
- Timing of mining expansion and in particular the Olympic Dam expansion.

Stakeholders that may be impacted (Internal and External)

- Australian Arid Lands Botanic Garden Café
- Australian Arid Lands Botanic Garden Nursery
- Australian Arid Lands Botanic Garden Infrastructure
- Wadlata Interpretive Centre

7. New Projects

To be implemented in 2012/2013

- Develop plans for a break out space adjacent to the meeting room to provide for bigger functions.
- Develop storage options adjacent kitchen area.

AUSTRALIAN ARID LANDS BOTANIC GARDEN AND NURSERY

BUSINESS PLAN

2012 – 2013

Preparation Date:	24 April, 2012
Compiled By:	Michael Dunemann
Business Unit Coordinator:	Deon Schuman and Tania Danylycha
Responsible Director:	Michael Dunemann
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the AALBG Interpretive Centre

2. Business Unit Mission Statement

To propagate AridSmart plants for use in the Garden and sale to the general community and external organisations. To facilitate the Research & Development of arid zone flora.

3. Business Unit Core Business/Activities

- AridSmart Nursery
- Research and Development

4. Strategic Framework

Goal Area 3 Economic Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual/Trainee
2012	3	1	2
2011	3	-	3
2010	-	-	-

6. Business Environment

Achievements

- Changes to the nursery compound to make better use of space. This has assisted in organising plant stock in their species and placing stock in a hardening area more expediently.
- Installation of an "igloo" for plant production, including gravel to shade houses.
- New benches fabricated (built in-house)
- Modification to production techniques for more efficiency with orders. Includes a clean out of old plant stock
- Development of a list of "Hero Plants" that are either unique to the AALBG or highly sought after by customers.
- Major cleanup of all areas around the Interpretive Centre.
- Commencement of a program to replace dead plantings and map new and existing planting via GPS for inclusion in the Collection Database.
- Courtyard Garden Project commenced with plantings of Triodia and Eremophila.
- Attendance at various Agricultural Shows and the LGA Expo. Also the Prospect Fair, the Tour Down Under and the Laura Folk Fair
- Contact with other local governments to determine demand for AridSmart plants for Council parks and streetscapes.

Critical Issues

- Commercial and wholesale plant sales to mining, local government and other.
- Capital available to expand the additional Collection proposals and major projects.

Identifiable changes that may impact business

- Timing of mining expansion and in particular the Olympic Dam expansion.
- Development of markets to other Local Governments and the broader community

Stakeholders that may be impacted (Internal and External)

- AALBG Infrastructure
- AALBG Interpretive Centre
- Parks & Gardens Section

7. New Projects

To be implemented in 2012/2013

- Finalise Courtyard Garden Display.
- Implement new way finding and signage strategy including entrance signage and banners.
- Solar /Electric Carts for visitor tours.
- Shortcut pathway from car park to Interpretive Centre.
- Nursery Road intersection.

Planning phase for the following projects to seek funding:-

- Children's Garden.
- Mound Spring Feature.
- New Regional Collection Channel Country.
- New Regional Collection Corner Country.
- Windmill display including wetland and spring display.
- Possible relocation of Yudnappinna Homestead.
- Amphitheatre.

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY TOURISM FACILITIES

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Arid Lands Visitor Centre

Salaries & Wages	72,200	106,272	104,700
Other Operating Costs	187,500	258,922	223,700

Arid Lands Café

Salaries & Wages	177,000	223,021	225,900
Other Operating Costs	113,100	113,484	116,400

Arid Lands Operations

Arid Lands Nursery	159,900	155,506	162,100
Arid Lands Botanic Garden	310,300	277,245	392,500

TOTAL OPERATING EXPENDITURE	1,020,000	1,134,450	1,225,300
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OPERATING REVENUE

Arid Lands Visitor Centre	104,000	153,944	139,000
Arid Lands Café	293,200	338,577	348,600
Arid Lands Nursery	159,900	153,613	100,000
Arid Lands Botanic Garden	30,000	25,064	10,000

TOTAL OPERATING REVENUE	587,100	671,198	597,600
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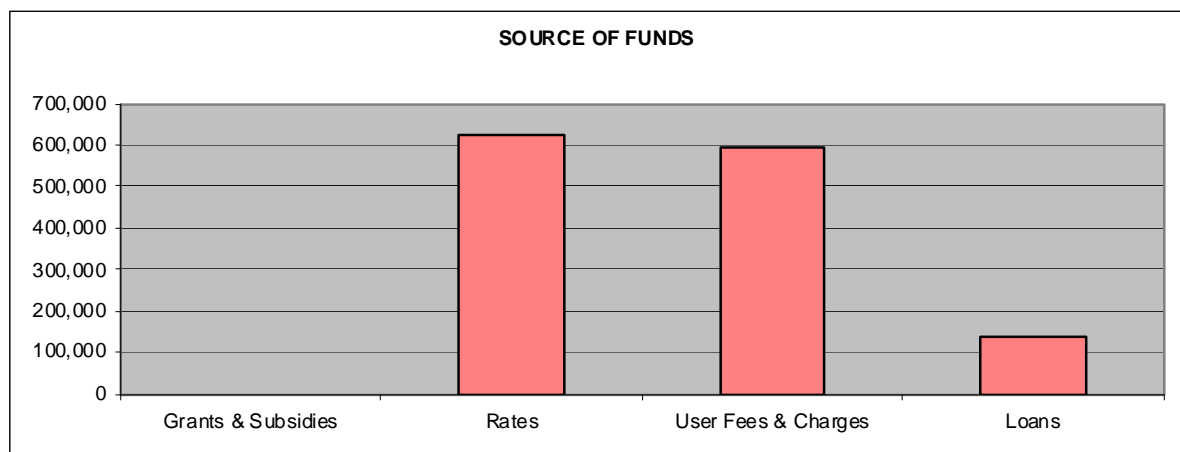
CAPITAL EXPENDITURE

Arid Lands Furniture & Equipment	30,000	37,471	140,000
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TOTAL CAPITAL EXPENDITURE	30,000	37,471	140,000
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MAJOR ITEMS

Plant & Equipment Upgrades	30,000
Buildings - Septic Tank System	110,000



COMMUNITY AND RECREATIONAL DEVELOPMENT

BUSINESS PLAN

2012 – 2013

Preparation Date:	14 May, 2012
Compiled By:	Craig Dearlove
Business Unit Coordinator:	Craig Dearlove
Responsible Director:	Michael Dunemann
Endorsement Date:	4 June, 2012

1. Introduction

This business unit aim is to review, improve and maintain all councils sporting & recreational infrastructure and the delivery programs that assist with the health & wellbeing of the community.

2. Business Unit Mission Statement

To provide sustainable and viable sporting and recreational infrastructure and programs that meet the communities needs and expectations.

3. Business Unit Core Business/Activities

- Internal Project Management of the Central Oval Redevelopment
- Effective Management of the Be Active Community Centre
- Effective Management of the Port Augusta Aquatic & Outdoor Adventure centre
- Community & Recreational Development
- Sport & Recreation Facility Management
- Special Project Groups
- Star Club Field Officer Program (Office for Recreation & Sport)

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	1	1	6
2011	1	-	-
2010	-	-	-

6. Business Environment

Achievements

- 4200 participants utilised Aquatic Centre
- 30% increase in group accommodation bookings (Aquatic Centre)
- Aquatic School Holiday Program increase usage
- Flo Program Implementation – 2 local Schools signed up (Aquatic Centre)
- Prominent Hill Mining Aquatics Program implemented
- Increase demand of Be Active Parties (regular 4 bookings per weekend)
- Purchase of new Soft Shape Equipment
- Internal & External building improvements
- Central Oval Redevelopment commenced
- Australian Cricket Masters Cricket played in Port Augusta (in conjunction with Port Augusta Cricket Association)
- Completed review of Junior Sports Foundation
- 95% completion of Open Space & Play Space Strategies
- Gladstone Square Play space upgrade
- Stage 1 completion of Christopher Street Park
- Foreshore Gym equipment install (in conjunction with OPAL)
- Pichi Richi Marathon handover to Rotary

Critical Issues

- Aquatic Centre Mechanical Services Report
- Be Active Centre building
- Central Oval Redevelopment oval works
- Oval facilities
- Venue change & availability for Be Active Netball program

Identifiable changes that may impact business

- User agreements between DECS & Council
- Aquatic Centre
- Braddock Oval
- Stirling North Primary
- Flinders View Primary
- Augusta Park Primary
- New Star club Program funding agreement Whyalla/ Port Augusta / Flinders Ranges Council

Stakeholders that may be impacted (Internal and External)

- Port Augusta Aquatic & Outdoor Adventure Centre
- Be Active Centre
- Spencer Gulf Football League
- Oval Sporting Groups, Cricket, softball, event

7. New Projects

To be implemented in 2012/2013

- Cycle Port Augusta Program & strategy (joint delivery)
- Regional Play Space concept
- New Junior Sports Foundation program

RYAN MITCHELL SWIMMING CENTRE

BUSINESS PLAN

2012 – 2013

Preparation Date:	24 April, 2012
Compiled By:	Sylvia Hogg
Business Unit Coordinator:	Sylvia Hogg
Responsible Director:	Michael Dunemann
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit is to promote water activity programs and maintain the facility to a high standard ensuring compliance with appropriate health standards for the enjoyment of residents and visitors.

2. Business Unit Mission Statement

Promote alternative physical activities for healthy lifestyles across all age groups in the community.

3. Business Unit Core Business/Activities

- Recreational Swimming
- Competitive Swimming
- Learn to Swim Programs
- Water based Health & Lifestyle Programs

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	-	1	-
2011	-	1	-
2010	-	1	-

6. Business Environment

Achievements

- General improvements to the pool deck and surrounds including shade sails and gardens.

