



Port Augusta

CITY COUNCIL

ANNUAL
BUDGET AND
BUSINESS
PLANS
2015/2016

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FORWARD – From the Mayor

This year's budget paves the way for increased economic sustainability. Whilst ensuring we diligently manage our budget deficits for future years, we are mindful of the investment required for our cities infrastructure requirements. We acknowledge that moving forward we will be reviewing all of our current services, and maintaining a debt reduction strategy to ensure we can continue to capitalise on opportunities relevant to the community. I believe the strategic approach and direction provided by the new council will deliver results not just economically, but physically and socially.

All Councils across the State are faced with similar issues of ageing infrastructure, greater community expectation and shrinking revenue streams from other tiers of governments. Your Council has worked hard over many years to deliver a wide range of services and programs, whilst maintaining a relatively low rate level at just over the State average. If you look at Council's record in delivering projects and programs that benefit the community, both socially and economically, it really is second to none.

Key Projects Completed

Council has finalised three major projects that will have major impacts on the future economy of our City.

- Stages 1 & 2 of the Central Oval Redevelopment at a cost of over \$20M.
- Waste Water Treatment at a cost of \$2.2M. This Plant is now fully operational and capable of producing over \$700,000 worth of water savings annually.

- Aerodrome upgrade at a cost of \$1.3M.

Priorities

Council is looking to review its position, both in terms of financial capacity and service delivery. In this sense, the 2015/2016 budget period can be seen as a year of review; review of what we do and how we do it. That said, Council will commence a period of greater emphasis on asset replacement and renewal and has included an amount of \$2.9M in the budget to achieve this. This allocation includes funding of \$400K to continue the Footpath Reconstruction Program.

Council has also made an allocation for a Data Hub that will be supported by the National Broadband Network (NBN) when it is completed in 2016. This Hub will be state of the art and provides Council with the capacity to support the community and business to leverage all the benefits available from the NBN, predominantly in training needs, but also gaining access to wider economies.

The final stage of the Levee Bank will be completed around Carpenters Landing and an allocation of \$241K has been made to undertake this work.

**SAM JOHNSON
MAYOR**

INTRODUCTION – Chief Executive Officer

This budget has been framed with a commitment to the long term financial sustainability of Council in the context of the current economic environment. In addition to expenditure on asset maintenance and renewal, the budget makes provision for a debt and deficit reduction strategy and the review of Council programs. This being the first budget of the newly elected Council, future budgets will focus on infrastructure, the cities vitality and community participation.

The Local Government Act

Section 123 of the *Local Government Act 1999* requires the Council to develop a budget for the financial year. The budget must deal with each principal activity of the council on a separate basis and be adopted before 31 August.

The Council must also prepare, as part of its budget, or in association with the preparation of its budget, an annual statement which addresses;

- the activities the council intends to undertake in the ensuing year to achieve it.
- the measures (financial and non-financial) that the council will use to assess its performance against its objectives.

The Council must ensure that copies of its budget, including its annual business plans and any other associated documents, are available for inspection.

The Budget must include the Annual Business Plan for the Council which have been developed in the context of Council's strategic planning framework and with particular regard to its *Strategic Plan 2013-2017*.

The annual budget & business plans must comply with standards and principles prescribed by the *Local Government (Financial Management) Regulations 1999*. The budget must include certain information about the rates and charges the council intends to levy as well as the range of other financial information required by the Act and Regulations. A council must adopt its budget for the financial year before 31 August each year.

The budget for the year 1 July 2015 to 30 June 2016 will be prepared in accordance with the Local Government Act 1999. The budget must include projected revenues and expenditures for the 2015-16 year reported on an "operating" basis in accordance with the Australian Accounting Standards, "Financial Reporting by Local Governments" and in accordance with the Local Government Act.

The Budget for 2015/2016 must include;

- a forecast balance sheet, income and cash flow statement, prepared in accordance with Australian Accounting Standards.
- capital projects and operating projects to be undertaken.
- other financial information which Council requires in order to make an informed decision about the adoption of the budget.
- Information required to comply with the Local Government Financial Regulations.
- Financial Performance Indicators.

Level of Service

Council and the community determines the types of services it provides through a number of processes including community consultation to develop its Strategic Plan. The Budget is predicated on the Strategic

Plan, Long Term Financial Plan and Asset Management Plans. Port Augusta City Council provides the most extensive and diverse range of services, equal of any local government in South Australia and the community has come to expect and appreciate this level of service. Across local government generally, there is a widening gap between community demand for services and Council's financial capacity to pay. It is normal process for Council to review the level and type of services that it provides and this will be a theme for the coming budget; a year of review.

Council will look to implement a *Business Improvement Program* that has a number of key elements including:

- Improving management of Council's Assets; particularly infrastructure assets.;
- Reviewing and documenting service levels for a range of programs;
- Identifying savings and efficiency gains in Council's operations.

Budget Considerations

In preparing the 2015-2016 budget, Council has given consideration to;

- Its current Strategic Plan and Annual Business Plans.
- The current economic influences including;
 - The Local Government Cost Index (CPI) of approximately 2.0 %;
 - Enterprise Bargaining Agreement wage outcomes of 3.0%;
- Known decreases or minimal increases in revenue sources from the Federal & State Governments;
- Issues relating to risk management and worker health, welfare & safety;
- Strategies to manage Council's outstanding debt in the medium to long term;
- Its desire to address the issue of financial sustainability and asset renewal with more funding for infrastructure renewal;

- Its desire to reduce the operating deficit.
- A number of specific requests from members of Council.

Key Decisions

The key decisions that have been taken as part of the process to develop the 2015/2016 budget and business plans include;

- achieving an average rate rise of 5.0%;
- amendments to the rate capping policy;
- review of the pensioner concession policy;
- reduction in operating deficit by \$350K;
- a strategy for debt reduction;
- commitments to community events;
- commitments to programs where external funding has been removed;
- extended infrastructure maintenance and capital renewal program;
- a commitment to a number of one off initiatives put forward by the Council.

JOHN BANKS
CHIEF EXECUTIVE OFFICER

PROGRAM/ACTIVITY	OPERATING EXPENDITURE	OPERATING REVENUE	CAPITAL EXPENDITURE	CAPITAL REVENUE
CITY MANAGEMENT				
CEO & Elected Members	1,144,500	2,700,000		
Human Resource Management	446,600	19,000		
City Planning	206,300	73,100		
Building Control	335,400	65,400		
Environmental Health	145,700	10,000		
Regulatory Services	278,100	124,900		
CITY & CULTURAL SERVICES				
Economic Development	334,800	9,000	600,000	300,000
WHS and Risk Management	71,800			
Contracts & Events	248,100			
Substance Misuse Services	1,650,600	1,521,600		
Library & Information Service	628,400	66,600		
Yarta Purtli Cultural Centre/Lea Theatre/Fountain Gallery	524,800	99,800		
Records Management	239,700			
CORPORATE SERVICES				
Financial & Customer Services	1,478,600	15,197,500		
Information Communications Technology	397,600			
Treasury Management	1,461,100	41,500	2,667,500	3,808,000
Arid Lands Botanic Garden	1,419,400	735,300		
Wadlata	940,000	625,700		
Central Oval Community Precinct	779,400	375,000	450,000	
Sport & Recreation	566,900	243,200		
Community Development Programs	409,200	63,500		
COMMUNITY SERVICES				
Nerrilda Nursing Home	4,328,700	4,210,000	10,000	
Health Focus Program	295,400	256,500		
HACC Collaborative Project	22,400	22,400		
A.M. Ramsay Village	4,109,400	4,087,500	20,000	
Childcare Services	1,101,700	972,300		
Miriam High Special Needs Centre	391,600	308,100		
Men's Shed Program	65,700	58,100		
Youth Activity Service	52,700	6,000		
INFRASTRUCTURE & ENVIRONMENT				
Buildings	311,800	61,200	100,000	
Other Property	772,300	143,300	241,000	
Cemeteries	241,000	226,000		
Waste Management	1,467,000	1,467,000		
Infrastructure	2,459,500	1,797,600	2,669,000	458,000
Parks Gardens Reserves Ovals	1,275,600		50,000	
Engineering Services & Depots	2,598,800	659,000	581,600	115,000
DEPRECIATION & AMORTISATION				
Buildings	1,812,700			
Plant Furniture & Equipment	970,900			
Infrastructure	3,595,800			
	39,580,000	36,246,100	7,389,100	4,681,000

Capital Works Program

The Capital Works Program for 2015/2016 is set out in the table below;

CAPITAL PROJECTS 2015/2016	
INFRASTRUCTURE	\$,000
Marryatt Street Reconstruction	\$570.0
Caroona Road Extension Reconstruction	\$687.0
Evans Place Reconstruction	\$43.0
Tiver Street Reconstruction	\$39.0
Just Lane Reconstruction	\$77.0
Braddock Park Entrance	\$75.0
Road Reseal Program	\$422.0
Shack Road access roads	\$51.0
Car Parking - Augusta Terrace	\$75.0
Footpaths - Construction	\$400.0
Stormwater - Tassie St Rail Crossing	\$230.0
PARKS & RECREATION	
Central Oval Stage 1	\$370.0
Central Oval Stage 3	\$80.0
Playground - Lions Park	\$50.0
OTHER INFRASTRUCTURE	
Levee Banks Carpenters Landing	\$241.0
BUILDINGS	
Civic Centre	\$100.0
Depot	\$115.0
Nursing Homes	\$30.0
PLANT & MACHINERY	
Vehicles	\$242.0
Plant	\$191.0
Small Plant	\$34.0
ECONOMIC DEVELOPMENT	
NBN Data Hub	\$600.0
TOTAL	\$4,722.0

OPERATING

The budget provides for all the services and programs that Council has endorsed through its Strategic Plan and Annual Plans.

Council has also made a number of additional

commitments that are contained within the budget;

BUDGET COMMITMENT	\$,000
Business Improvement Program	\$60.0
Human Resource Management	\$50.0
Communications	\$10.0
Energy Industry Research & Development	\$20.0
Asset Management	\$60.0
Lions Park Playground	\$50.0
Tree Planting	\$40.0
Additional Infrastructure Work	\$322.0
Miranda Access Road	\$30.0
View Street Park	\$46.0
Blanche Harbour Access Roads(Capital)	\$51.0
Works Depot amalgamation	\$115.0
Footpath Maintenance increase	\$28.0
SA Country Football Championships	\$15.0
Tennis Association lighting upgrade	\$30.0

***The above table sets out additional commitments made in this budget and some items will also appear in the other tables describing specific budget line.*

Council has maintained its commitment to economic development and support for its strategic partners.

BUDGET ITEM	\$,000
Business Port Augusta	\$32.0
Upper Spencer Gulf Common	\$30.0
Provincial Cities Association	\$11.0
Contributions to RDA Far North	\$70.3
Contributions to Tourism Bodies	\$22.3
Media and Communications	\$54.0
Residents Newsletter	\$7.0
Economic Development	\$12.0
Interpretive Tourist Information Screens	\$4.2
Grants & External Funding	\$42.0
Energy Industry Research & Development	\$20.0
Cinema Augusta	\$25.0

Branding & Signage	\$5.0
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Council has maintained a commitment to community events;

BUDGET ITEM	\$,000
Port Augusta Country Music Club	\$1.5
Port Augusta Racing Club	\$20.0
Christmas Lighting	\$12.5
Mayoral Christmas Party	\$26.5
Port Augusta Golf Club Classic	\$5.5
Calendar Of Event	\$13.9
Christmas Pageant	\$5.5
Australia Day Celebrations	\$5.0
Carols In The Park	\$3.8
Wharfest	\$7.0
Various small events	\$8.9
Pichi Richi Marathon	\$5.0
Welcome To Pt Augusta BBQ	\$2.2
SCI World	\$5.0
Port Augusta Markets	\$3.0
Billy Cart Race	\$6.0
Clean Up Australia Day	\$6.0
Global Maintenance Conference	\$5.0
SA Country Football Championships	\$15.0

Loans & Borrowing

The use of loan funds has underpinned the majority of capital works projects undertaken by Council over the last 30 years.

Council has typically used short term (5 year) loans to fund major projects and capital expenditure. Projects such as the Foreshore Development, Pichi Richi Railway, and road construction projects such as the Mackay Street upgrade have all been undertaken using funds from short term loans of 5 years. Council has effectively funded all of its annual capital works budget from a combination of loan and capital grant funding.

Longer term borrowing (15 years and greater) has been used for projects such as the Nerrilda & Ramsay Village upgrades. These loans are typically self-funding, with the borrowing costs offset by revenues received from external sources or from savings in operational costs. More recently, Council has used a long term 25 year loan of \$6M to fund the Central Oval Re-development. This provides inter-generational equity in terms of paying for this major asset.

Loan repayments of principal and interest as a percentage of General Rate Revenue is projected to be 25.9% for the 2015/2016 Budget. Although this ratio is not commonly used as a KPI across local government in more recent time; it is a ratio that Council has used over many years to manage its total loan repayments. Council looks to keep this ratio under 30%. The interest cover ratio (Net Finance Costs/Total Revenue) is projected to be

3.39%.

The use of loan funding for capital works is set out in the Long Term Financial Plan(LTFP) and will again be included in the next iteration of the Plan. The LTFP will be reviewed in this budget period, with this budget and the financial position of Council at 20 June, 2015 as the start point for the plan.

The Cash Advance Debenture 223 and 226 were taken out in 2008 and 2010 to fund capital projects for those two financial years. The strategy that was put in place was based on making interest only repayments from these loans in a period of very low interest rates, with a view to making payment of the principal in full, from the proceeds of the sale of the land owned by Council adjacent the airport. As this transaction has fallen through, a strategy for these two loans needs to be considered and included within the LTFP. Certainly, with interest rates at their lowest in 50 years and not likely to increase in the short to medium term, there is currently no major risk for these loans, although the cost to the Budget is \$330K annually for interest payments.

The 2015/2016 Budget provides for a new five year Debenture Loan of \$3.8M. This will support the capital procurement and works program contained within the budget. The budget contains provision for this loan to be

No	Details	AUTH	TAKEN	%	YEARS	AMOUNT	Bal 30.6.2015	Interest	Principal	Bal 30.6.2016
217	Waste Water Scheme	LGFA	15-Jan-04	6.65%	15	600,000	220,969	13,878	49,945	171,024
220	Nerrilda	LGFA	15-Jun-06	6.70%	15	1,350,000	702,219	45,414	98,633	603,586
222	Ramsay Village	LGFA	15-Jul-07	7.48%	10	1,300,000	419,155	28,443	158,491	260,665
223	Infrastructure	LGFA	15-Jan-08	4.25%	-	3,500,000	3,500,000	148,750		3,500,000
226	Infrastructure	LGFA	15-Jan-11	4.20%	5	3,850,000	3,850,000	163,625		3,850,000
228	Infrastructure	LGFA	15-Jan-12	5.45%	5	2,000,000	865,009	41,486	420,879	444,130
229	Waste Water	LGFA	15-Jan-12	5.05%	10	1,424,000	1,068,585	52,333	130,790	937,795
231	Infrastructure	LGFA	15-Jan-13	4.70%	5	2,700,000	1,695,373	74,207	538,812	1,156,561
232	Infrastructure	LGFA	15-Jan-14	4.90%	5	2,700,000	2,210,978	102,126	513,278	1,697,700
233	Central Oval - Stage 1	LGFA	15-Jan-14	5.30%	25	6,000,000	6,000,000	316,381	123,817	5,876,183
234	Infrastructure	LGFA	15-Jan-15	4.60%	5	3,000,000	3,000,000	131,012	614,644	2,385,356
235	Central Oval -- Stage 2	LGFA		4.25%		850,000		36,125		850,000
237	Infrastructure	LGFA	15-Jul-15	4.25%		3,800,000		140,000		3,800,000
TOTALS						16,724,000	23,311,319	1,293,780	2,649,289	25,533,000

drawn down in July, 2015 to support short term cash requirements.

Financial Performance

As part of the Local Government Association Financial Sustainability Program, a number of Key Performance Indicators (KPI'S) have been developed for application across local government. The purpose of these KPI's is to provide consistency for the purposes of financial reporting and to provide the Council with a view of where it is currently placed in terms of financial sustainability.

The three major KPI's are:-

Operating Surplus Ratio

Net Financial Liabilities ratio

Asset Sustainability Ratio

Operating Surplus ratio

This ratio expresses the operating surplus/(deficit) as a percentage of general rates and other rates, net of Natural Resource Management Levy (NRM).

Net Financial Liabilities Ratio

Net Financial Liabilities is defined as total liabilities less financial assets(excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue (excluding NRM Levy).

The Net Financial Liabilities Ratio has increased over the last few years and is representative of the commitment Council has made to large projects and improved infrastructure through the use of loan borrowings. A low ratio indicates low borrowings and debt levels which is contrary to the strategic use of debt to improve assets and services.

Asset Sustainability Ratio

Is the ratio of expenditure on net asset renewal and replacement as a percentage of asset consumption (depreciation) as set out in the

Asset Management Plan. Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

The Asset Sustainability Ratio is a key ratio as it indicates to what level Council is committing to asset renewal and replacement against the level of asset consumption. A ratio of 100% is ideal. Council was achieving ratios in the high 70%'s prior to the major focus on Central Oval, the Airport and the Waste Water Treatment Plant Projects.

A ratio of 53.9% has been achieved for 2015/2016.

RATIO	2016	2015	2014
Operating Surplus	(19.4%)	(25.35%)	(24.1%)
Net Financial Liabilities	104.0%	78.8%	61.7%
Asset Sustainability	53.9%	24.1%	43.6%

Operating Deficit

Council has historically struggled to achieve significant reductions in its operating deficit. This is in the main, due to the amount of programs and services that it provides to the community within a relatively low revenue and rates base. Certainly, an improvement in this ratio, that is a commitment to reducing the budget deficit will provide Council with the opportunity to provide additional commitments to asset renewal without relying on borrowing funds. To achieve this requires a planned and methodical reduction in operating expenditure, whilst taking advantage of every possibility to increase operating revenues without materially increasing rates.

Council is looking to reduce the operating deficit by \$354,300 to \$3,333,900 for 2015/2016.

	<i>2016</i>	<i>2015</i>	<i>2014</i>
Budgeted Operating Deficit	3,333,900	3,688,200	3,632,300

Long Term Financial Plan

The Long Term Financial Plan 2011-2021 will be reviewed as part of the process to adopt the Budget for 2015/2016. The purpose of a Long Term Financial Plan (LTFP) is to provide Council with 10 year financial information based on its current and known policies and strategies for the short to medium term.

The LTFP is derived from the Strategic Plan, Annual Budget and Business Plans. It is a high level plan and is not intended to provide low level detail of expenditures in specific programs and operational areas. The Plan is a forward view of how current policy and strategies will impact the future financial position of the Council.

A major driver for long term financial planning is financial sustainability; both in terms of service delivery and attention to the Council’s asset base. Council provides a wide and diverse range of services, many of which are not normally provided by local government. The LTFP predicates that all existing services will be maintained, however this will no doubt be subject to review in the short term.

Rating

Chapter 10 of the Local Government Act 1999, sets out the legislative requirements for the setting of property rates.

Methods available to rate property

The Local Government Act provides for three property valuation options for the purpose of setting rates;

- Capital Value – is defined as the value of the land and all of the improvements on the land.
- Site Value – is defined as the value of the land and any improvements which permanently affect the amenity of use of the land, such as drainage works, but excluding the value of buildings and other improvements.
- Annual Value – a valuation of the rental potential of the property.

Council has adopted the Site Value as the basis for valuing land within the Council area. The Council considers that this method of valuing land is the most equitable basis for setting rates, as it shares the burden of rates across all properties, regardless of whether or not they have been developed with capital improvements.

The Local Government Act also provides for differential rating by location and land use. For the purposes of land use, Council has adopted the Local Government Land Use Codes;

- Residential
- Commercial - Shop
- Commercial - Office
- Commercial - Other
- Industry - Light
- Industry - Other
- Primary Production
- Vacant Land
- Other Use

Council has also adopted its Development Plan as the basis for differential rating by location. In practical terms, this provides for three distinct rating locations namely; Urban, Non-urban and Shack or Beach House locations.

Rate Policy

Section 171 of the Act requires that Council prepares and adopts a rates policy in conjunction with setting its rates. The policy must be available at the principal office of the Council; details of current policy are available on Council web site.

As part of developing its Annual Business Plan and Budget, Council reviews its policy for the setting of property rates. Council has reviewed a number of aspects of current rates policy, particularly policy in respect of discretionary rebates and discounts. As a result, it has determined that the discount incentive to make full payment of rates at the date of the first installment is due, will be reduced from 5% to 2 ½ %. This reflects the significant drop in interest rates generally that has occurred over the last few years. Council has also reviewed the rate capping rebate that was introduced in 2009. This policy was put in place to provide a discretionary rebate for properties that were materially affected by large increases in property valuation. The policy has limited rate increases to a level determined by Council at budget time each year over the past 5 years. The capping % has typically been in the range of between 10% and 15% for residences and 10% and 20% for businesses. Council has resolved to phase this policy out over the next four budget periods and therefore the rate cap for 2015/2016 will be set at 12% for non-business & industrial properties other than Shacks and 25% for business and industrial properties.

A review of the Council pensioner concession policy has also been undertaken and the policy will be retained for 2015/2016 at a cost of \$171,000. This provides a rebate of up to \$360 for ratepayers eligible to for the new introduced essential services payment from

the State Government and also eligible self-funded retirees.

Differential Rates in the \$

Land Use	Rate in \$ (Cents)	Minimum Rate	Maximum Rate	Maximum % rise
URBAN				
Residential	2.227633	1,223	2,693	12.0%
Commercial - Shop	3.6435	1,223	-	25.0%
Commercial - Office	3.6435	1,223	-	25.0%
Commercial - Other	3.6435	1,223	-	25.0%
Industry - Light	3.6435	1,223	-	25.0%
Industry - Other	3.6435	1,223	-	25.0%
Primary Production	0.5869	-	-	-
Vacant Land	2.227633	1,223	-	12.0%
Other Use	2.227633	1,223	-	-
NON-URBAN				
Residential	1.5789	1,223	2,106	12.0%
Commercial - Shop	3.6435	1,223	-	20.0%
Commercial - Office	3.6435	1,223	-	20.0%
Commercial - Other	3.6435	1,223	-	20.0%
Industry - Light	3.6435	1,223	-	20.0%
Industry - Other	3.6435	1,223	-	20.0%
Primary Production	0.5869	-	-	-
Vacant Land	0.8085	1,223	-	12.0%
Other Use	1.5789	1,223	-	12.0%
COASTAL				
Residential	0.72522	1,223	2,106	-
Primary Production	0.5869	-	-	-
Vacant Land	0.8085	1,223	-	-
Other Use	2.227633	1,223	-	-

Valuations

In general terms, valuation increases for 2015/2016 have been very minimal across Port Augusta and Stirling North.

Council’s rating is based on Site Values provided by Valuation SA. Site Value is the value of a property without any capital improvements (land value).

For the 2015/2016 financial year, Council must adopt, pursuant to Section 167(2)(b) of the Local Government Act 1999, the valuations of the Valuer-General of site values for all rateable property in the area of the Council, which amounts in total to an estimated value of \$736,257,840 for the area and which represents the sum of all properties set forth in the rating and property records of the Council for the 2015/2016 financial year. Council must specify a day upon which the adoption of such valuations of the Valuer-General shall become the valuations of the Council. This day is set down as 6th July, 2015.

Council has determined that to support the 2015/2016 Budget, it will increase General Rates by an average of 5.0%. It has also determined to increase the community waste management scheme (Effluent Drainage Schemes) service charge by 5% to \$497. The waste recycling service charge will remain at \$218 for 2015/2016.

Port Augusta City Council provides a broad range of services and programs, many of which are outside the normal service delivery expected of Local Government. This is a phenomenon that has developed slowly over more than 30 years as community need for support for programs such as aged and children’s care became necessary. As a result of this, Council has proportionally greater employed staff numbers than Councils of its size; particularly when compared to other regional city councils of its size.

Council services are managed from four Directorates and the Office of Chief Executive Officer ;

- Chief Executive Officer
- City & Cultural Services
- Corporate Services
- Community Services
- Infrastructure Services

Office of the Chief Executive Officer

The Office of the CEO provides executive support to the Mayor and Elected Members of the Council, for the all administrative functions of Council in complying with the provisions of the Local Government Act and all relevant Legislative Acts relating to local government.

A key function of the Office of the CEO is to develop strategies and partnerships to increase Economic Development for the City. To this end, Council has supported a number of local partnerships, including Regional Development Australia and Business Port Augusta. It has also developed regional tourism partnerships and is a member of the Upper Spencer Gulf Common Purpose Group and the Provincial Cities Association.

A key function of the Office of the CEO is to seeking opportunities to bring new business to the City and the Sundrop Farms development is an example of this. Council is also pursuing renewable energy alternatives for the region.

STAFF NUMBERS		
Full time	Part Time	Casual
2.0		

The Office of the CEO also provides executive supervision of the Regulatory Services Business Units and the Human Resource Management function of Council.

Environmental Health Services

Core activities;

- Food Safety Inspections;
- Septic Tank Applications / Approvals / Enquiries including STEDS/CWMS;
- Health Complaints;
- Annual Swimming and Spa pool inspections to public pools;
- Oversee Immunisation program within our community.

Building Inspection

Core activities;

- Building Rules Consent Assessment;
- Building Advice and site visits;
- Council Building Maintenance;
- Asset Management;
- Asbestos Register;
- Project Management.

City Planning

Core Activities;

- Planning Assessment;
- Council Development Plan reviews;
- Signage upgrades.

Human Resource Management

Core Activities;

- Employee Training Systems;
- Industrial Relations;
- Worker rehabilitation;
- Employee relations.

General Inspection - Animal & Parking Control

Core Activities;

- Animal control & management;
- Parking control;

- Litter control;
- Fire Prevention;
- Other general public services.

STAFF NUMBERS			
Program	Full time	Part Time	Casual
Environmental Health	1.0		
Building Inspection	3.0		
Town Planning	2.0		
Human Resource Management	2.0		
General Inspection	2.0	1.0	

City & Cultural Services Directorate

The City & Cultural Services Directorate oversees a diverse range of business units, focussing on governance, economic development, work health & safety, media communications and cultural services. The Directorate plays a key role in the development of all legislative and administrative policies to ensure that the Council is compliant with Local Government and associated legislation.

Economic Development

The City & Cultural Services Directorate provides support to the Office of the CEO for a wide range of economic development opportunities and partnerships.

WH& S Risk Management

Core Activities;

- Monitoring of WHS Processes and Practices;
- Review of Risk Management Activities;
- Advice and direction in regard to safe work practices throughout the organisation;
- Participate in WHS audits and risk management reviews;
- Succession Planning.

Records Management

Core Activities;

- Co-ordination and processing of all Council records in accordance with the relevant legislation, standards and strategies including record creation,

classification, capture, control, access, security, storage and disposal;

- Advice and information to all business units of Council;

Event & Contract Management

Core Activities;

- Event Management;
- Contract Management.

Substance Misuse Programs

Provision and management of a Mobile Assistance Patrol and Assertive Outreach Program, Sobering Up Unit & Outreach Service, Clean Needle Program and Exceptional Needs Program to deliver *preventative and supportive services*, that *monitor behaviours and early intervention through education and training*, for the promotion of a safe and harmonious environment for the Community.