Critical Issues

- Ageing Infrastructure

Identifiable changes that may impact business

- None Identified

Stakeholders that may be impacted (Internal and External)

- Port Augusta Swimming Club
- General community pool users

7. New Projects

- Investigate options for the replacement of the filtration system

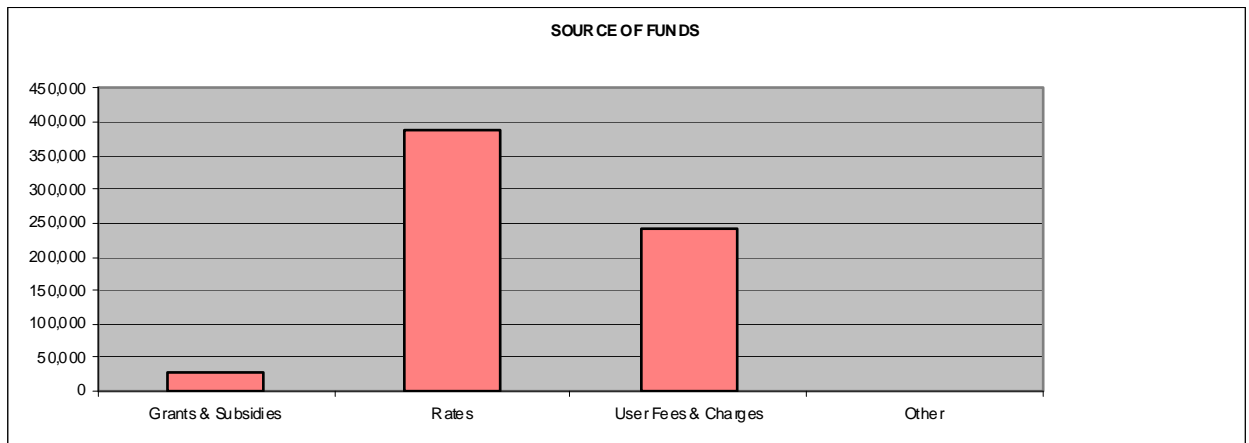
ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY SPORT & RECREATION

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Active Field Officer	124,400	141,131	131,500
Ryan Mitchell Swimming Centre	404,800	408,134	420,100
Be Active Centre	44,600	58,144	48,700
Aquatic Centre	52,900	58,870	53,500
TOTAL OPERATING EXPENDITURE	626,700	666,279	653,800
OPERATING REVENUE			
Active Field Officer	25,000	37,850	27,000
Ryan Mitchell Swimming Centre	185,800	166,504	185,800
Be Active Centre	22,000	41,816	20,000
Aquatic Centre	34,000	35,144	34,600
TOTAL OPERATING REVENUE	266,800	281,314	267,400
CAPITAL EXPENDITURE			
Ryan Mitchell Swimming Centre	5,000		
Old Yacht Club Building	35,000	25,730	
TOTAL CAPITAL EXPENDITURE	40,000	25,730	

MAJOR ITEMS



SOCIAL DEVELOPMENT PROGRAMS

BUSINESS PLAN

2012 – 2013

Preparation Date:	24 April, 2012
Compiled By:	Michael Dunemann
Business Unit Coordinator:	Michael Dunemann
Responsible Director:	Michael Dunemann
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of the individual programs under social development are to provide support for the community in the areas of public safety, transport, and social capital via a grants system.

2. Business Unit Mission Statement

To support the community via programs to promote social capital, safety and wellbeing.

3. Business Unit Core Business/Activities

- Junior Sports Foundation
- CitySafe Program
- Dry Zone Legislation
- Community Bus
- Community Grants
- Immunisation Program
- Aging & Disabled Strategic Planning

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	-	-	3
2011	-	-	3
2010	-	-	3

6. Business Environment

Achievements

- Ongoing enhancement of the CitySafe Program
- Allocation of \$20,000 in Community Grants

Critical Issues

- Development of relationships to promote and enhance the CitySafe Program

Identifiable changes that may impact business

- None Identified

Stakeholders that may be impacted (Internal and External)

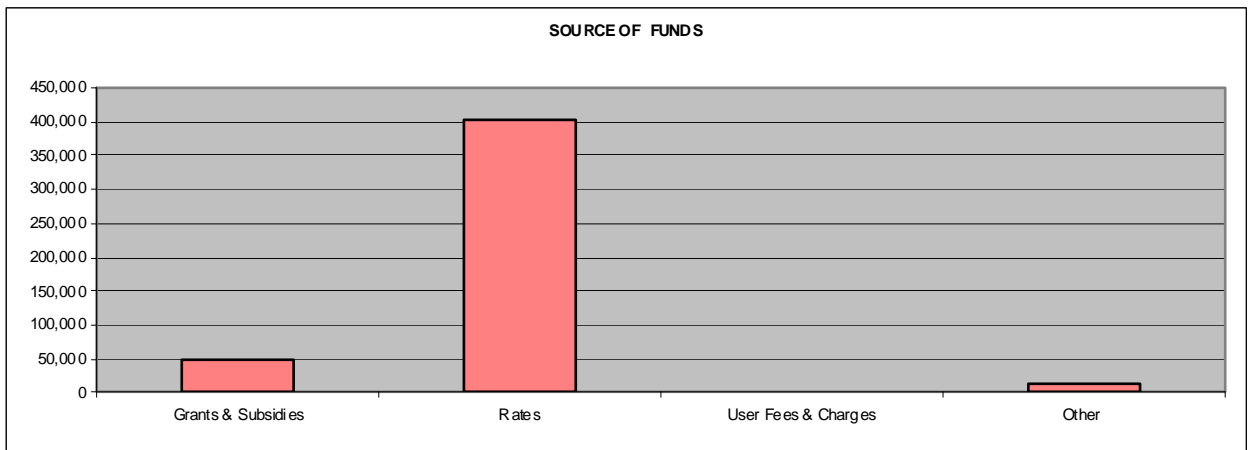
- Substance Mis-Use Service
- Sobering Up Centre
- Junior Sports Foundation
- Aged Care Facilities

ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY COMMUNITY DEVELOPMENT

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
CitySafe Program	206,000	230,895	219,000
Community Services - Donations	35,000	23,916	35,000
OPAL Program	86,000	58,249	87,000
Ageing Strategy - Disability Action Plan	71,000	38,073	71,000
Junior Sports Foundation	10,000	11,172	10,000
Sporting Clubs			
Community Bus	42,100	51,591	43,400
TOTAL OPERATING EXPENDITURE	450,100	413,896	465,400
OPERATING REVENUE			
Community Safety Program	50,000	21,000	
OPAL Program	50,000	56,364	50,000
Community Bus	12,000	18,272	14,000
TOTAL OPERATING REVENUE	112,000	95,636	64,000
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			
CitySafe Security Patrol			214,000



AGED CARE SERVICES

BUSINESS PLAN

2012 – 2013

Preparation Date:	18 May, 2012
Compiled By:	Anne O'Reilly
Business Unit Coordinator:	Desley McKinlay – Nerrilda Nursing Home Bernice Racanati – AM Ramsay Village Ros Franklin – Health Focus Bronwyn Filsell – Men's Shed
Responsible Director:	Anne O'Reilly
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of Council's Aged Care Services.

2. Business Unit Mission Statement

To provide or assist in the provision of best practice in community programs to meet the social, community and cultural needs of the Port Augusta community.

3. Business Unit Core Business/Activities

- Nerrilda Nursing Home
- AM Ramsay Village
- Health Focus Day Therapy Centre
- Men's Shed
- Support to the community and Aged Care Network in Port Augusta

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	6	46	109
2011	5	49	102
2010	5	44	112

6. Business Environment

Achievements

- AM Ramsay Village achieved maximum 3 year accreditation following full site audit conducted in July 2011
- Successful application to the Federal Government Department of Health and Ageing Aged Care Approvals Round for an additional bed place at Nerrilda Nursing Home specifically for high level respite.
- Met all expected outcomes during Accreditation support visits by the Aged Care Standards and Accreditation Agency to Nerrilda Nursing Home and AM Ramsay Village during the year
- Achieved maximum 12 months accreditation for Food Safety Plan audit at Nerrilda Nursing Home and AM Ramsay Village
- Completed plumbing upgrade at Nerrilda Nursing Home to meet current Australian Standards.
- Completed upgrade of call bell system in Jaycee, Apex and McGhee wings at AM Ramsay Village
- Met all requirements of the triennial fire safety inspection at Nerrilda Nursing Home and AM Ramsay Village
- Continued to drive the Aged Care network, "Partnerships in Positive Ageing"
- Successful annual awards for Services to Aged Care held in October 2011
- Care Managers at Nerrilda Nursing Home and AM Ramsay Village successfully completed the Diploma in Community Services Management (Aged Care)

- 3 staff completed Certificate IV in Training & Assessment as part of a program to undertake skills assessments of new and existing staff
- Developed a partnership with Calvary Silver Circle to provide training in basic observations to Personal Care staff
- Various Health Promotion sessions based on clients identified needs and interests were provided at Health Focus and the Men's Shed
- Received funding for a HACC funded Collaborative Project Officer to support aged care service providers in our region.
- Various training sessions held to support staff to undertake their roles.

Critical Issues

- Attraction and retention of suitably qualified staff
- Sufficient numbers of residential aged care bed places, community aged care packages and accommodation options to meet community needs
- Funding indexation not sufficient to meet rising costs
- Increasing complex health issues including mental health and challenging behaviours of residents seeking residential aged care
- Access to GP's for residents in residential aged care

Identifiable changes that may impact business

- "Living Longer, Living Better" Aged Care Reforms announced by Federal Government.
- Increasing aged population
- Telehealth opportunities

Stakeholders that may be impacted (Internal and External)

- All Aged Care Service Providers in Port Augusta and surrounding areas
- GP's
- Existing staff
- Our Community