Community Harmony

Core Activities;

- Co-ordinate communication between the Aboriginal Community and Council to ensure issues are being addressed appropriately.

Public Library & Information Service

Core Activities;

- Management and operation of the public library service;
- Provision of community information service;
- Provision of public internet and wireless service.

Port Augusta Cultural Centre – Yarta Purtli

Core Activities;

- Management of Yarta Purtli Gallery;
- Community Arts Development Activities;
- Management of the Lea Theatre;

- Management of the Barracks outdoor venue;
- Management of the Institute Theatre & Meeting Rooms.

Airport Management

Core Activities;

- Management of airport facilities;
- Secure car-parking facilities ;
- Administer regulatory systems as required by the Civil Aviation Authority.

STAFF NUMBERS			
Program	Full time	Part Time	Casual
City Services	2.0		
Media & Communications	0.4		
WH & S & Risk Management	0.8		
Records Management		3.0	
Events & Contract Management	1.0		
Substance Misuse Programs	8.0	5.0	4.0
Community Harmony Program	1.0	2.0	
Public Library Service	4.0	1.0	5.0
Port Augusta Cultural Centre	1.0	2.0	7.0
Airport Management	0.2		

Corporate Services Directorate

The Corporate Services Directorate oversees a diverse range of business units and programs relating to corporate finance, information communication technology, sport & recreation, tourism, community safety and community wellbeing.

Corporate Finance

Core Activities;

- Financial Management;
- Annual Budget and Business Plans;
- Financial Accounting Systems;
- Audit Services;
- Payroll Management and systems;
- Treasury Management;
- Customer Services;
- Rates & Property Management.

Information Communications Technology

Core Activities;

- Robust, stable ICT systems ;
- Timely and efficient 24 hour ICT support;
- Planning, research and development of all ICT systems to meet future needs of Council.

Australian Arid Lands Botanic Garden (AALBG)

The Australian Arid Lands Botanic Garden is a major tourism facility comprising two separate business units that provide for the overall management and visitor experience of the Garden.

AALBG Interpretive Centre & Cafe

The AALBG Interpretive Centre & Café provides a food and beverage service and souvenir and plant sales shop with a key focus on visitor experience.

Core Activities;

- Management of the AALBG Visitor Centre;
- Souvenir Shop;
- Arid Smart Plant Shop;
- Café;
- Conference Room.
- Partnership with the AALBG friends Group

AALBG Garden & Nursery

This business unit is responsible for the management, maintenance and development of the Garden and Nursery. It is also responsible for the propagation of AridSmart plants for deployment in the Garden and sale to the general community. It also facilitates partnerships for Research & Development of arid zone flora.

Core Activities;

- AALBG Garden management and maintenance
- Research and Development
- Propagation of AridSmart Plants

Wadlata Outback Centre

The Wadlata Outback Centre is Port Augusta’s biggest tourism attraction and is comprised of four business units, namely Interpretive Centre, Visitor information Centre, Souvenir Shop and the Outback Tuckerbox Cafe. These business units have been developed to synergise in terms of visitor experience and access to tourist information.

Core Activities;

- Port Augusta Visitor Information Centre, also known as the Flinders Ranges & Outback Visitor Information Centre;
- Souvenir Shop;
- Outback Tuckerbox – eatery;
- Flinders Ranges & Outback’s, “Tunnel of Time” (interpretive experience);
- On-line shop and booking systems.

Community & Recreation Development

Core Activities;

- Starclub Field Officer Position;
- Be Active Community Centre;
- Port Augusta Aquatic & Outdoor Adventure Centre;
- Community & Recreational Development;
- Sport & Recreation Facility Management;
- Special Project Groups.

Central Oval Community Precinct

Core Activities;

- Coordination of all sporting and community programs within the precinct;
- Promotion and marketing;
- Management of the stadium;
- Executive support to the Oval Management Authority;
- Coordination and planning of major events.

Ryan Mitchell Swim Centre

Core Activities;

- Recreational Swimming;
- Competitive Swimming;

- Learn to Swim Programs;
- Water based Health & Lifestyle Programs.

OPAL Program

Core Activities;

- The OPAL Program, works with a range of community groups – including schools, health services, council, private businesses, government and non-government in relation to developing healthy eating choices.

Other Community Development & Safety Programs

Activities;

- CitySafe Program
- Community Bus
- Community Grants
- Immunisation Program
- Ageing & Disabled Strategic Planning

STAFF NUMBERS			
Program	Full time	Part Time	Casual
Corporate Finance	6.0	1.0	0.4
Customer Services	3.0		
ICT	3.0		
AALBG Interpretive Centre		2.6	
AALBG Garden & Nursery	2.0	2.0	4.0
AALBG Café		2.0	8.0
Wadlata	1.0	3.0	8.0
Central Oval Precinct	2.0		2.0
BeActive Centre	1.0	1.0	4.0
Swimming Centre			28.0
OPAL Program			0.2
Community Development			9.0

Community Services Directorate

The Community Services Directorate oversees a diverse range of business units and programs relating to aged care, children’s services, disability services, programs to support the older community members and support to youth.

Aged Care

Core Activities;

- Nerrilda Nursing Home;
- AM Ramsay Village;
- Health Focus Day Therapy Centre;
- Support to the community and Aged Care Network in Port Augusta;

Community Services

Core Activities;

- Men’s Shed ;
- Support for disability services.
- HACC Collaborative Project

Children’s Services

Core Activities;

- Port Augusta Childcare Centre;
- Miriam High Special Needs Centre.

Youth Services

Core Activities;

- Participation in and support to Port Augusta Youth Focus Group;
- Provide financial support to youth related programs;
- Support young people to participate in activities and promote a positive image of youth.

STAFF NUMBERS			
Program	Full time	Part Time	Casual
Nerrilda	4.0	34.0	46.0
A.M. Ramsay Village	4.0	15.0	54.0
Health Focus		4.0	2.0
Men’s Shed		1.0	
Childcare Centre	5.0	5.0	14.0
Special Needs Program	1.0	3.0	4.0

Infrastructure Services Directorate

Infrastructure Services has responsibility for the maintenance and construction of all Council building, infrastructure assets with a value total value of over \$200M.

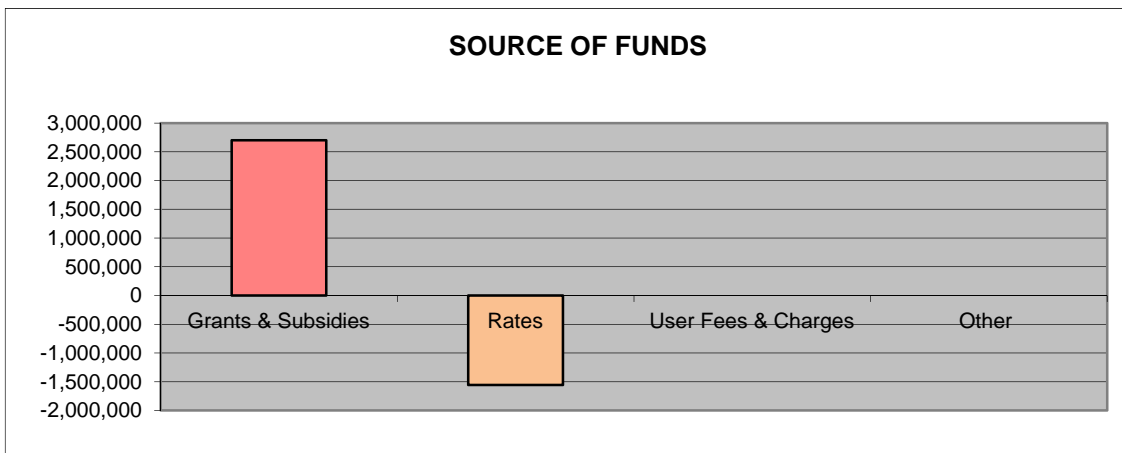
Core Activities;

- Engineering Technical Services;
- Asset Management;
- Buildings and other Properties;
- Waste Management;
- Community Waste Water Systems;
- Water Treatment and Reuse;
- Roads, Footpaths, Bridges and Stormwater Infrastructure;
- Ovals, Parks Gardens and Reserves;
- Lakes and Environmental.

STAFF NUMBERS			
Program	Full time	Part Time	Casual
Engineering Works	6.0		2.0
Parks & Gardens	11.0	1.0	

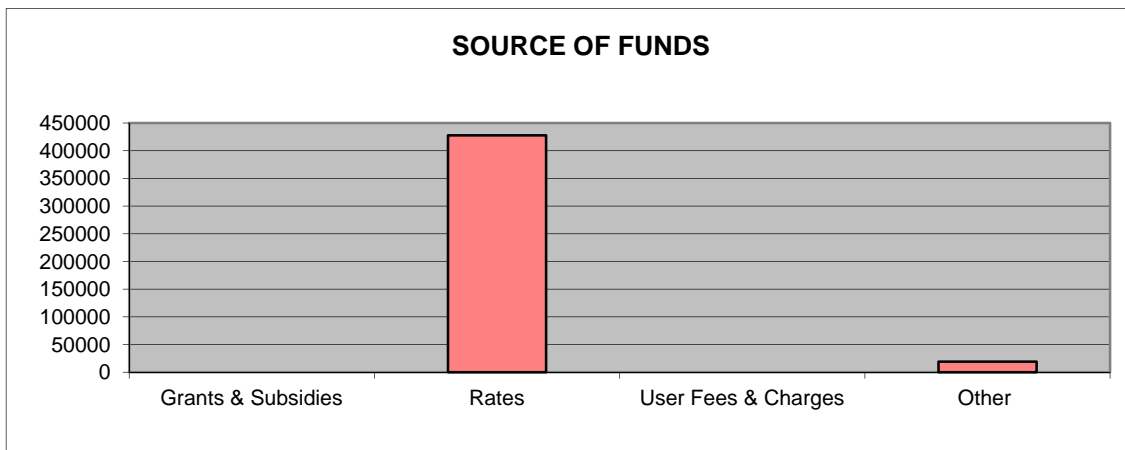
PROGRAM CITY MANAGEMENT
ACTIVITY CEO & ELECTED MEMBERS

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	556,000	547,323	578,800
Mayoral Office	60,100	48,839	75,100
Members Expenses	224,900	200,961	234,600
Other Operating Costs	175,700	164,026	256,000
Depreciation			
TOTAL OPERATING EXPENDITURE	<u>1,016,700</u>	<u>961,149</u>	<u>1,144,500</u>
OPERATING REVENUE			
Federal Assistance Grant	2,700,000	2,711,328	2,700,000
Other Revenue			
TOTAL OPERATING REVENUE	<u>2,700,000</u>	<u>2,711,328</u>	<u>2,700,000</u>
CAPITAL EXPENDITURE			
MAJOR ITEMS			
Mayoral Allowance			65,000
Members Allowances			<u>163,800</u>
			<u>228,800</u>



PROGRAM CITY MANAGEMENT
ACTIVITY HUMAN RESOURCE MANAGEMENT

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	320,100	288,881	275,900
Other Operating Costs	<u>107,700</u>	<u>106,564</u>	<u>170,700</u>
TOTAL OPERATING EXPENDITURE	<u>427,800</u>	<u>395,444</u>	<u>446,600</u>
OPERATING REVENUE			
Other Revenue	<u>24,000</u>	<u>16,168</u>	<u>19,000</u>
TOTAL OPERATING REVENUE	<u>24,000</u>	<u>16,168</u>	<u>19,000</u>
CAPITAL EXPENDITURE			
	<u> </u>	<u> </u>	<u> </u>
TOTAL CAPITAL EXPENDITURE	<u> </u>	<u> </u>	<u> </u>
MAJOR ITEMS			
Trainee Programs			80,000

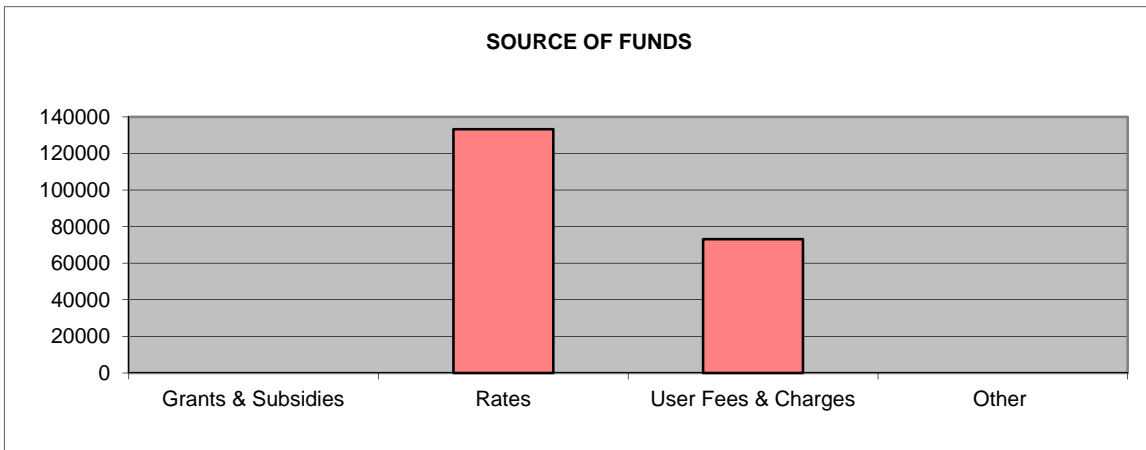


PROGRAM **CITY MANAGEMENT**
ACTIVITY **CITY PLANNING**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	152,600	128,886	161,200
Other Operating Costs	<u>67,800</u>	<u>38,852</u>	<u>45,100</u>
TOTAL OPERATING EXPENDITURE	<u>220,400</u>	<u>167,738</u>	<u>206,300</u>
OPERATING REVENUE			
Other Revenue	<u>104,100</u>	<u>64,052</u>	<u>73,100</u>
TOTAL OPERATING REVENUE	<u>104,100</u>	<u>64,052</u>	<u>73,100</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