7. New Projects

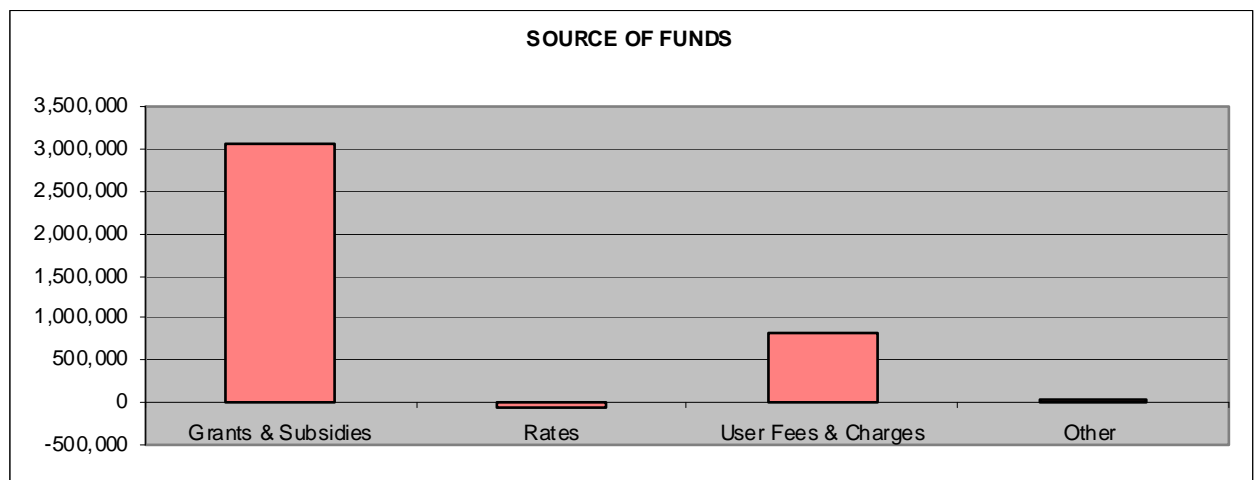
To be implemented in 2012/2013

- Investigate option of implementing a "fresh cook" system at Nerrilda Nursing Home and AM Ramsay Village Monday to Friday of each week.
- Complete upgrade of air conditioning system at Nerrilda Nursing Home.
- Complete plumbing upgrade to meet current Australian Standards at AM Ramsay Village.
- Review induction process of new employees at Nerrilda Nursing Home and AM Ramsay Village
- Undertake projects identified through the quality improvement processes at Nerrilda Nursing Home and AM Ramsay Village

PROGRAM COMMUNITY SERVICES

ACTIVITY NERRILDA NURSING HOME

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Salaries & Wages	2,634,500	2,716,455	2,817,000
Other Operating Costs	<u>1,016,200</u>	<u>1,003,435</u>	<u>1,032,700</u>
TOTAL OPERATING EXPENDITURE	<u>3,650,700</u>	<u>3,719,890</u>	<u>3,849,700</u>
OPERATING REVENUE			
Grants & Subsidies	2,950,000	2,909,184	3,050,000
User Fees	735,000	810,853	822,000
Other Revenue	<u>28,200</u>	<u>151,943</u>	<u>32,000</u>
TOTAL OPERATING REVENUE	<u>3,713,200</u>	<u>3,871,980</u>	<u>3,904,000</u>
CAPITAL EXPENDITURE			
Buildings, Furniture & Equipment	<u>131,000</u>	<u>36,866</u>	<u>120,000</u>
TOTAL CAPITAL EXPENDITURE	<u>131,000</u>	<u>36,866</u>	<u>120,000</u>
MAJOR ITEMS			
Airconditioning System			100,000



PROGRAM COMMUNITY SERVICES

ACTIVITY HEALTH FOCUS

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Salaries & Wages	177,600	173,236	181,400
Other Operating Costs	<u>64,800</u>	<u>68,674</u>	<u>68,000</u>

TOTAL OPERATING EXPENDITURE	<u>242,400</u>	<u>241,909</u>	<u>249,400</u>
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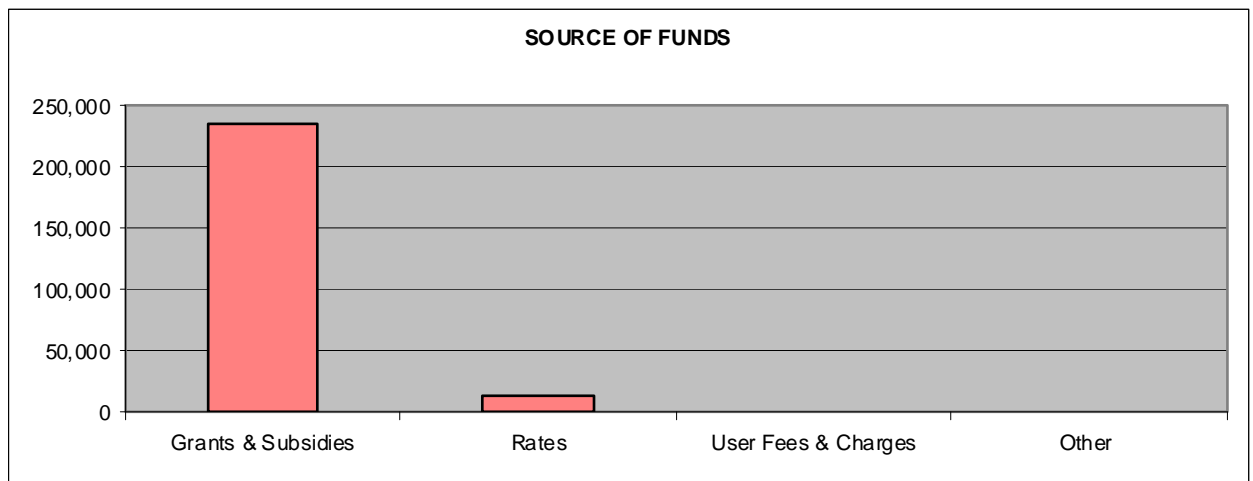
OPERATING REVENUE

Other Revenue	<u>231,400</u>	<u>236,466</u>	<u>236,100</u>
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TOTAL OPERATING REVENUE	<u>231,400</u>	<u>236,466</u>	<u>236,100</u>
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CAPITAL EXPENDITURE

MAJOR ITEMS



PROGRAM COMMUNITY SERVICES

ACTIVITY A.M. RAMSAY VILLAGE

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Salaries & Wages	1,897,500	1,951,298	1,855,600
Other Operating Costs	971,300	1,167,565	1,325,300
TOTAL OPERATING EXPENDITURE	2,868,800	3,118,863	3,180,900

OPERATING REVENUE

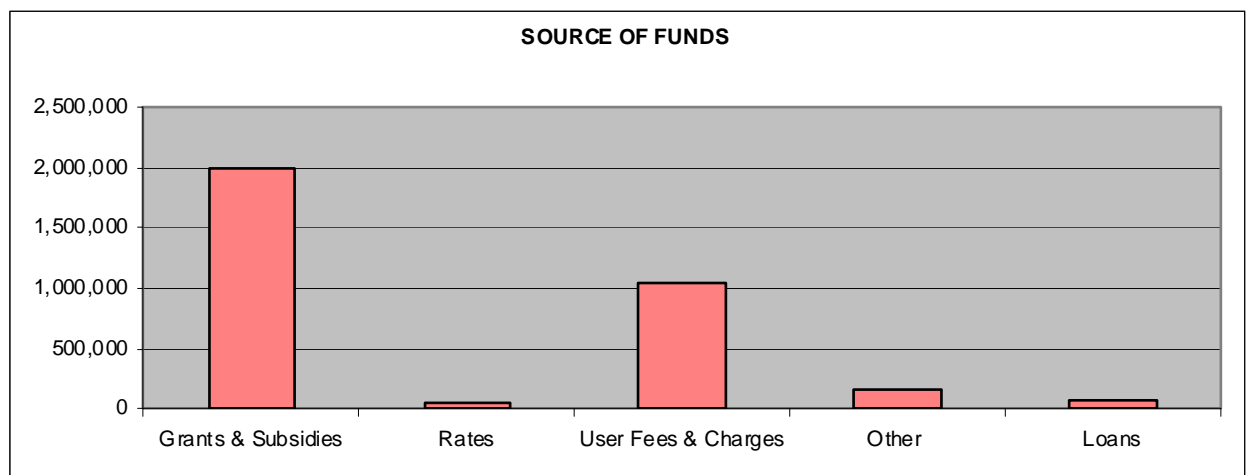
Grants & Subsidies	1,800,000	1,884,309	2,000,000
User Fees	1,022,000	1,081,960	1,051,000
Other Revenue	138,000	262,002	156,000
TOTAL OPERATING REVENUE	2,960,000	3,228,271	3,207,000

CAPITAL EXPENDITURE

Furniture & Equipment	97,000	86,916	73,000
TOTAL CAPITAL EXPENDITURE	97,000	86,916	73,000

MAJOR ITEMS

Building Upgrade			50,000
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PROGRAM COMMUNITY SERVICES

ACTIVITY DVA SHED PROGRAM

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

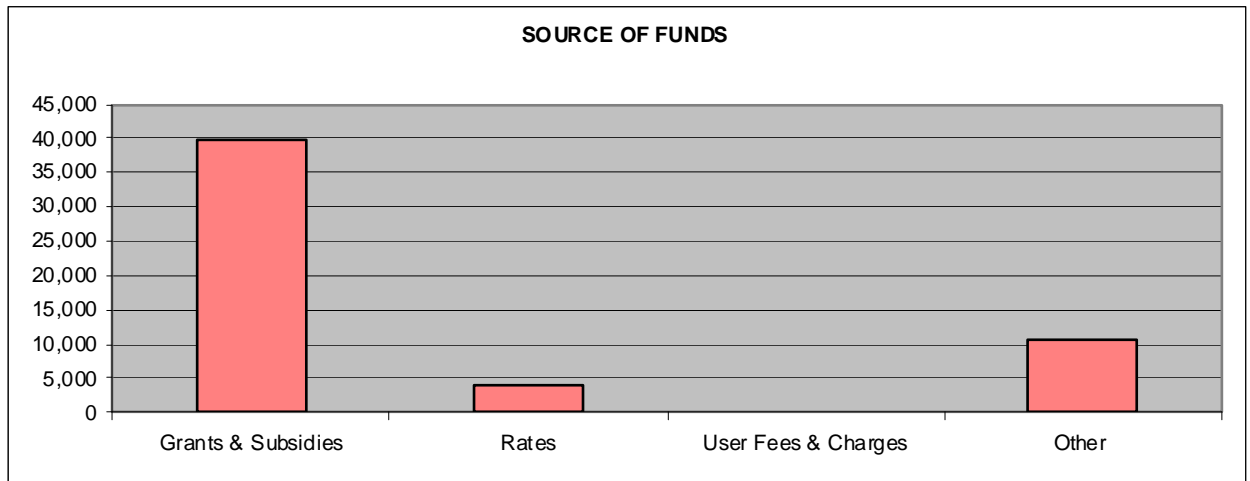
Salaries & Wages	29,800	29,872	32,300
Other Operating Costs	<u>21,900</u>	<u>21,563</u>	<u>21,900</u>
TOTAL OPERATING EXPENDITURE	<u>51,700</u>	<u>51,435</u>	<u>54,200</u>

OPERATING REVENUE

Other Revenue	<u>48,800</u>	<u>53,527</u>	<u>50,200</u>
TOTAL OPERATING REVENUE	<u>48,800</u>	<u>53,527</u>	<u>50,200</u>

CAPITAL EXPENDITURE

MAJOR ITEMS



CHILDREN'S SERVICES

BUSINESS PLAN

2012 – 2013

Preparation Date:	18 May, 2012
Compiled By:	Anne O'Reilly
Business Unit Coordinator:	Carol Winen – Port Augusta Childcare Centre Quanita Hockey – Miriam High Special Needs Centre
Responsible Director:	Anne O'Reilly
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of Council's Children's Services.

2. Business Unit Mission Statement

Provide a high quality, safe, secure and nurturing environment to conduct early learning opportunities to assist children aged 6 weeks to 8 years to reach their full potential

3. Business Unit Core Business/Activities

- Port Augusta Childcare Centre
- Miriam High Special Needs Centre

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	6	5	36
2011	8	7	48
2010	7	8	65

6. Business Environment

Achievements

- Received maximum three year accreditation period through the National Childcare Accreditation Agency at Port Augusta Childcare Centre.
- Received maximum twelve months accreditation for Food Safety Plan audit.
- Received maximum twelve months accreditation for Warm Water Legislation audit.
- Completion of replacement of air conditioning system at Port Augusta Childcare Centre.
- Completion of installation of rain water tank plumbed into the Port Augusta Childcare Centre.
- Replacement of floor covering in the kindy area at Childcare.
- Completion of outdoor learning area featuring a pergola and paving adjacent Miriam High Special Needs Centre.
- Achieved good results at an accreditation spot check at the Childcare Centre.
- Implemented changes to systems to ensure compliance with the new Australian Children's Education & Care Authority's National Quality Framework.
- Developed an outdoor natural learning environment in the Kindy section of the Childcare Centre.
- 3 staff completed the Diploma in Children's Services and were reclassified to "Trained Educators".

- Various training opportunities were undertaken to ensure staff are suitably qualified to meet children's health and education requirements.

Critical Issues

- Attraction and retention of suitably qualified staff
- Limited funding opportunities to meet rising costs of providing quality programs

Identifiable changes that may impact business

- The new Australian Children's Education & Care Authority's National Quality Framework
- Changes to rules regarding commencement of school years
- Children presenting with complex health needs and challenging behaviours

Stakeholders that may be impacted (Internal and External)

- Families enrolled with the Port Augusta Childcare Centre and Miriam High Special Needs Centre
- Port Augusta community
- Providers of care and services to children in Port Augusta and surrounding areas
- Existing Staff

7. New Projects

To be implemented in 2012/2013

- Assist staff enrolled in the Bachelor of Early Childhood Education.
- Undertake upgrades to the facilities to ensure a safe environment for staff, children and visitors to the Centres.
- Develop outdoor natural learning environment in the Babies area of the Port Augusta Childcare Centre to enhance children's learning opportunities.

PROGRAM COMMUNITY SERVICES

ACTIVITY CHILDCARE CENTRE

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Salaries & Wages	767,500	716,306	727,900
Other Operating Costs	204,500	190,636	215,000

TOTAL OPERATING EXPENDITURE	972,000	906,942	942,900
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OPERATING REVENUE

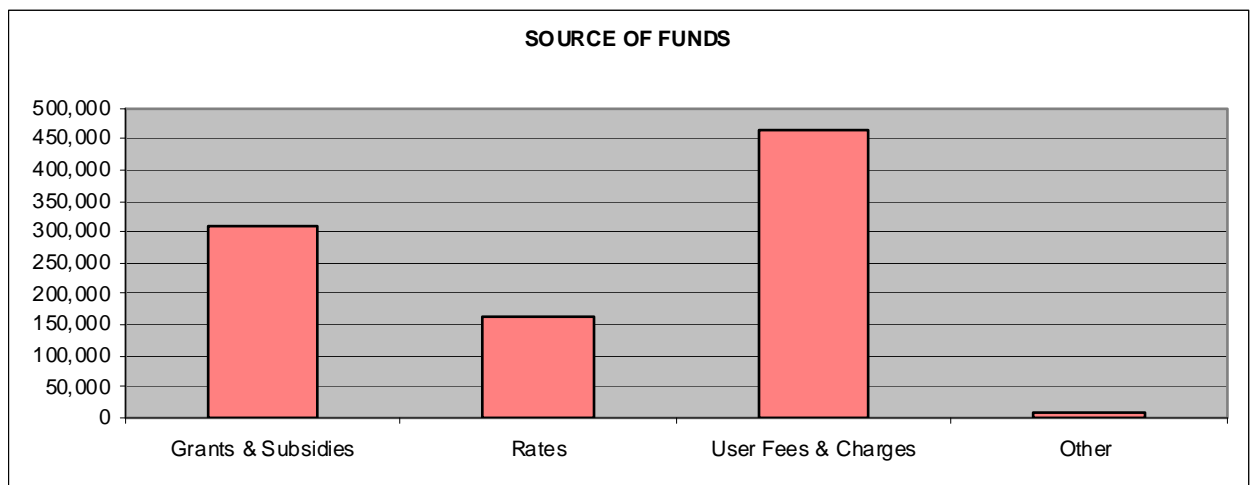
Grants & Subsidies	316,500	241,173	309,500
User Fees	450,000	383,724	462,000
Other Revenue	9,500	9,031	9,500

TOTAL OPERATING REVENUE	776,000	633,928	781,000
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CAPITAL EXPENDITURE

TOTAL CAPITAL EXPENDITURE			
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MAJOR ITEMS



PROGRAM COMMUNITY SERVICES

ACTIVITY MIRIAM HIGH CENTRE

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

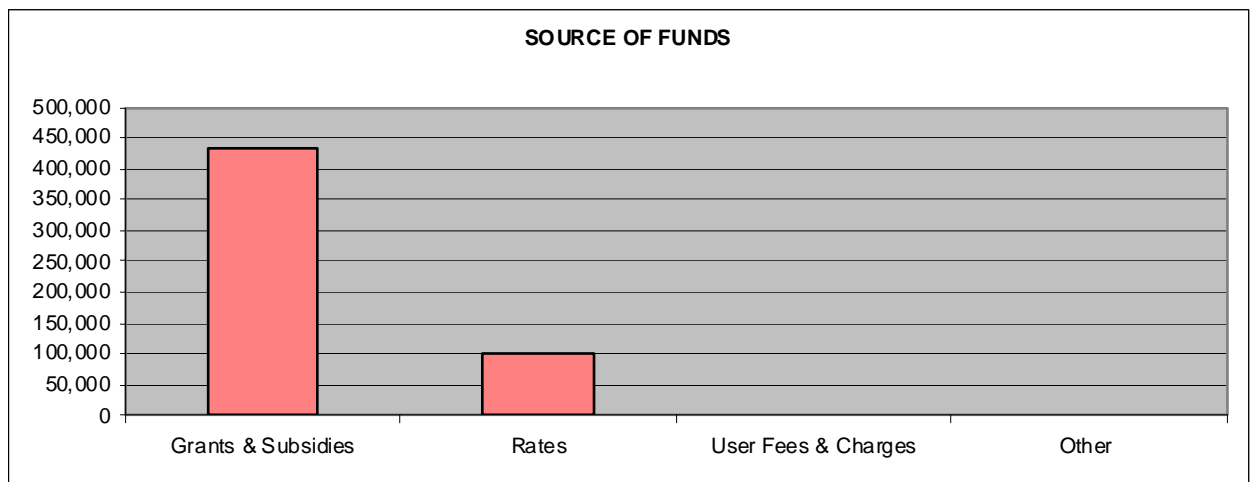
Salaries & Wages	421,200	380,818	414,700
Other Operating Costs	<u>110,000</u>	<u>113,569</u>	<u>117,600</u>
TOTAL OPERATING EXPENDITURE	<u>531,200</u>	<u>494,387</u>	<u>532,300</u>

OPERATING REVENUE

Other Revenue	<u>428,200</u>	<u>441,234</u>	<u>433,900</u>
TOTAL OPERATING REVENUE	<u>428,200</u>	<u>441,234</u>	<u>433,900</u>

CAPITAL EXPENDITURE

MAJOR ITEMS



YOUTH SERVICES

BUSINESS PLAN

2012 – 2013

Preparation Date:	16 May, 2012
Compiled By:	Anne O'Reilly
Business Unit Coordinator:	Anne O'Reilly
Responsible Director:	Anne O'Reilly
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this business unit plan is to co-ordinate the activities of the youth services area.

2. Business Unit Mission Statement

Recognise and value the diverse needs and culture of our community and increase opportunities for involvement and participation in programs and activities for youth and young people.

3. Business Unit Core Business/Activities

- Participation in and support to Port Augusta Youth Focus Group
- Provide financial support to youth related programs
- Support young people to participate in activities and promote a positive image of youth.

4. Strategic Framework

Goal Area 1 Community Development

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	-	-	-
2011	-	-	-
2010	-	-	-

6. Business Environment

Achievements

- Participation in Port Augusta Youth Focus Group.
- Assisted the Port Augusta Youth Focus Group to secure funding through Youth Connect to fund a planning day and purchase merchandise to promote the Port Augusta Youth Focus Group.
- Provided secretarial support to Port Augusta's Youth Opportunities Community Board and participated in fundraising activities.
- Financially supported youth related activities including the PAYSS program, Port Augusta Youth Centre and Youth Opportunities Program.