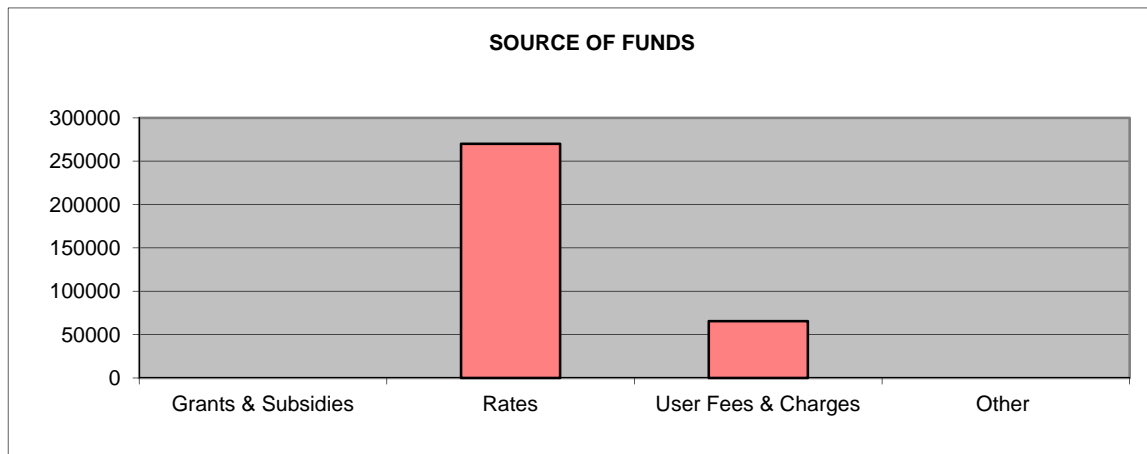


PROGRAM CITY MANAGEMENT
ACTIVITY BUILDING INSPECTION & MANAGEMENT

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	248,100	219,937	259,500
Other Operating Costs	<u>116,200</u>	<u>56,518</u>	<u>75,900</u>
TOTAL OPERATING EXPENDITURE	<u>364,300</u>	<u>276,455</u>	<u>335,400</u>
OPERATING REVENUE			
Other Revenue	<u>50,900</u>	<u>53,148</u>	<u>65,400</u>
TOTAL OPERATING REVENUE	<u>50,900</u>	<u>53,148</u>	<u>65,400</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

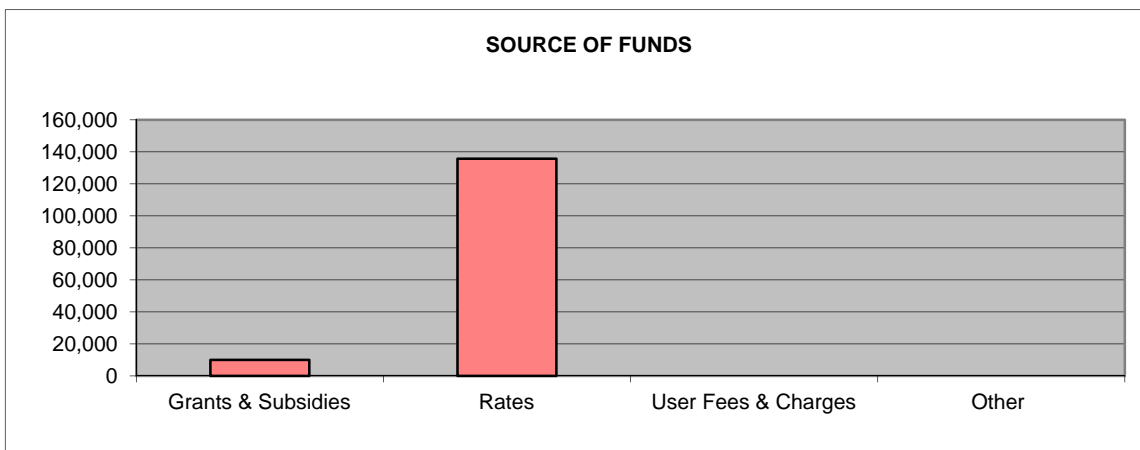


PROGRAM **CITY MANAGEMENT**
ACTIVITY **ENVIRONMENTAL HEALTH**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	104,100	91,955	111,100
Other Operating Costs	15,800	22,335	17,500
Pest Plants Program	4,500		4,500
Immunisation Program	12,600	13,103	12,600
TOTAL OPERATING EXPENDITURE	137,000	127,393	145,700
OPERATING REVENUE			
Other Revenue			
Immunisation Program	10,000	2,645	10,000
TOTAL OPERATING REVENUE	10,000	2,645	10,000

CAPITAL EXPENDITURE

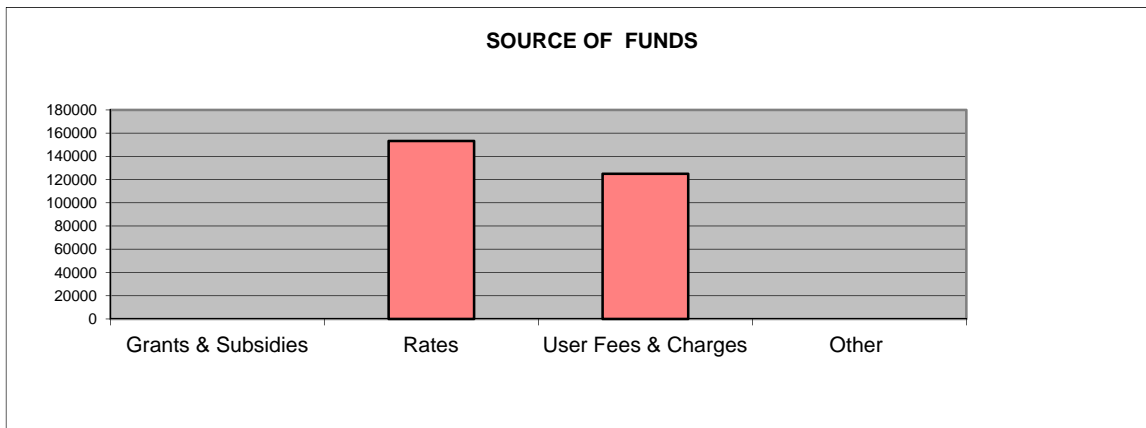
MAJOR ITEMS



PROGRAM CITY MANAGEMENT
ACTIVITY ANIMAL & PARKING CONTROL

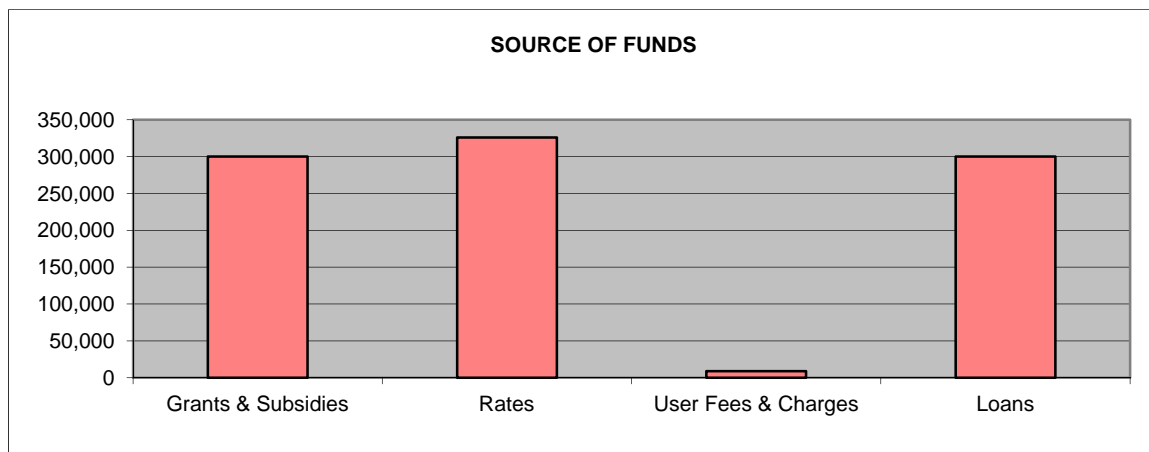
	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	188,600	144,422	191,700
Other Operating Costs	<u>87,500</u>	<u>65,772</u>	<u>86,400</u>
TOTAL OPERATING EXPENDITURE	<u>276,100</u>	<u>210,193</u>	<u>278,100</u>
OPERATING REVENUE			
Other Revenue	<u>116,900</u>	<u>124,439</u>	<u>124,900</u>
TOTAL OPERATING REVENUE	<u>116,900</u>	<u>124,439</u>	<u>124,900</u>
CAPITAL EXPENDITURE			
Buildings	<u> </u>	<u> </u>	<u> </u>

MAJOR ITEMS



PROGRAM CITY AND CULTURAL SERVICES
ACTIVITY ECONOMIC DEVELOPMENT & MAJOR PROJECTS

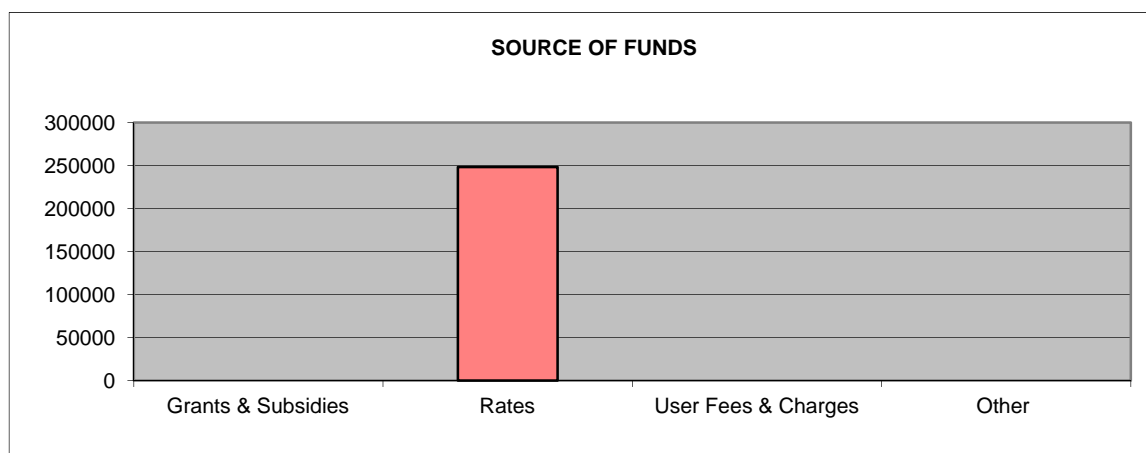
	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Contributions to Other Bodies	131,500	155,181	165,600
Economic Development Strategies	196,200	145,151	169,200
TOTAL OPERATING EXPENDITURE	327,700	300,332	334,800
OPERATING REVENUE			
Other Revenue	24,200	353,680	9,000
TOTAL OPERATING REVENUE	24,200	353,680	9,000
CAPITAL EXPENDITURE			
National Broadband Network Project			600,000
TOTAL CAPITAL EXPENDITURE			600,000
CAPITAL REVENUE			
National Broadband Network Grant			300,000
TOTAL CAPITAL REVENUE			300,000
MAJOR ITEMS			
Business Port Augusta			32,000
Upper Spencer Gulf Common Purpose Group			30,000
Provincial Cities Association			11,000
Contributions to RDA Far North			70,300
Flinders Ranges Tourism Authority			22,300
Media and Communications			54,000
Residents Newsletter			7,000
Economic Development Consultancy			12,000
Interpretive Tourist Information Screens			4,200
Grants Consultancy			42,000
Renewable Energy Research			20,000
Cinema Augusta			25,000
Branding & Signage			5,000
			334,800



PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY CONTRACTS & EVENTS

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	80,800	71,570	80,800
Contributions & Donations	173,900	141,890	157,300
Other Operating Costs	9,200	8,505	10,000
TOTAL OPERATING EXPENDITURE	263,900	221,965	248,100
OPERATING REVENUE			
Other Revenue		4,318	
TOTAL OPERATING REVENUE		4,318	
MAJOR ITEMS			
Port Augusta Country Music			1,500
Port Augusta Cup			20,000
Christmas Lighting			12,500
Mayoral Christmas Party			26,500
Port Augusta Golf Classic			5,500
Calendar Of Event			13,900
Christmas Pageant			5,500
Australia Day Celebrations			5,000
Carols In The Park			3,800
Wharfest			7,000
Events			8,900
Pichi Richi Marathon			5,000
Welcome To Pt Augusta BBQ			2,200
SCI World			5,000
Port Augusta Markets			3,000
Billy Cart Race			6,000
Clean Up Australia Day			6,000
Global Maintenance Conference			5,000
SA Country Football Championships			15,000
			157,300