Critical Issues

- Lack of identified youth development role within Council

Identifiable changes that may impact business

- Increase in social issues affecting young people in Port Augusta due to mining expansion

Stakeholders that may be impacted (Internal and External)

- Port Augusta Community

- Various service providers of youth related programs and activities
- Port Augusta Alcohol Management Group

7. New Projects

- N/A

PROGRAM COMMUNITY SERVICES

ACTIVITY YOUTH ACTIVITY SERVICE

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Salaries & Wages	6,000	7,057	6,400
Other Operating Costs	<u>50,000</u>	<u>50,253</u>	<u>53,000</u>
TOTAL OPERATING EXPENDITURE	<u>56,000</u>	<u>57,310</u>	<u>59,400</u>

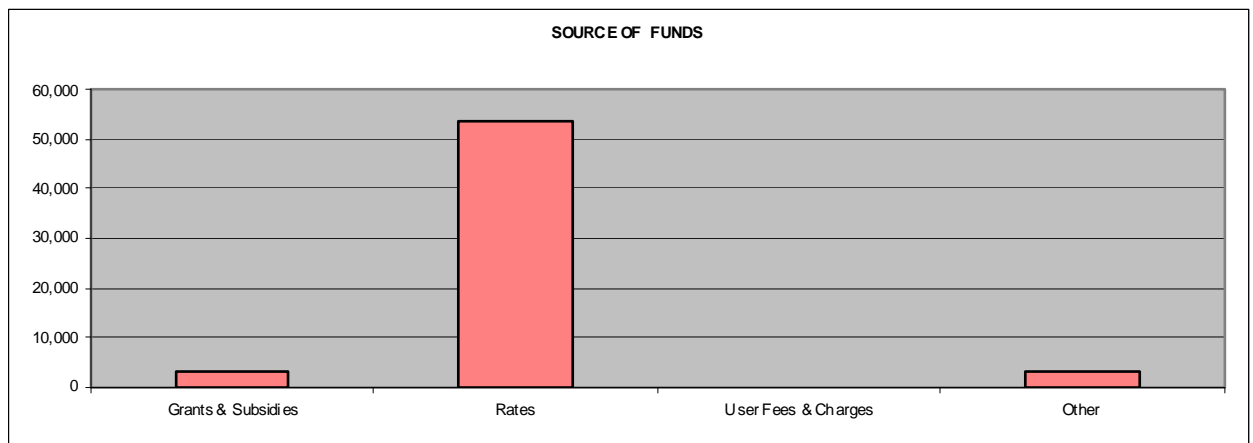
OPERATING REVENUE

Other Revenue	<u>6,000</u>	<u>3,000</u>	<u>6,000</u>
TOTAL OPERATING REVENUE	<u>6,000</u>	<u>3,000</u>	<u>6,000</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

Programmed Activities	25,000
PAYSS Bus	25,000



INFRASTRUCTURE AND ENVIRONMENT

BUSINESS PLAN

2012 – 2013

Preparation Date:	21 May, 2012
Compiled By:	Hayden Hart
Business Unit Coordinator:	Hayden Hart
Responsible Director:	Hayden Hart
Endorsement Date:	4 June, 2012

1. Introduction

The purpose of this Business Unit is to coordinate the maintenance and development of the built and natural assets of the city and district.

2. Business Unit Mission Statement

Sustainable and effective maintenance, management and enhancement of the City's existing infrastructure assets. Plan for the provision of additional infrastructure to meet the needs of our growing city.

3. Business Unit Core Business/Activities

- Engineering Technical Services
- Asset Management
- Buildings and other Properties
- Waste Management
- Water Treatment and Reuse
- Roads, Footpaths, Bridges and Stormwater Infrastructure
- Ovals, Parks, Gardens and Reserves
- Lakes and Environmental

4. Strategic Framework

Goal Area 4 Infrastructure & Asset Management

5. Existing Staffing Resources

Year	F/Time	P/Time	Casual
2012	39	1	1
2011	40	1	3
2010	40	2	6

6. Business Environment

Achievements

- Cemeteries in Port Augusta, particularly Stirling North identified by CASA as some of best presented and operated cemeteries in SA.
- Completed the Fern Street/ Seaview Road Stormwater Upgrade.
- Completed Great Western Plains Road/ Davenport Street Stormwater Upgrade.
- Completed final stage of Shacks Road construction.
- Introduced a kerbside collection service to Coastal Homes.

Critical Issues

- The more rapid deterioration and subsidence of the Western abutment of the old bridge during 2011-12.

Identifiable changes that may impact business

- The proposed periodic closure of the Northern Power Station and reduction/ loss of water available for the lakes system.
- NBN Rollout impacts on existing and proposed infrastructure.

Stakeholders that may be impacted (Internal and External)

- Old Bridge Closure
- All of pedestrian/ bike traffic to/from Port Augusta West will be directed onto the main bridge
- Midge Fly and Odour from lakes
- Most of Port Augusta East (Willsden and Augusta Park) residents and co-located businesses

7. New Projects

To be implemented in 2012/2013

- Margaret Street Stormwater Upgrade
- Artlett Avenue to Gulf Stormwater Upgrade
- Carlton Parade Roundabout Upgrade
- Flinders Terrace Bridge Steelwork Painting
- Ritma/ Zerna Road completion
- Year 4 Footpath Upgrade Program

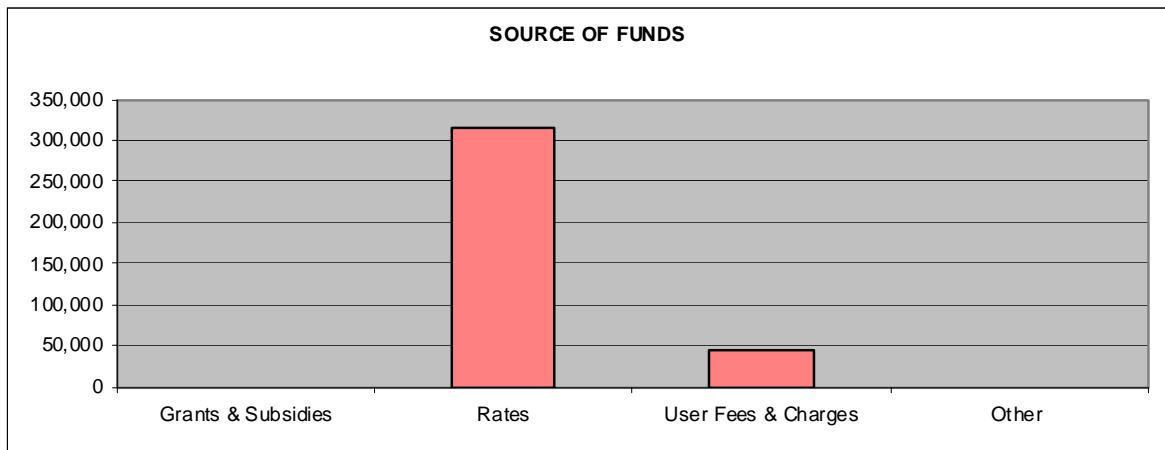
ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY BUILDINGS

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Civic Centre	225,000	225,062	234,000
Town Hall	24,000	22,918	24,500
Institute Building			
Lea Memorial Hall		4,582	
Poinsettia Village	42,200	28,067	43,900
Julia Lodge	17,400	17,230	24,300
Senior Citizens Centre	17,300	15,634	15,500
Old Fire Station	1,500	1,587	1,500
Richardson Crescent Hall	4,900	3,233	3,200
Elizabeth Tce Hall	4,000	2,446	2,500
20 Jervois Street	5,000		10,000
Depreciation			
TOTAL OPERATING EXPENDITURE	341,300	320,760	359,400
OPERATING REVENUE			
Town Hall			
Lea Memorial Hall		2,094	
Poinsettia Village	30,000	43,587	35,000
Julia Lodge	8,000	8,900	9,000
TOTAL OPERATING REVENUE	38,000	54,581	44,000
CAPITAL EXPENDITURE			
Buildings			
TOTAL CAPITAL EXPENDITURE			

MAJOR ITEMS



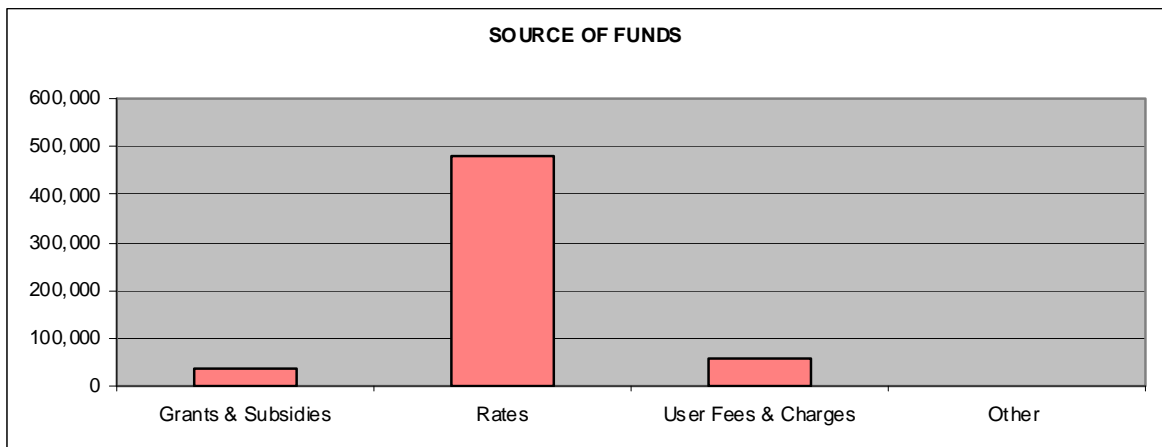
ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY OTHER PROPERTY

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Foreshores	49,700	36,066	41,000
Back Beach	1,000		500
Volunteer Projects	5,000	141	3,000
Public Conveniences	70,000	86,387	82,000
Stable Areas	11,000	22,345	15,000
Homestead Park	12,400	21,406	12,000
Port Augusta Lakes Management	11,000	11,653	38,000
Waste Disposal	43,500	16,696	39,000
Street Lighting	265,000	275,850	298,000
Emergency Services Levy	11,000	11,653	12,000
Parking Bays		2,639	
Hiway One Mounding	6,500	11,423	11,700
Other Property	9,900	16,634	17,500
TOTAL OPERATING EXPENDITURE	496,000	512,893	569,700
OPERATING REVENUE			
Waste Disposal Ponds	90,000	28,713	25,000
Stables	26,600	31,340	31,000
Levy Banks	35,000	30,000	35,000
Foreshores		12,380	
TOTAL OPERATING REVENUE	151,600	102,433	91,000
CAPITAL EXPENDITURE			
		0	
TOTAL CAPITAL EXPENDITURE		0	