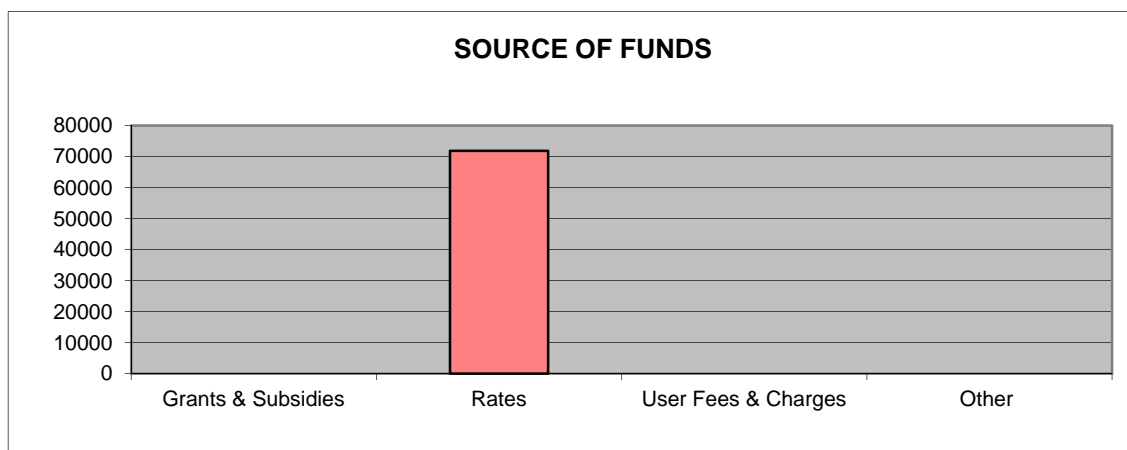


PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY WHS AND RISK MANAGEMENT

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	72,900	74,245	59,800
Other Operating Costs	13,900	8,490	12,000
TOTAL OPERATING EXPENDITURE	<u>86,800</u>	<u>82,735</u>	<u>71,800</u>
OPERATING REVENUE			
Other Revenue			
TOTAL OPERATING REVENUE			
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			

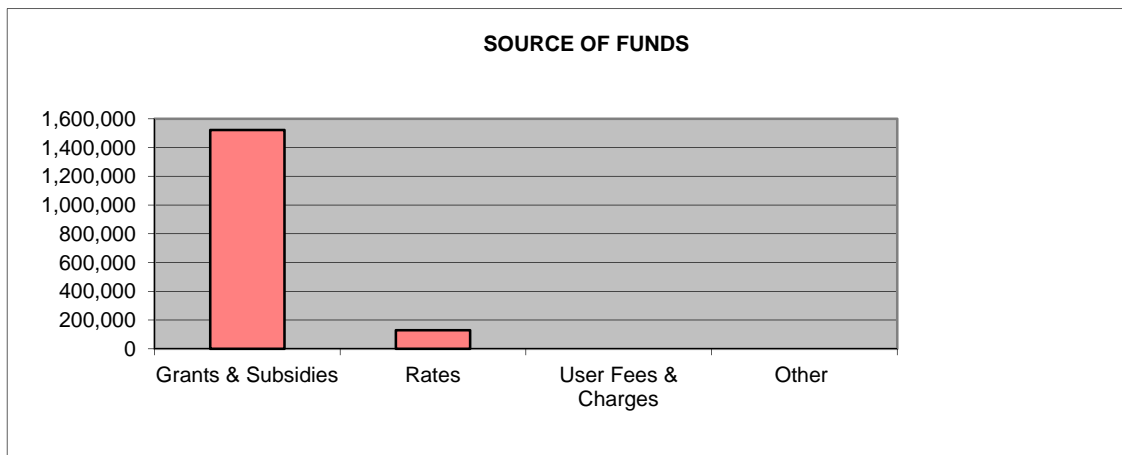
MAJOR ITEMS



PROGRAM CITY AND CULTURAL SERVICES

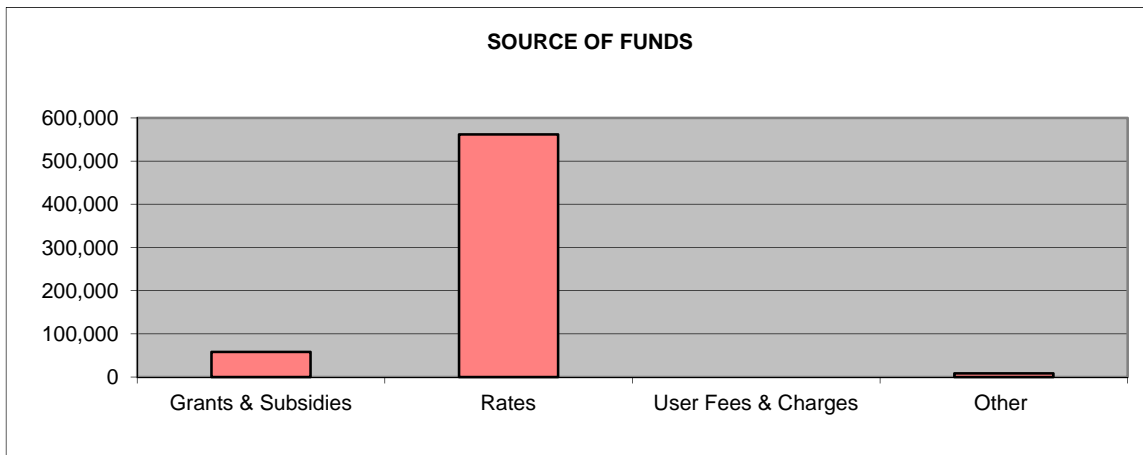
ACTIVITY COMMUNITY HARMONY

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Substance Misuse Service			
Salaries & Wages	362,700	336,436	359,400
Other Operating Costs	204,700	157,584	208,000
Sobering Up Centre			
Salaries & Wages	548,000	458,930	560,200
Other Operating Costs	99,600	87,420	155,800
Harmony Service			
Salaries & Wages	75,600	70,555	93,300
Other Operating Costs	197,900	147,637	273,900
TOTAL OPERATING EXPENDITURE	<u>1,488,500</u>	<u>1,258,561</u>	<u>1,650,600</u>
OPERATING REVENUE			
Harmony Services	182,400	238,390	249,200
Substance Misuse Service	567,400	709,236	567,400
Sobering Up Centre	647,600	667,822	705,000
TOTAL OPERATING REVENUE	<u>1,397,400</u>	<u>1,615,448</u>	<u>1,521,600</u>



PROGRAM CITY AND CULTURAL SERVICES
ACTIVITY LIBRARY & INFORMATION SERVICE

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	472,200	402,399	480,200
Other Operating Costs	146,500	110,196	148,200
TOTAL OPERATING EXPENDITURE	618,700	512,595	628,400
OPERATING REVENUE			
Other Revenue	66,600	59,382	66,600
TOTAL OPERATING REVENUE	66,600	59,382	66,600
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			
One Library Management System			10,000



PROGRAM CITY AND CULTURAL SERVICES
ACTIVITY CULTURAL CENTRE & GALLERIES

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
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OPERATING EXPENDITURE

Fountain Gallery

Salaries & Wages			
Other Operating Costs	12,900	5,712	13,400

Cultural Centre - Yarta Purtili

Salaries & Wages	208,200	179,531	208,300
Other Operating Costs	272,500	256,818	303,100

TOTAL OPERATING EXPENDITURE	493,600	442,061	524,800
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OPERATING REVENUE

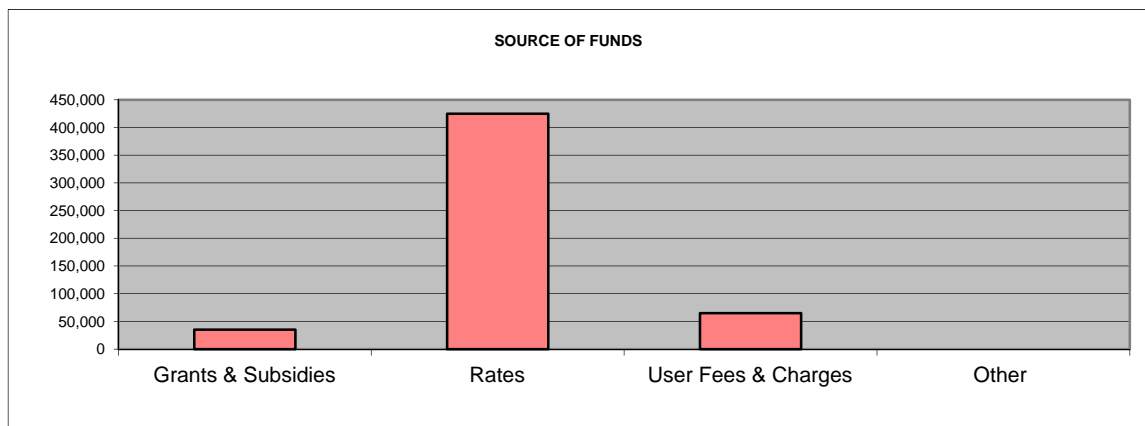
Fountain Gallery Revenue	18,000	9,127	9,000
Cultural Centre Revenue	91,100	138,194	90,800

TOTAL OPERATING REVENUE	109,100	147,322	99,800
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CAPITAL EXPENDITURE

MAJOR ITEMS

Grindell's Hut Residency	2,000
Arid - Art & Sculptural Collaboration	7,000
Desert Fringe	25,000
TOTAL	34,000

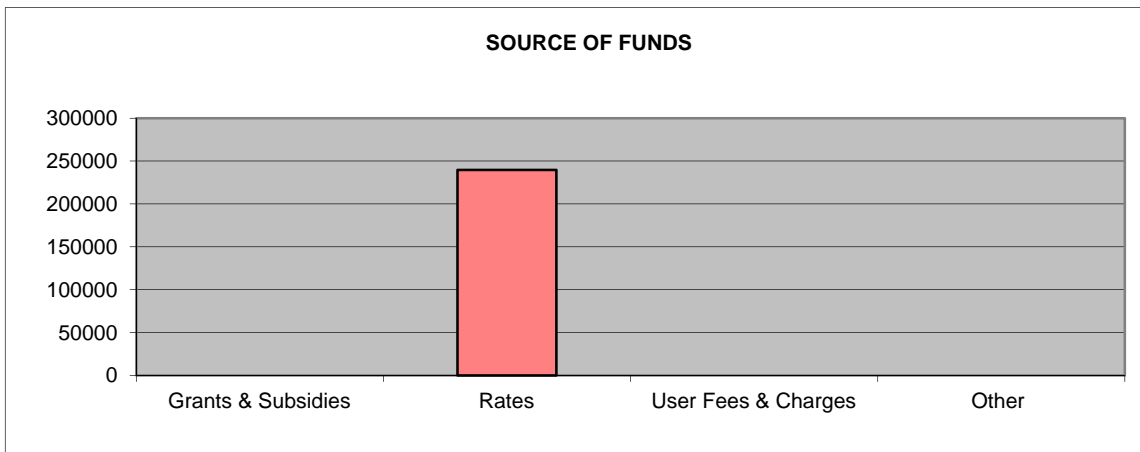


PROGRAM CITY AND CULTURAL SERVICES

ACTIVITY RECORDS MANAGEMENT

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	190,500	160,815	196,500
Other Operating Costs	40,800	24,852	43,200
TOTAL OPERATING EXPENDITURE	<u>231,300</u>	<u>185,667</u>	<u>239,700</u>
OPERATING REVENUE			
Other Revenue			
TOTAL OPERATING REVENUE			

MAJOR ITEMS



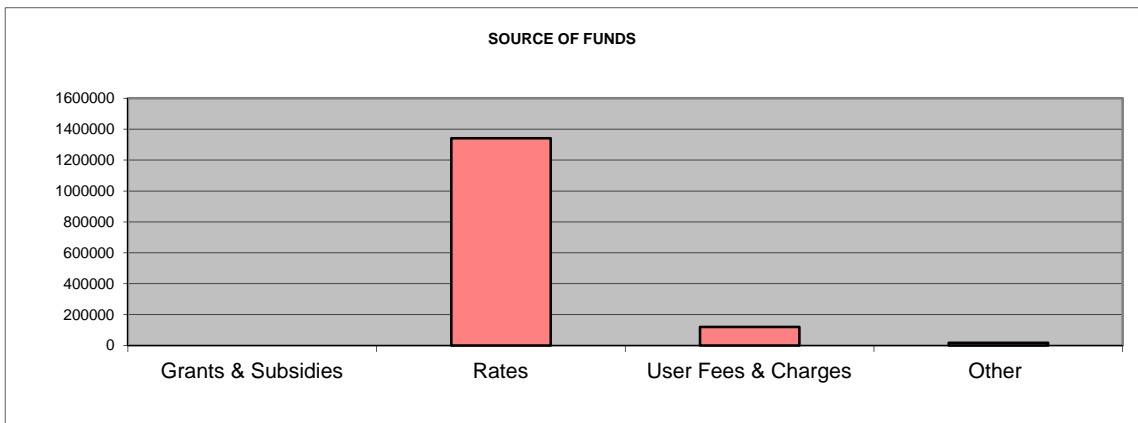
PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY FINANCIAL & CUSTOMER SERVICES

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	810,500	710,128	908,600
Other Operating Costs	349,000	280,337	340,000
NRM Levy	230,000	173,908	230,000
TOTAL OPERATING EXPENDITURE	1,389,500	1,164,373	1,478,600
OPERATING REVENUE			
General Rates	13,489,200	13,811,836	14,820,000
Other Rate Revenue	110,400	119,575	120,000
NRM Levy	230,000	237,422	240,000
Other Revenue	17,500	14,745	17,500
TOTAL OPERATING REVENUE	13,847,100	14,183,579	15,197,500

CAPITAL EXPENDITURE

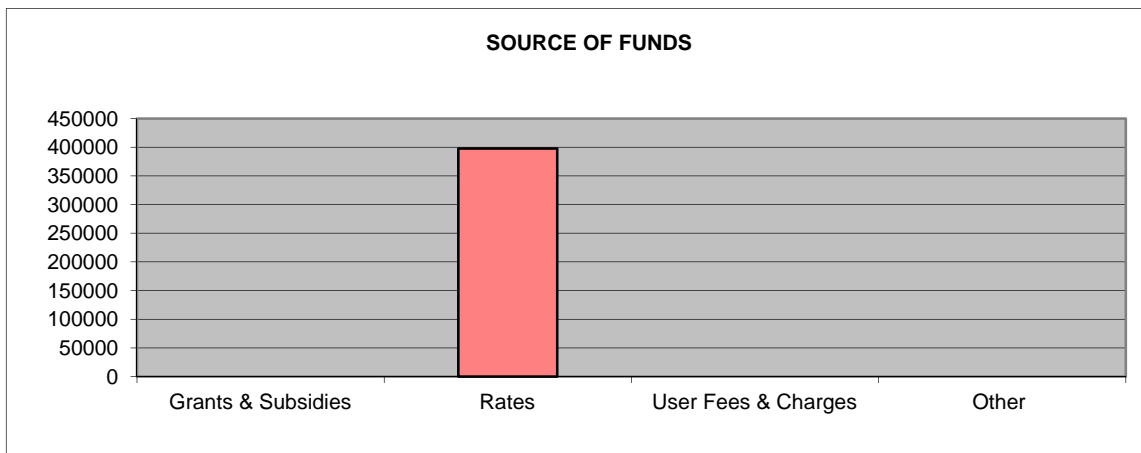
MAJOR ITEMS



PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY INFORMATION TECHNOLOGY

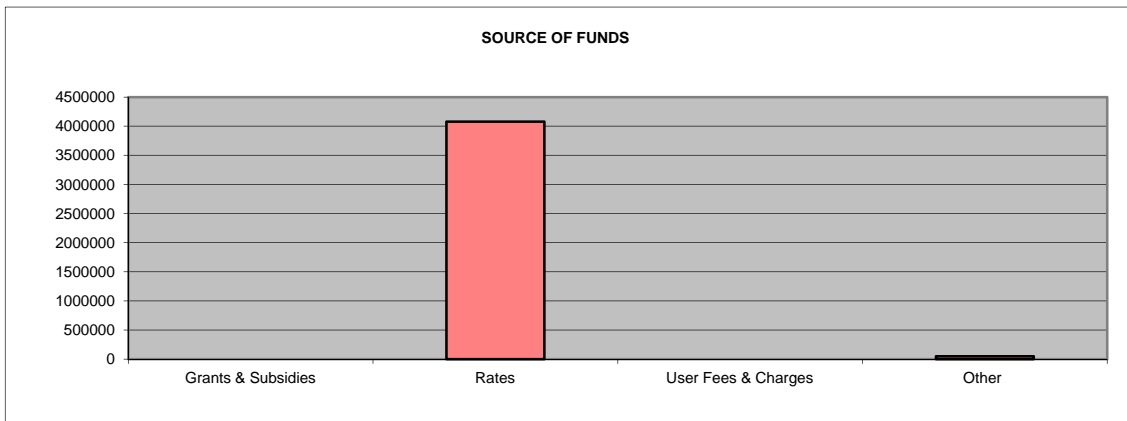
	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	284,500	249,131	297,000
Leasing Costs	255,000	266,867	255,000
Licensing, Communications & Support Costs	289,500	278,133	375,500
Other Operating Costs	74,000	58,848	96,600
Full Cost Attribution	-626,500	-519,170	-626,500
TOTAL OPERATING EXPENDITURE	276,500	333,808	397,600
OPERATING REVENUE			
Other Revenue	_____	_____	_____
TOTAL OPERATING REVENUE	_____	_____	_____
CAPITAL EXPENDITURE			
	_____	_____	_____
TOTAL CAPITAL EXPENDITURE	_____	_____	_____



PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY DEBT SERVICING

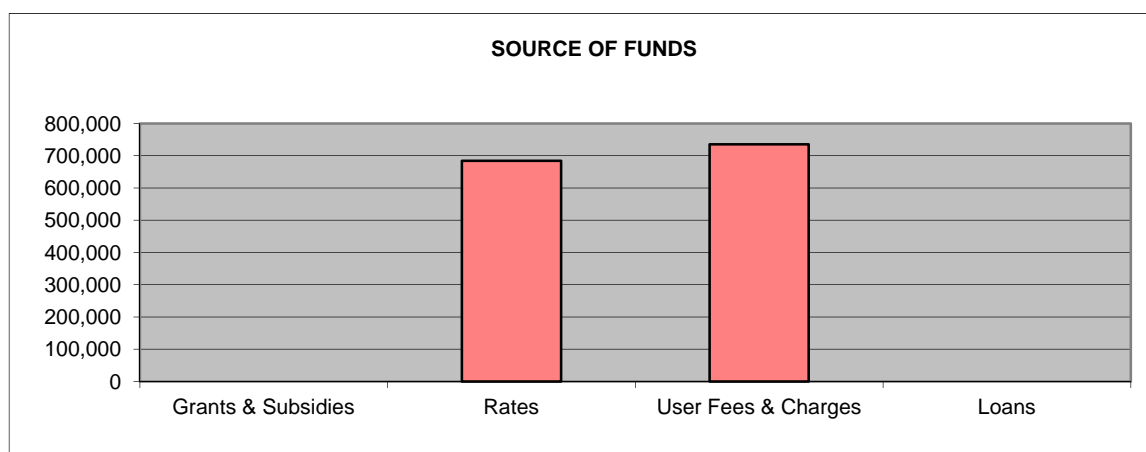
	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Interest on Loans	1,234,400	1,304,790	1,438,000
Interest on Overdraft	23,100	11,621	23,100
TOTAL OPERATING EXPENDITURE	<u>1,257,500</u>	<u>1,316,411</u>	<u>1,461,100</u>
OPERATING REVENUE			
Interest on Investments	91,500	120,966	41,500
TOTAL OPERATING REVENUE	<u>91,500</u>	<u>120,966</u>	<u>41,500</u>
CAPITAL EXPENDITURE			
Principal on Loans	2,362,600	2,256,019	2,667,500
TOTAL CAPITAL EXPENDITURE	<u>2,362,600</u>	<u>2,256,019</u>	<u>2,667,500</u>
CAPITAL REVENUE			
Repayments Community Groups	8,000	7,752	8,000
TOTAL CAPITAL REVENUE	<u>8,000</u>	<u>7,752</u>	<u>8,000</u>



PROGRAM **CORPORATE & BUSINESS SERVICES**
ACTIVITY **AUSTRALIAN ARID LANDS BOTANIC GARDEN**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Arid Lands Visitor Centre			
Salaries & Wages	125,500	140,829	170,700
Other Operating Costs	268,200	223,668	271,000
Arid Lands Café			
Salaries & Wages	246,400	256,079	255,500
Other Operating Costs	149,600	136,596	157,100
Arid Lands Operations			
Arid Lands Nursery	148,000	118,689	155,600
Arid Lands Botanic Garden Infrastructure	398,100	327,446	409,500
TOTAL OPERATING EXPENDITURE	1,335,800	1,203,307	1,419,400
OPERATING REVENUE			
Arid Lands Visitor Centre	198,800	182,704	198,800
Arid Lands Café	399,400	393,811	416,500
Arid Lands Nursery	105,000	102,885	105,000
Arid Lands Botanic Garden Infrastructure	35,100	2,854	15,000
TOTAL OPERATING REVENUE	738,300	682,254	735,300
CAPITAL EXPENDITURE			
Arid Lands Buildings			
Arid Lands Machinery			
TOTAL CAPITAL EXPENDITURE			

MAJOR ITEMS

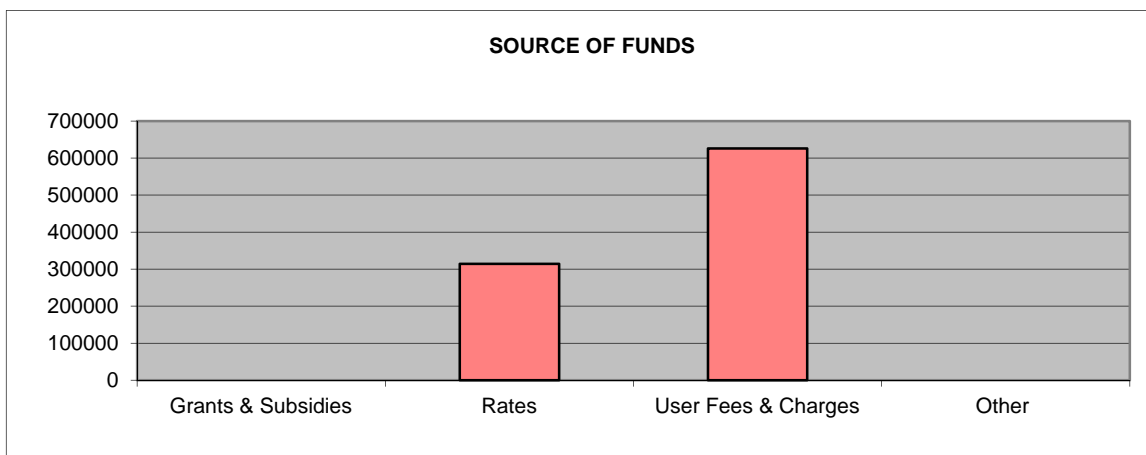


PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY WADLATA TOURIST CENTRE

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Wadlata Interpretive Centre			
Salaries & Wages	109,800	92,261	110,300
Other Operating Costs	236,500	160,700	236,400
Wadlata Retail Centre			
Salaries & Wages	67,700	58,369	67,200
Other Operating Costs	136,350	122,166	137,700
Wadlata Visitor Information Centre			
Salaries & Wages	165,300	127,183	152,700
Other Operating Costs	20,250	18,006	20,800
Wadlata Outback Tuckerbox			
Salaries & Wages	124,200	106,201	123,800
Other Operating Costs	91,400	77,070	91,100
TOTAL OPERATING EXPENDITURE	951,500	761,955	940,000
OPERATING REVENUE			
Wadlata Interpretive Centre	152,500	134,466	152,500
Wadlata Retail Centre	226,000	195,515	235,700
Wadlata Visitor Information Centre	2,500	2,275	2,700
Wadlata Outback Tuckerbox	229,700	211,054	234,800
TOTAL OPERATING REVENUE	610,700	543,309	625,700
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			

MAJOR ITEMS

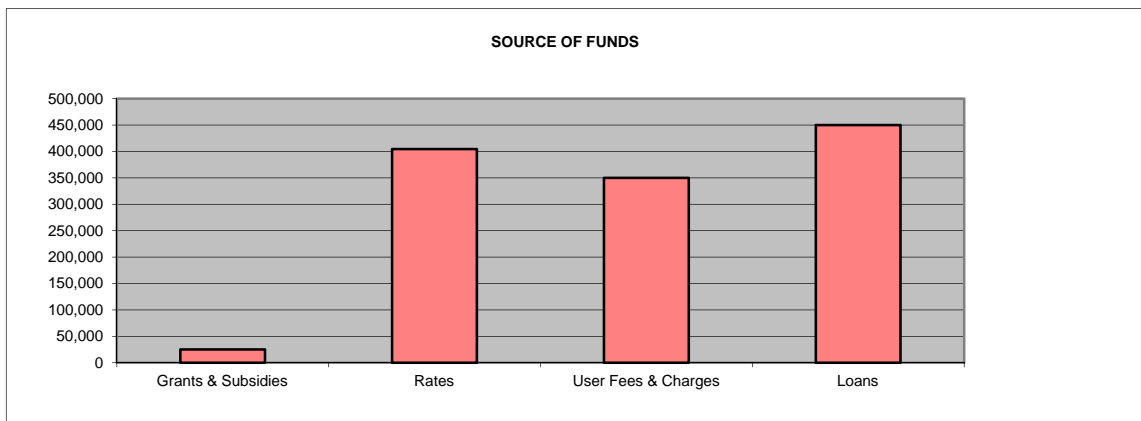


PROGRAM CORPORATE & BUSINESS SERVICES

**ACTIVITY CENTRAL OVAL COMMUNITY
 PRECINCT**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	125,000	118,608	204,900
Other Operating Costs	90,900	308,301	574,500
TOTAL OPERATING EXPENDITURE	215,900	426,909	779,400
OPERATING REVENUE			
Grants & Subsidies	25,000	25,000	25,000
Rent		60,000	40,000
Entry Fees	70,000	115,962	240,000
Venue Hire & Advertising		7,355	30,000
Sponsorship & Other Revenue		725	40,000
TOTAL OPERATING REVENUE	95,000	209,042	375,000
CAPITAL EXPENDITURE			
Central Oval Community Precinct Stage 1	1,500,000	1,232,082	370,000
Central Oval Community Precinct Stage 3			80,000
TOTAL CAPITAL EXPENDITURE	1,500,000	1,232,082	450,000

MAJOR ITEMS

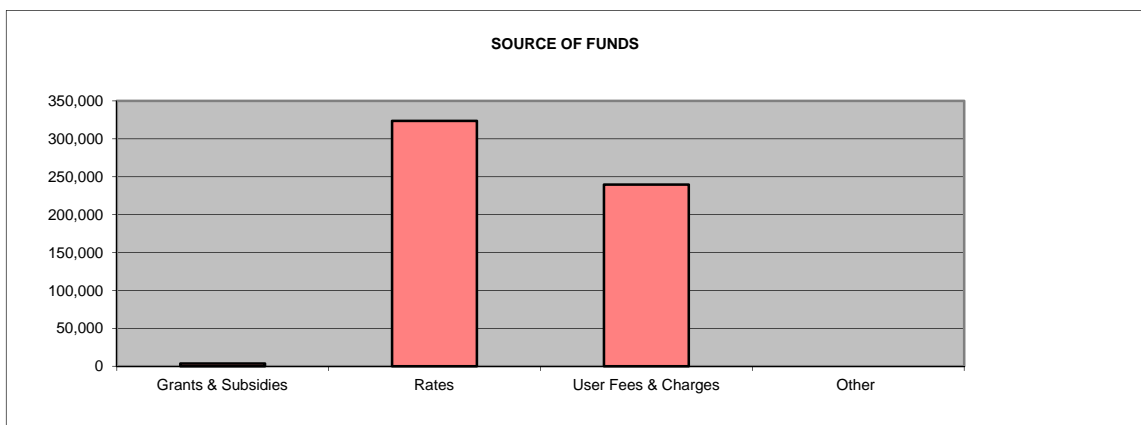


PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY SPORT & RECREATION

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Active Field Officer	17,500	25,371	14,000
Ryan Mitchell Swim Centre	446,900	418,909	461,100
Be Active Centre	47,600	38,280	47,600
Aquatic Centre	45,600	37,525	44,200
TOTAL OPERATING EXPENDITURE	557,600	520,085	566,900
OPERATING REVENUE			
Active Field Officer	25,000	27,250	3,500
Ryan Mitchell Swim Centre	196,500	184,189	199,500
Be Active Centre	19,500	21,729	19,500
Aquatic Centre	20,700	19,531	20,700
TOTAL OPERATING REVENUE	261,700	252,699	243,200
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			