MAJOR ITEMS

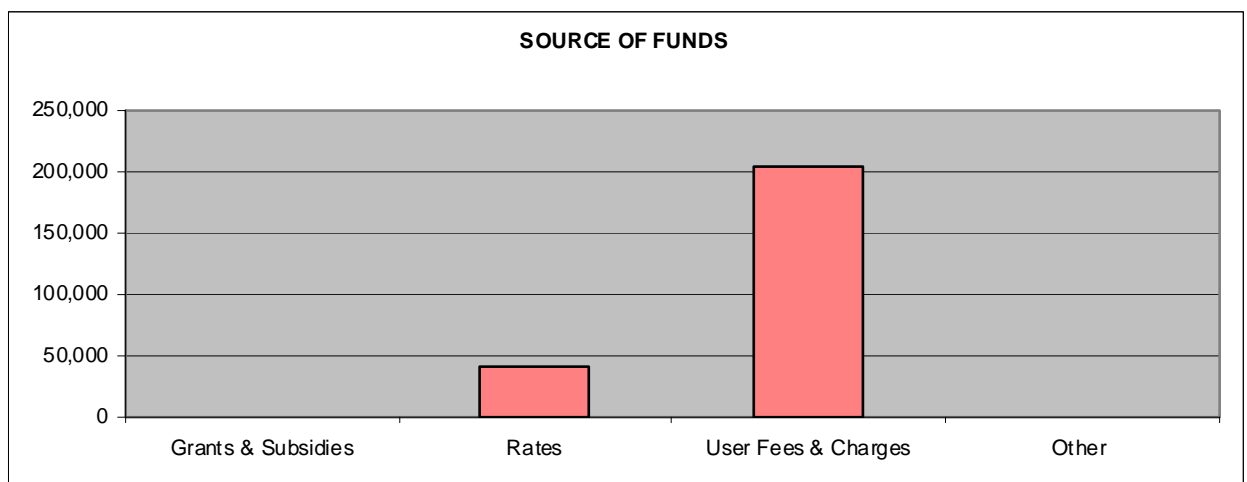


ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY CEMETERIES

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Stirling North Cemetery	130,200	193,212	158,200
Carlton Parade Cemetery	69,900	79,417	63,000
Port Augusta West Cemetery	19,100	19,323	22,100
TOTAL OPERATING EXPENDITURE	219,200	291,951	243,300
OPERATING REVENUE			
Cemetery Fees	179,000	186,524	203,000
TOTAL OPERATING REVENUE	179,000	186,524	203,000
CAPITAL EXPENDITURE			
Buildings			
TOTAL OPERATING REVENUE			
MAJOR ITEMS			
Carlton Parade Cemetery Upgrade			38,000



ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY WASTE MANAGEMENT

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

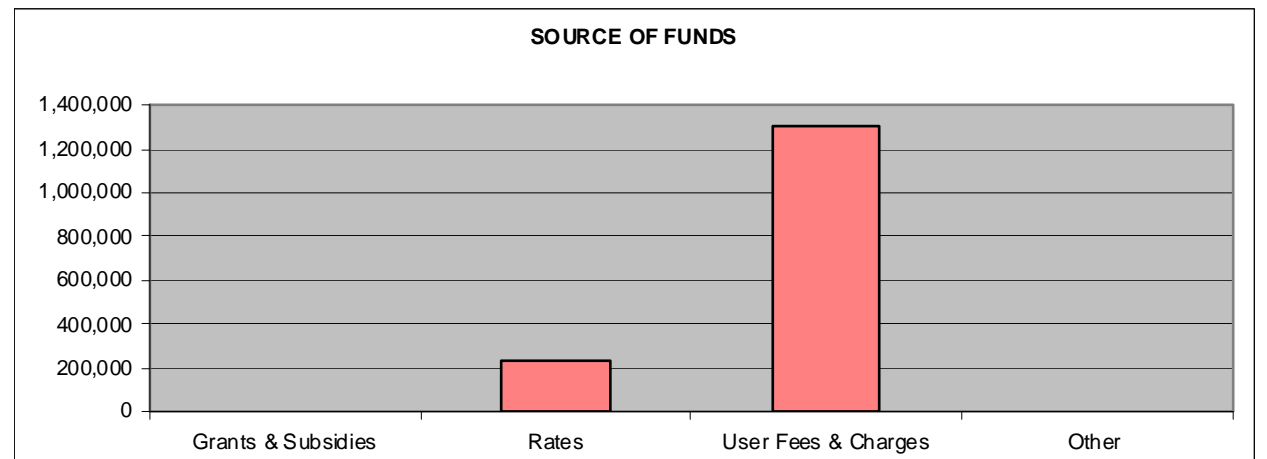
Household Refuse Collection	634,000	612,294	710,000
Street Bin - Garbage & Refuse Collection	105,000	81,895	77,500
Footner Road Transfer Station	605,000	528,601	724,000
Illegal Dumping	17,000	2,203	10,000
Stirling North Refuse Reserve	39,000	21,421	16,000
Carlton Parade Refuse Reserve	1,000	582	1,000
Waste Management Commission	2,000	1,238	1,200
TOTAL OPERATING EXPENDITURE	1,403,000	1,248,235	1,539,700

OPERATING REVENUE

Waste Collection Fees	1,234,000	1,233,352	1,308,000
TOTAL OPERATING REVENUE	1,234,000	1,233,352	1,308,000

CAPITAL EXPENDITURE

MAJOR ITEMS



ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY INFRASTRUCTURE

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
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OPERATING EXPENDITURE

Aerodrome	79,900	120,492	108,400
Sealed Roads	441,000	671,227	538,000
Unsealed Roads	249,000	132,767	265,000
Bridges	56,000	35,890	47,500
Street Sweeping	104,000	80,536	90,000
Footpaths	293,000	203,394	282,000
Off Street Car Parks	9,500	11,275	11,000
Stormwater Drainage	94,500	137,187	110,000
Effluent Drainage	393,000	452,934	422,500
Central Oval Reclaimed Water Plant	58,500	30,803	60,500
Depreciation			
	<u>1,778,400</u>	<u>1,876,505</u>	<u>1,934,900</u>

OPERATING REVENUE

Aerodrome	150,000	221,143	215,000
Roads & Footpaths	765,000	682,570	570,000
Effluent Drainage Charges	600,000	609,485	670,000
	<u>1,515,000</u>	<u>1,513,198</u>	<u>1,455,000</u>

TOTAL OPERATING REVENUE

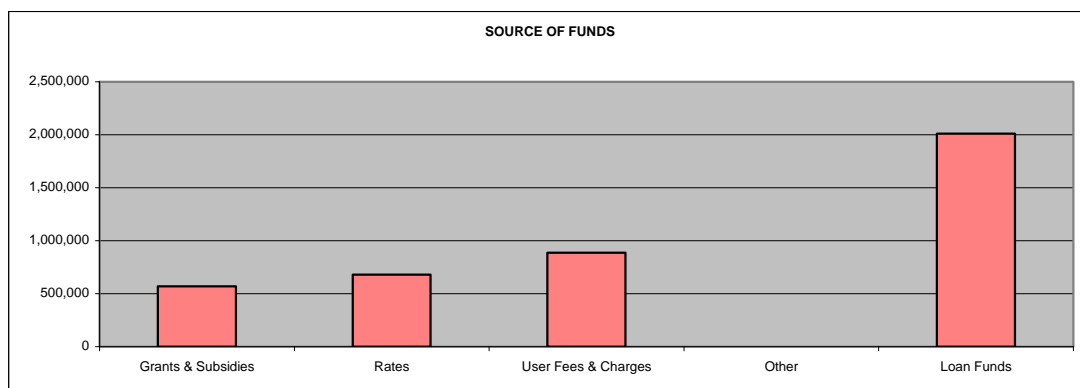
CAPITAL EXPENDITURE

Aerodrome	27,000	53,696	
Stormwater Drainage & Waste Water Treatment	190,000	148,156	171,000
Footpath Reconstruction	400,000	429,480	250,000
Bridges			430,000
Capital Works Program Roads	1,110,000	743,772	1,359,000
	<u>1,727,000</u>	<u>1,375,104</u>	<u>2,210,000</u>

TOTAL CAPITAL EXPENDITURE

MAJOR ITEMS

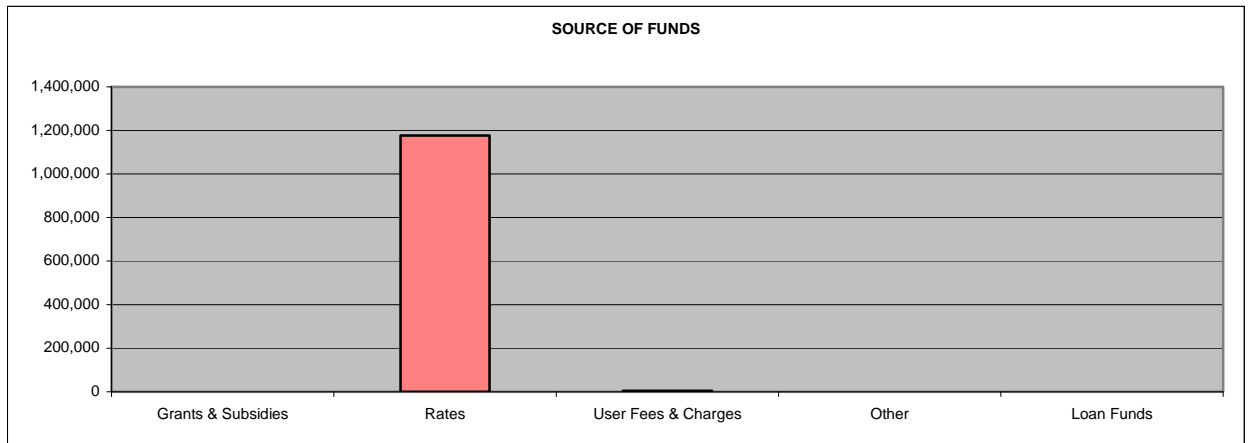
Reseal Program	577,000
Kerbing Reconstruction	215,000
Sealed Road Construction & Reconstruction	475,000
Depot Creek & Shack Road Access Roads	92,000
Footpath Construction	250,000
Margaret Avenue & Artlett Avenue Stormwater	171,000
Flinders Terrace Bridge	430,000



PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY PARKS GARDENS RESERVES OVALS

	BUDGET 2011/2012	ACTUAL 2011/2012	BUDGET 2012/2013
OPERATING EXPENDITURE			
Parks Gardens & Reserves	688,500	705,360	664,500
Playground Equipment	37,000	69,008	70,000
Central Oval	218,000	232,754	177,500
Chinnery Park Oval	120,200	129,850	124,000
ETSA Oval	86,800	84,768	92,500
Other Ovals & Sporting Facilities	55,800	43,563	51,500
	<u>1,206,300</u>	<u>1,265,303</u>	<u>1,180,000</u>
OPERATING REVENUE			
Parks Gardens & Reserves		5,021,486	4,000
ETSA Oval			
		<u>5,021,486</u>	<u>4,000</u>
TOTAL OPERATING REVENUE			
		<u>5,021,486</u>	<u>4,000</u>
CAPITAL EXPENDITURE			
Playground Equipment			50,000
			<u>50,000</u>
MAJOR ITEMS			
Playground Shade Sails			50,000