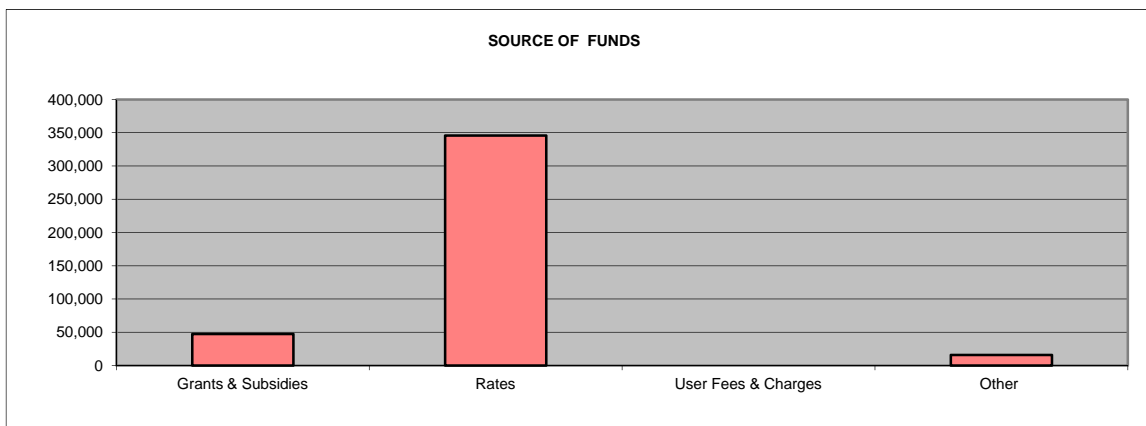
MAJOR ITEMS



PROGRAM CORPORATE & BUSINESS SERVICES

ACTIVITY COMMUNITY DEVELOPMENT

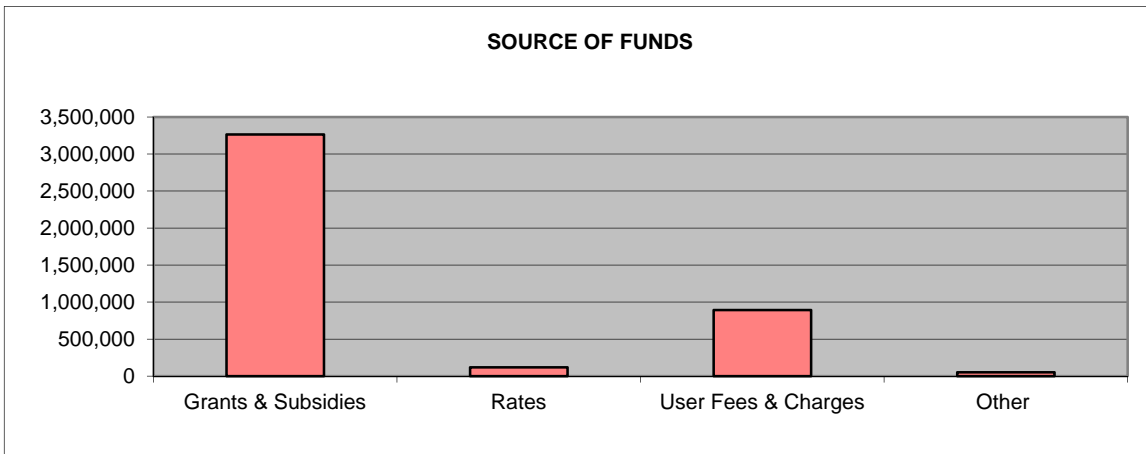
	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
CitySafe Program	226,600	199,596	233,000
Homeless Support		15,933	15,000
Safe Taxi Rank	20,000	13,098	20,000
Security Cameras	5,000	1,630	8,500
Community Services - Donations	35,000	22,008	35,000
OPAL Program	50,800	38,818	31,200
Ageing Strategy - Disability Action Plan	20,000	995	20,000
Junior Sports Foundation	10,000		
Community Bus	46,500	42,713	46,500
TOTAL OPERATING EXPENDITURE	413,900	334,791	409,200
OPERATING REVENUE			
Grants & Subsidies	20,000	39,408	20,000
Homeless Support Reimbursement		16,608	15,000
OPAL Program	12,500	19,914	12,500
Community Bus	16,000	11,236	16,000
TOTAL OPERATING REVENUE	48,500	87,165	63,500
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			
MAJOR ITEMS			
CitySafe Security Patrol			220,000



PROGRAM **COMMUNITY SERVICES**
ACTIVITY **NERRILDA NURSING HOME**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	3,057,800	2,772,085	3,177,900
Other Operating Costs	1,196,000	993,942	1,150,800
TOTAL OPERATING EXPENDITURE	4,253,800	3,766,026	4,328,700
OPERATING REVENUE			
Grants & Subsidies	3,200,000	2,633,344	3,264,000
User Fees	901,000	704,446	894,000
Other Revenue	39,500	28,090	52,000
TOTAL OPERATING REVENUE	4,140,500	3,365,880	4,210,000
CAPITAL EXPENDITURE			
Buildings, Furniture & Equipment	10,000	36,866	10,000
TOTAL CAPITAL EXPENDITURE	10,000	36,866	10,000

MAJOR ITEMS



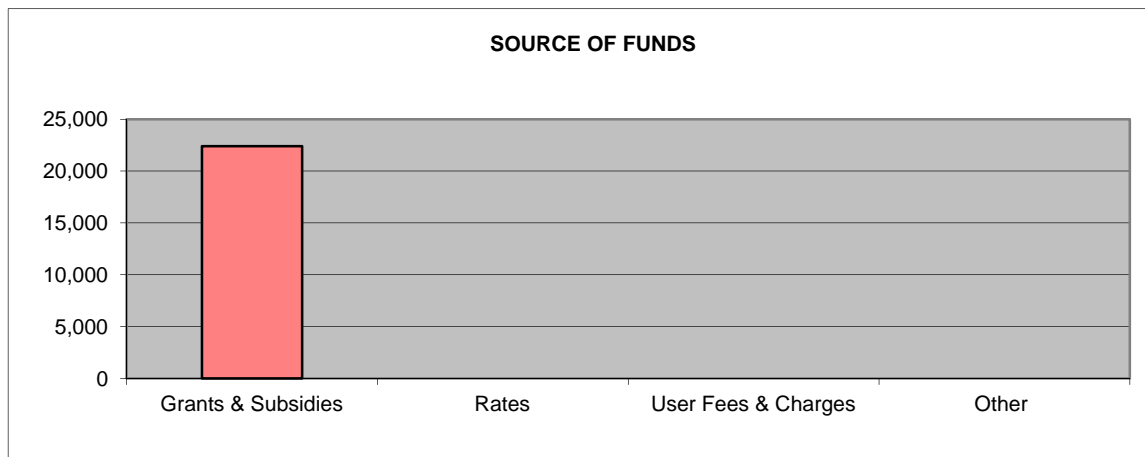
PROGRAM COMMUNITY SERVICES

ACTIVITY HEALTH FOCUS

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	185,300	166,995	220,800
Other Operating Costs	<u>77,000</u>	<u>56,170</u>	<u>74,600</u>
TOTAL OPERATING EXPENDITURE	<u>262,300</u>	<u>223,164</u>	<u>295,400</u>
OPERATING REVENUE			
Other Revenue	<u>245,700</u>	<u>235,193</u>	<u>256,500</u>
TOTAL OPERATING REVENUE	<u>245,700</u>	<u>235,193</u>	<u>256,500</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

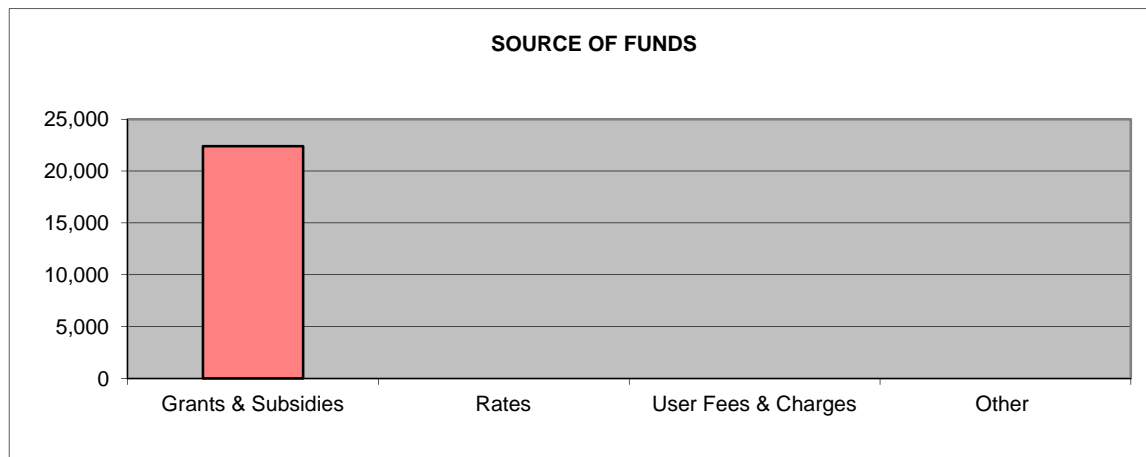


PROGRAM **COMMUNITY SERVICES**
ACTIVITY **HACC COLLOBORATIVE PROJECT**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	40,900	37,458	18,050
Other Operating Costs	<u>24,300</u>	<u>12,265</u>	<u>4,350</u>
TOTAL OPERATING EXPENDITURE	<u>65,200</u>	<u>49,723</u>	<u>22,400</u>
OPERATING REVENUE			
Other Revenue	<u>65,300</u>	<u>29,171</u>	<u>22,400</u>
TOTAL OPERATING REVENUE	<u>65,300</u>	<u>29,171</u>	<u>22,400</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

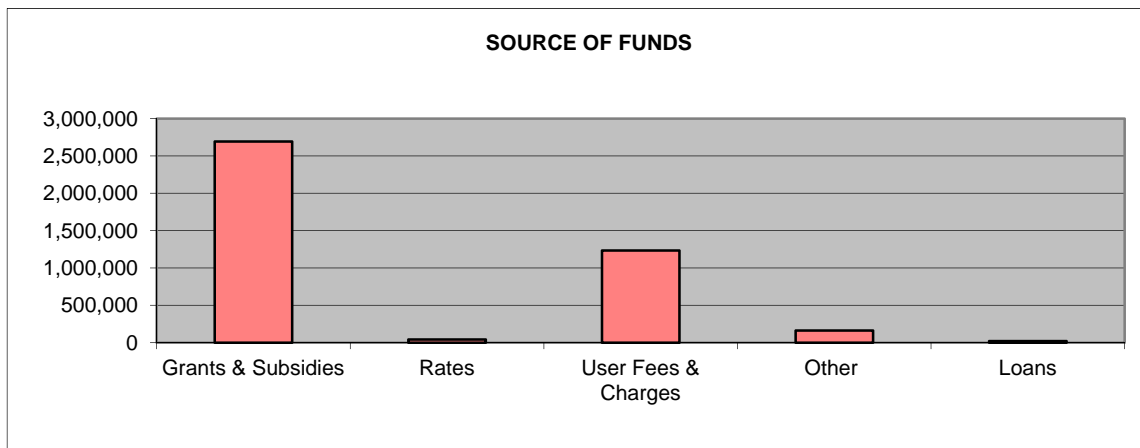


PROGRAM COMMUNITY SERVICES

ACTIVITY A.M. RAMSAY VILLAGE

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	2,635,400	2,314,636	2,638,800
Other Operating Costs	1,182,800	1,177,441	1,470,600
TOTAL OPERATING EXPENDITURE	3,818,200	3,492,078	4,109,400
OPERATING REVENUE			
Grants & Subsidies	2,450,000	2,175,874	2,691,700
User Fees	1,182,500	1,206,487	1,233,500
Other Revenue	172,200	51,768	162,300
TOTAL OPERATING REVENUE	3,804,700	3,434,129	4,087,500
CAPITAL EXPENDITURE			
Furniture & Equipment	30,000	20,582	20,000
TOTAL CAPITAL EXPENDITURE	30,000	20,582	20,000

MAJOR ITEMS

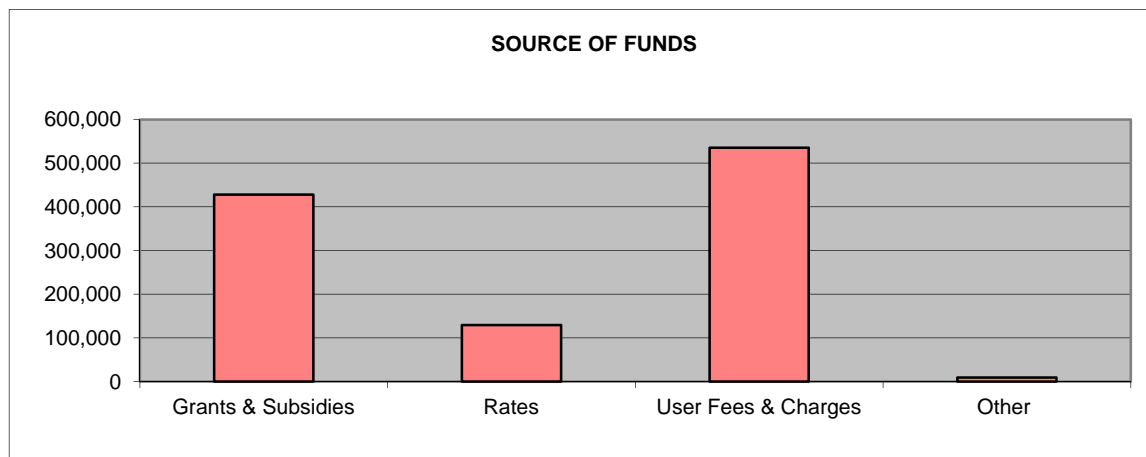


PROGRAM COMMUNITY SERVICES

ACTIVITY CHILDCARE CENTRE

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	846,700	755,771	881,000
Other Operating Costs	227,300	191,454	220,700
TOTAL OPERATING EXPENDITURE	1,074,000	947,225	1,101,700
OPERATING REVENUE			
Grants & Subsidies	382,000	360,739	427,800
User Fees	534,500	420,810	535,200
Other Revenue	10,500	9,587	9,300
TOTAL OPERATING REVENUE	927,000	791,137	972,300
CAPITAL EXPENDITURE			
TOTAL CAPITAL EXPENDITURE			

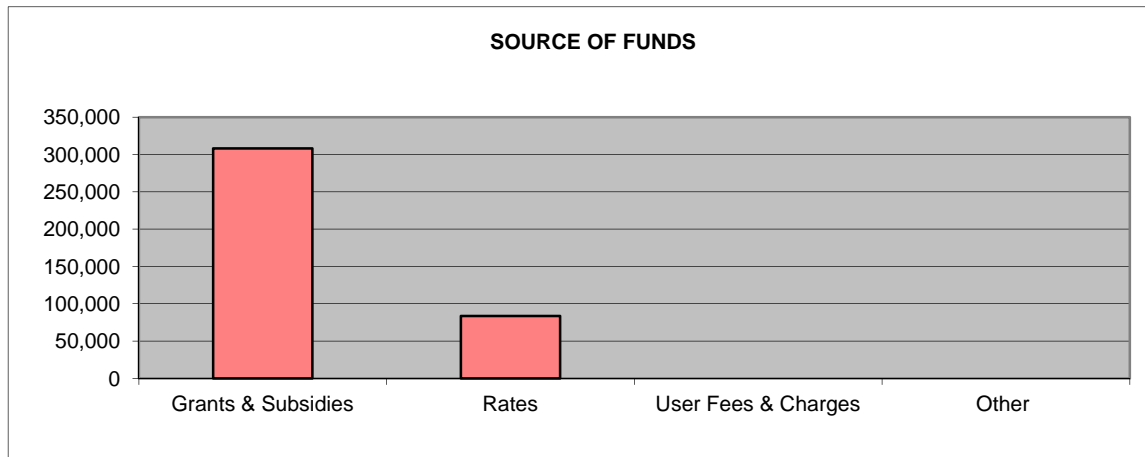
MAJOR ITEMS



PROGRAM **COMMUNITY SERVICES**
ACTIVITY **MIRIAM HIGH SPECIAL NEEDS CENTRE**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	394,500	345,165	286,700
Other Operating Costs	<u>128,700</u>	<u>78,529</u>	<u>104,900</u>
TOTAL OPERATING EXPENDITURE	<u>523,200</u>	<u>423,694</u>	<u>391,600</u>
OPERATING REVENUE			
Other Revenue	<u>437,400</u>	<u>433,419</u>	<u>308,100</u>
TOTAL OPERATING REVENUE	<u>437,400</u>	<u>433,419</u>	<u>308,100</u>
CAPITAL EXPENDITURE			

MAJOR ITEMS



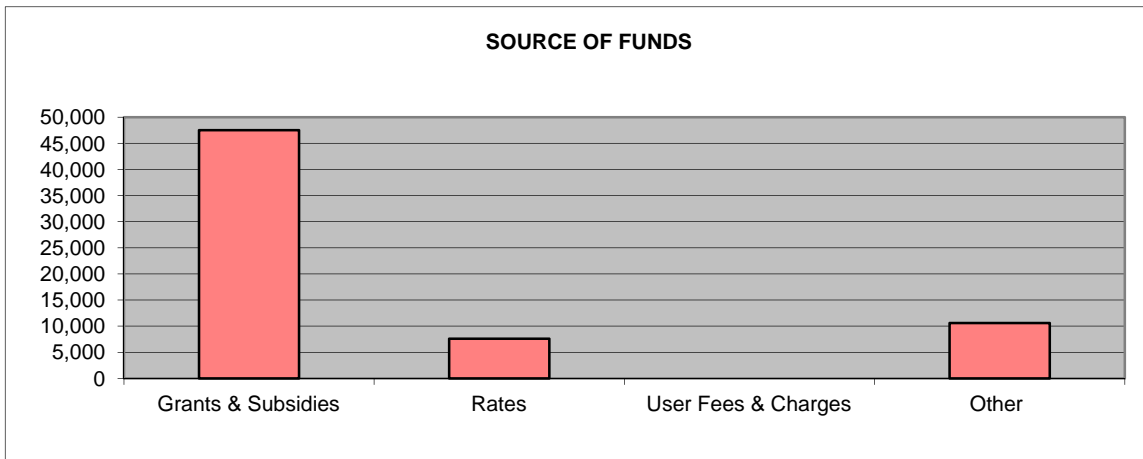
PROGRAM COMMUNITY SERVICES

ACTIVITY DVA SHED PROGRAM

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	35,800	32,132	38,750
Other Operating Costs	<u>24,800</u>	<u>20,284</u>	<u>26,950</u>
TOTAL OPERATING EXPENDITURE	<u>60,600</u>	<u>52,416</u>	<u>65,700</u>
OPERATING REVENUE			
Other Revenue	<u>52,600</u>	<u>58,457</u>	<u>58,100</u>
TOTAL OPERATING REVENUE	<u>52,600</u>	<u>58,457</u>	<u>58,100</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

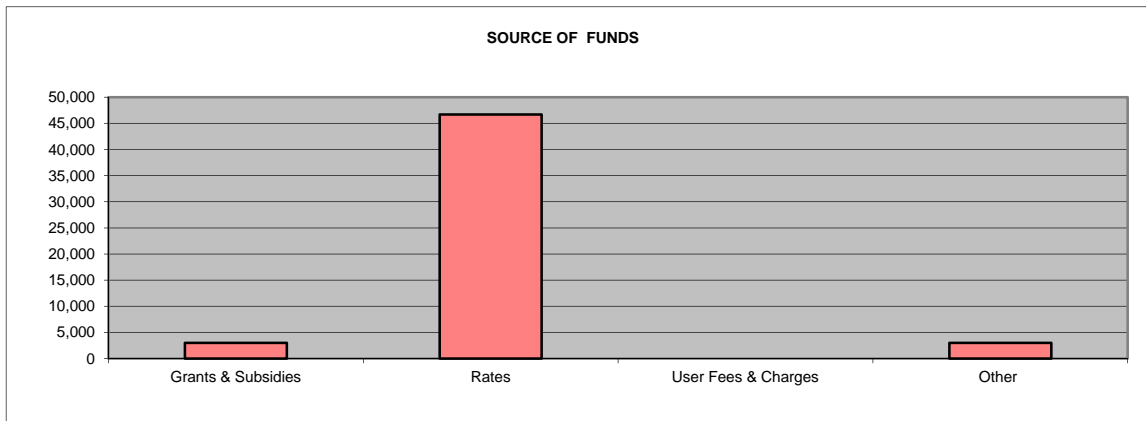


PROGRAM **COMMUNITY SERVICES**
ACTIVITY **YOUTH ACTIVITY SERVICE**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Salaries & Wages	7,500	6,698	8,600
Other Operating Costs	47,000	29,767	44,100
TOTAL OPERATING EXPENDITURE	54,500	36,465	52,700
OPERATING REVENUE			
Other Revenue	6,000	3,000	6,000
TOTAL OPERATING REVENUE	6,000	3,000	6,000
CAPITAL EXPENDITURE			

MAJOR ITEMS

Programmed Activities	23,000
Youth Bus Attorney Generals	25,000

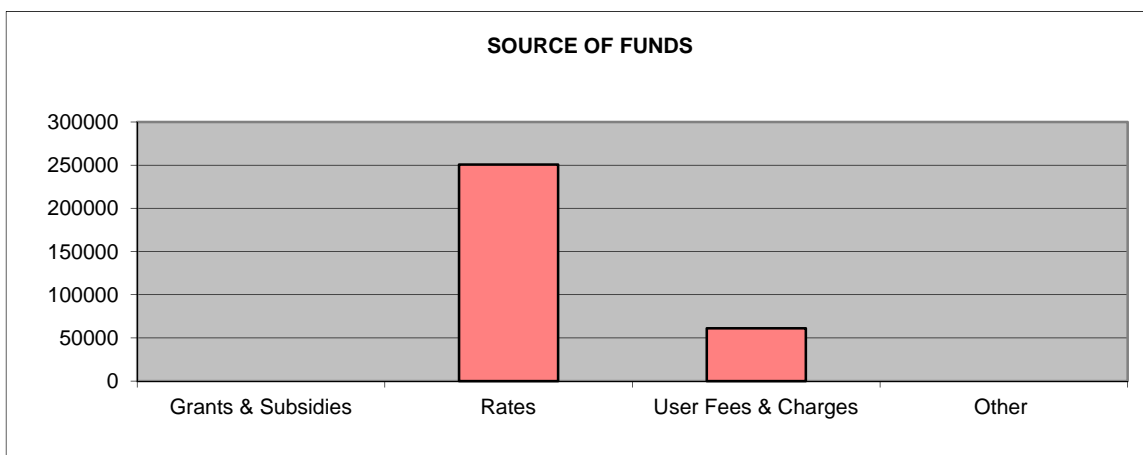


PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY BUILDINGS

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Civic Centre	184,100	162,454	191,800
Town Hall	23,300	23,419	26,300
Institute Building			
Poinsettia Village	31,700	24,331	35,700
Julia Lodge	38,800	32,666	42,800
Old Fire Station	1,200	1,486	1,200
Richardson Crescent Hall	4,700	3,181	4,500
Elizabeth Terrace Hall	2,000	2,529	2,000
20 Jervois Street	9,000	5,606	7,500
Depreciation			
TOTAL OPERATING EXPENDITURE	294,800	255,671	311,800
OPERATING REVENUE			
Town Hall			
Lea Memorial Hall			
Poinsettia Village	32,000	23,192	26,000
Julia Lodge	30,000	34,336	35,200
TOTAL OPERATING REVENUE	62,000	57,528	61,200
CAPITAL EXPENDITURE			
Buildings	200,000		100,000
TOTAL CAPITAL EXPENDITURE	200,000		100,000

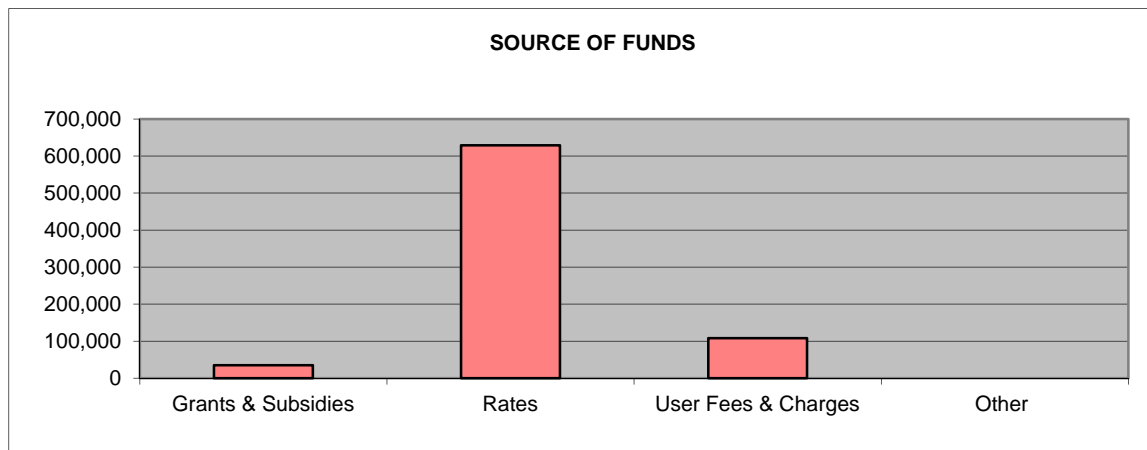
MAJOR ITEMS



PROGRAM **INFRASTRUCTURE & ENVIRONMENT**
ACTIVITY **OTHER PROPERTY**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Senior Citizens Centre	16,800	10,968	14,500
Foreshores	41,500	51,387	67,400
Wharf	55,000	113,306	30,000
Eastside Jetty	15,500	61,306	15,500
Westside Jetty	49,000	78,262	49,000
Pontoon - East	3,500	2,262	4,000
Boat Ramp - West	2,500	2,130	3,500
Levee Banks	45,000		4,000
Back Beach			
Volunteer Projects			
Public Conveniences	88,100	60,644	71,500
Stable Areas	25,500	11,553	25,500
Homestead Park	15,200	25,742	15,200
Port Augusta Lakes Management	12,600	18,960	14,000
Water Tower			1,500
Waste Disposal	29