ANNUAL BUDGET AND BUSINESS PLAN - 2012/2013

PROGRAM **INFRASTRUCTURE & ENVIRONMENT**

ACTIVITY **ENGINEERING DEPOTS & OTHER INDIRECT**

	BUDGET	ACTUAL	BUDGET
	2011/2012	2011/2012	2012/2013

OPERATING EXPENDITURE

Depots	207,300	276,004	244,000
Engineering Salaries & Wages	628,600	535,797	601,900
Engineering Other Operating Costs	135,200	122,771	137,000
Indirect Costs Operational Staff	696,000	787,167	747,200
Machinery	508,000	513,098	559,500
Depreciation			
	<u>2,175,100</u>	<u>2,234,837</u>	<u>2,289,600</u>

OPERATING REVENUE

Machinery Internal Hire	470,000	403,695	430,000
Diesel Rebate	5,000	5,088	5,000
	<u>475,000</u>	<u>408,783</u>	<u>435,000</u>
TOTAL OPERATING REVENUE	475,000	408,783	435,000

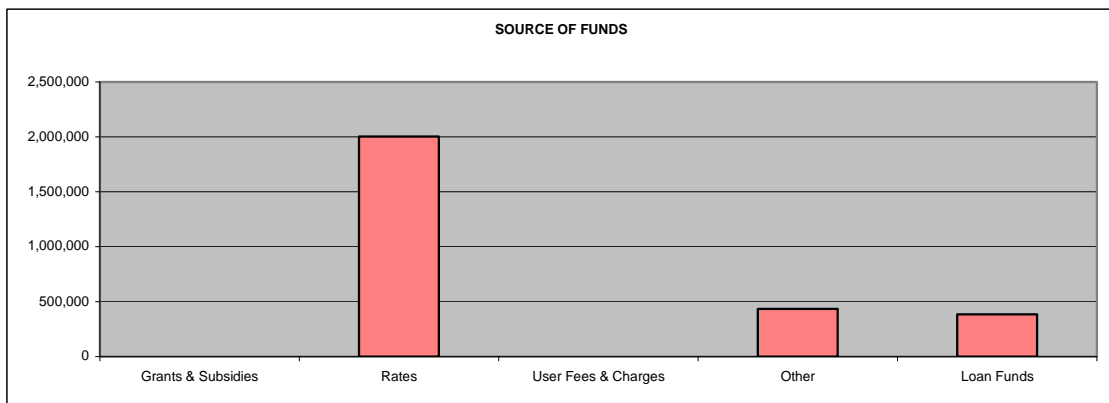
CAPITAL EXPENDITURE

Buildings		0	
Plant Vehicles & Equipment	539,300	578,303	530,200
	<u>539,300</u>	<u>578,303</u>	<u>530,200</u>
TOTAL CAPITAL EXPENDITURE	539,300	578,303	530,200

CAPITAL REVENUE

Surplus on Sale of Machinery & Vehicles	170,000	185,586	147,900
	<u>170,000</u>	<u>185,586</u>	<u>147,900</u>
TOTAL OPERATING REVENUE	170,000	185,586	147,900

MAJOR ITEMS



NOTE 1 VALUATION

Council's rating is based on Site Values provided by the Valuer General. Site Value is the value of a property without any capital improvements(land value).

As part of the budget, it is necessary for Council to formally adopt the valuation as its means of assessment. The following resolution must therefore be adopted: -

" that the Corporation of the City of Port Augusta for the 2012/2013 financial year adopts pursuant to Section 167(2)(b) of the Local Government Act 1999 the valuations of the Valuer-General of site values for all rateable property in the area of the Council which amounts in total to an estimated value of \$762,636,280 for the area and which represents the sum of all properties set forth in the rating and property records of the Council for the 2012/2013 financial year and hereby specifies the 5th day of July 2012, as the day upon which such adoption of such valuations of the Valuer-General shall become the valuations of the Council"

The Valuer General is continually modifying his valuation of property throughout the City and surrounds. However, once the valuation is adopted by Council it remains valid until the next financial year. A property owner has the right to appeal against this assessment under the provisions of the Valuation of Land Act. Such objections must be lodged with the Council or direct with the Valuer General within thirty days of the receipt of notice of the assessment. Should the appeal be successful the Council is obliged to amend the valuation in accordance with the decision of the Valuer General.

NOTE 2 RATING LEVELS

The Local Government Act as amended provides for Council to levy differential rates based on location and land use. This method has been adopted by Council for several years and involves using Council's Development Plan (zoning) as the basis for the differential in location and land use codes provided by the Valuer General's Department as the basis for differential in land use.

Council has always levied two differential rates based on land use, namely commercial/industrial and vacant land (non-urban zones). The differential rate for commercial and industrial property was removed in 1997 but re-introduced in 2006/2007 to provide equity in total rates raised. Differential rates have been maintained for rural areas and the Coastal Zone that encompasses the Blanche Harbour and Miranda shack areas.

Council's rating policies are reviewed annually and in recent years have included strategies to deal with significant upward movements in property valuation. Council has previously identified areas of the City that have been subject to unusually high valuation increases; namely Commercial Road CBD, Westside areas surrounding Shirley Street, the Blanche Harbour shacks and more recently, Stirling North. Over the last two years, values have stabilised and there has been a reduction in values of between \$5,000 and \$10,000 across the majority of the central part of the City and the Westside. Valuations in Stirling North have remained static and as a result, there has now been a "levelling out" of values across all areas.

Council has recognised that the value of areas in the central part of the City and Stirling North have increased significantly since 2007/2008 and introduced capping of 10% to phase in the resultant rate increases over a number of years. Council has recognised that values in these areas are now on par with values in the western side of the City and to provide equity, it has retained the capping maximum of 15% for all land use types. This will affect approximately 1,055 properties, where the rates will rise by up to 15%. The offset to this is that 3,019 properties will receive a rate rise of between 1% & 4% and 2553 properties between 4% and 6%. There are also number of properties that will see a minor reduction in their rates.

A table setting out how many properties are affected by the different levels of rate rise is included on page 121.

The rates for the Blanche Harbour area will be increased by an average of 15.0%. This increase will bring the average shack site rate to slightly higher than the average residential rate in the urban areas of the City.

As a result of valuation movements and actual land values in some locations, individual ratepayers receiving a state government pensioner concession may face financial difficulty as a result of Council's rates. In recognition of this, Council has in previous years, resolved to provide an automatic rebate to eligible pensioners and self funded retirees. The rebate will again be provided in 2012/2013.

In summary Council has approved:-

- A rebate provided for owners of flats that are vacant at 30 June, 2012 be retained.
- A rebate of up to \$318 to eligible pensioners and self funded retirees whose net general rate levy after deduction of the State Government concession exceeds \$1,040. Pensioners with a net general rate levy between \$1,040 and \$1,358 will receive a rebate to limit the maximum net rate levy payable to

\$1,040. Pensioners with a net general rate levy greater than \$1,358 will receive a rebate of \$318. The total of rebates provided is estimated to be \$44,500.

- A rebate system be retained to limit the maximum increase in rates payable due to increase in valuation to 15% for residential properties including vacant land and 15% for business properties over the rates levied for 2012/2013.
- The system of rate capping for residential properties be retained. Owners of a residence in the Urban areas with a site valuation of greater than \$132,552 will pay a maximum rate of \$2,330 This maximum rate was adopted by Council to lessen the effect of extraordinary and varied valuation increases that have been experienced over the last +10 years in Port Augusta. A cap of \$1,823 will apply to non-urban areas other than the Blanche Harbour Shacks.
- The "maximum rebate" will apply to single vacant residential allotments of generally less than 5000 sq metres. Where a parcel of land contains a number of contiguous allotments, the maximum rate will be applied individually to each allotment.
- A differential rate be retained for Commercial/Industrial properties, rural properties and shack properties to maintain the relativity in rates collected from the various property types/groups.
- A service charge for common effluent drainage be set at \$420 per property for properties connected to the Council owned STED schemes. .
- A service charge of \$200 per property be set for the household waste collection service(Residential areas)
- A service charge of \$100 per Blanche Harbour Shack be set for household waste collection be introduced.
- A minimum of rate of \$1,035 will apply to all rateable locations.

NOTE 2 RATING LEVELS CONTINUED

The Zones for rating purposes are as follows: -

As a basis for setting urban rates: -

- Residential
- Highway Services
- Residential Davenport
- Residential Stables
- Neighbourhood Centre
- Urban Coastal
- District Centre
- Local Centre
- Industry
- Airport
- Recreation

As a basis for setting non-urban rates: -

- Public Purposes
- Defence
- Conservation
- Rural Living
- Coastal Conservation
- Primary Industry

As a basis for setting rates on shacks: -

- Coastal Holiday Settlement

The Local Government Land Use Codes are as follows: -

- Residential
- Commercial - Shop
- Commercial - Office
- Commercial - Other
- Industry - Light
- Industry - Other
- Primary Production
- Vacant Land
- Other Use

NOTE 2 RATING LEVELS CONTINUED

Council has determined that to meet its expenditure budget, a **5.9% increase in rate revenue** for existing properties will be required for the 2012/2013 financial year.

The number of rateable properties with the % rate rise is set out in the following table: -

Rate Rise	Number Properties
<0 (Decrease)	72
0-4%	3019
5-6%	2553
6-10%	285
10-15%	1055

Rating details are set out in the table on Page 122.

The minimum rate has been increased by 4.02%(\$40) to \$1,035. The maximum rate for urban residences has increased by 1.75%(\$40) to \$2,330 and \$1,823 for non-urban residences.

There are 2,348 properties that are subject to the minimum rate. This represents 33.62% of total ratable properties. The Local Government Act prescribes that no more than 35% of ratable properties must be subject to the minimum rate.

Net General rate revenue raised is estimated to be \$11,483,000. This amount provides for the Discount Scheme, the rate capping strategy, the maximum rate strategy and other rebates provided annually by Council.

NOTE 2 RATING LEVELS CONTINUED

The following table sets out rates in the dollar for all locations and land use types

Category	Land Use	Rate in \$ (Cents)	Minimum Rate	Maximum Rate	Maximum % rise
Urban	Residential	1.758	1,035	2,330	15%
	Commercial - Shop	3.048	1,035	-	15%
	Commercial - Office	3.048	1,035	-	15%
	Commercial - Other	3.048	1,035	-	15%
	Industry - Light	3.048	1,035	-	15%
	Industry - Other	3.048	1,035	-	15%
	Primary Production	0.4730	-	-	15%
*****	Vacant Land	1.758	1,035	2,330	15%
	Other Use	1.758	1,035	-	15%
Non-Urban	Residential	1.172	1,035	1,823	15%
	Commercial - Shop	3.048	1,035	-	15%
	Commercial - Office	3.048	1,035	-	15%
	Commercial - Other	3.048	1,035	-	15%
	Industry - Light	3.048	1,035	-	15%
	Industry - Other	3.048	1,035	-	15%
	Primary Production	0.4730	-	-	15%
*****	Vacant Land	0.586	1,035	-	15%
	Other Use	1.172	1,035	-	15%
Shacks	Residential	0.607	1,035	2,330	15%
	Primary Production	0.4730			15%
	Vacant Land	0.607			15%
	Other Use	1.172			15%

*****Maximum rate to apply to vacant residential allotments only of < 5000sq metres.

NOTE 3 DISCOUNT ON RATES

The Local Government Act has contains provisions that allow Council to offer discounts for early payment of rates.

Over the last number of years, as part of the budget, Council has adopted a policy of allowing a 5% discount on rates fully paid by the due date of the first quarterly instalment. This has been a very successful incentive and taken up by over half the rate base. An amount of \$312,823 in discount was provided in 2011/2012 and as a result, \$6,713,840 in rate revenue was collected in the first quarter. This represents 50% of total rates raised.

An allocation of \$356,000 has been provided within the current budget to continue the incentive of a 5% discount for early payment of rates.

**BUDGETED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2013**

	Notes	2013 \$	2012 \$
INCOME			
Rates	3	13,940,000	12,747,000
Statutory charges	3	279,000	282,000
User charges	3	4,359,200	4,486,300
Grants, Subsidies & Contributions	3	9,740,000	9,963,100
Investment Income	3	258,400	185,700
Reimbursements	3	127,800	248,500
Other Income	3	885,900	886,500
TOTAL INCOME		<u>29,590,300</u>	<u>28,799,100</u>
EXPENSES			
Employee Costs	4	14,680,300	13,837,900
Materials, Contracts & Other Expenses	4	12,463,600	11,694,000
Finance Costs	4	819,000	836,000
Depreciation, Amortisation & Impairment	4	6,379,400	6,418,200
TOTAL EXPENSES		<u>34,342,300</u>	<u>32,786,100</u>
OPERATING SURPLUS / (DEFICIT)		<u>(4,752,000)</u>	<u>(3,987,000)</u>
Asset disposal and fair value adjustments	5	147,900	170,000
Amounts received specifically for new or upgraded assets	3	-	-
NET SURPLUS/(DEFICIT) transferred to Equity Statement		<u>(4,604,100)</u>	<u>(3,817,000)</u>
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
TOTAL OTHER COMPREHENSIVE INCOME		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>(4,604,100)</u>	<u>(3,817,000)</u>

**BUDGETED BALANCE SHEET
FOR YEAR ENDED 30 JUNE 2013**

	Notes	2013 \$	2012 \$
ASSETS			
Current Assets			
Cash and cash equivalents	6	2,100,000	2,100,000
Trade & other receivables	6	1,548,464	1,560,000
Other financial assets	6		
Inventories	6	<u>153,342</u>	<u>150,000</u>
Total Current Assets		<u>3,801,806</u>	<u>3,810,000</u>
Non-current Assets			
Financial Assets	7		(0)
Investments accounted for using the equity method	7		
Investment Property	8		
Infrastructure, Property, Plant & Equipment	8	188,509,691	114,583,000
Other Non-current Assets	7	<u>2,100,000</u>	<u>2,100,000</u>
Total Non-current Assets		<u>190,609,691</u>	<u>116,683,000</u>
TOTAL ASSETS		<u>194,411,497</u>	<u>120,493,000</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	9	4,854,748	3,700,000
Borrowings	9	2,169,887	3,800,000
Provisions	9	1,312,931	200,000
Other Current Liabilities			
Liabilities relating to Non-current Assets held for Sale			
Total Current Liabilities		<u>8,337,566</u>	<u>7,700,000</u>
Non-current Liabilities			
Trade & Other Payables	10	-	-
Borrowings	9	13,693,587	11,900,000
Provisions	9	230,668	1,260,000
Other Non-current Liabilities			
Total Non-current Liabilities		<u>13,924,255</u>	<u>13,160,000</u>
TOTAL LIABILITIES		<u>22,261,821</u>	<u>20,860,000</u>
NET ASSETS		<u>172,149,676</u>	<u>99,633,000</u>
EQUITY			
Accumulated Deficit		(4,141,947)	(1,942,000)
Asset Revaluation Reserve	10	<u>176,291,623</u>	<u>101,575,000</u>
TOTAL EQUITY		<u>172,149,676</u>	<u>99,633,000</u>

**BUDGETED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2013**

		ACCUMULATED SURPLUS	ASSET REVALUATION RESERVE	TOTAL EQUITY
2013				
	Notes			
Balance at end of previous reporting period		462,153	176,291,623	176,753,776
Net Surplus/ (Deficit) for year		<u>(4,604,100)</u>		<u>(4,604,100)</u>
Balance at end of period		<u>(4,141,947)</u>	<u>176,291,623</u>	<u>172,149,676</u>
Gain(reduction) on revaluation of property, plant & equipment	10	<u>-</u>	<u>-</u>	<u>-</u>
Balance at end of period		<u>(4,141,947)</u>	<u>176,291,623</u>	<u>172,149,676</u>
2012				
	Notes			
Balance at end of previous reporting period		1,875,000	101,575,000	103,450,000
Net Surplus/ (Deficit) for year		<u>(3,817,000)</u>		<u>(3,817,000)</u>
Balance at end of period		<u>(1,942,000)</u>	<u>101,575,000</u>	<u>99,633,000</u>
Gain(reduction) on revaluation of property, plant & equipment	10	<u>-</u>	<u>-</u>	<u>-</u>
Balance at end of period		<u>(1,942,000)</u>	<u>101,575,000</u>	<u>99,633,000</u>

**BUDGETED CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 JUNE 2013**

	Note	2013 \$	2012 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Operating Receipts		29,335,436	29,523,400
Investment Receipts		258,400	185,700
<u>Payments</u>			
Operating Payments to suppliers & employees		(27,147,242)	(25,531,900)
Finance Payments		(819,000)	(836,000)
Net Cash provided by (or used in) Operating Activities		1,627,594	3,341,200
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Grants specifically for new or upgraded assets			
Sale of replaced assets		147,900	170,000
Sale of surplus assets			
Repayments of loans by community groups		8,000	5,700
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(2,350,000)	(1,727,000)
Expenditure on new/upgraded assets		(773,200)	(852,300)
Loans made to community groups			
Net Cash provided by (or used in) Investing Activities		(2,967,300)	(2,403,600)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from Borrowings		2,700,000	2,000,000
Proceeds from Aged Care Facility deposits		300,000	240,000
<u>Payments</u>			
Repayments of Borrowings		(2,170,100)	(2,027,600)
Repayment of Aged Care Facility deposits		(300,000)	(240,000)
Net Cash provided by (or used in) Financing Activities		529,900	(27,600)
Net Increase (Decrease) in cash held		(809,806)	910,000
Cash & cash equivalents at beginning of period		2,910,000	2,000,000
CASH & CASH EQUIVALENTS AT BEGINNING OF PERIOD		2,100,194	2,910,000

Uniform Presentation of Finances

The following is a high level summary of both operating and capital investment activities of the Council prepared on a uniform and consistent basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2013	2012
	\$	\$
Income	29,590,300	28,799,100
<i>less</i> Expenses	<u>(34,342,300)</u>	<u>(32,786,100)</u>
	<u>(4,752,000)</u>	<u>(3,987,000)</u>
<i>less</i> Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	2,350,000	1,727,000
<i>less</i> Depreciation, Amortisation and Impairment	(6,379,400)	(6,418,200)
<i>less</i> Proceeds from Sale of Replaced Assets	<u>(147,900)</u>	<u>(170,000)</u>
	<u>(4,177,300)</u>	<u>(2,656,007)</u>
<i>less</i> Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (<i>Including investment property & real estate developments</i>)	773,200	852,300
<i>less</i> Amounts specifically for New and Upgraded Assets		
<i>less</i> Proceeds from Sale of Surplus Assets (including investment property and real estate developments)	<u>-</u>	<u>-</u>
	<u>773,200</u>	<u>852,300</u>
Net Lending / (Borrowing) for Financial Year	<u>(1,347,900)</u>	<u>(2,283,930)</u>

Financial Performance Indicators

These financial indicators are calculated in accordance with the procedures set out in information Paper 9 - Local Government Financial Indicators prepared for the LGA Financial Sustainability Program. Reference should be made to that document for further information and explanations, including the use of the Indicators.

	2013	2012
Operating Deficit	(4,752,000)	(3,987,000)
Operating Surplus (without FAG prepayment)	(3,942,000)	(3,987,000)

Being the operating surplus (deficit) before capital amounts.

Operating Surplus Ratio	(34.1%)	(31.3%)
Operating Surplus Ratio (without FAG prepayment)	(28.3%)	(31.3%)

This ratio expressed the operating surplus as a percentage of general rates and other rates, net of NRM levy.

Net Financial Liabilities	18,613,357	17,200,000
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Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses)

Net Financial Liabilities Ratio	62.9%	49.7%
<u>Net Financial Liabilities</u>		
Total Operating Revenue Less NRM Levy		

Interest Cover Ratio		
<u>Net Interest Expense</u>	1.9%	1.7%
Total Operating Revenue less NRM levy less Investment Income		

Asset Sustainability Ratio		
<u>Net Asset Renewals</u>	34.5%	10.4%
Depreciation Expense		

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Asset Consumption Ratio		
<u>Carrying value of depreciable assets</u>	63%	85%
Gross value of depreciable assets		

Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation.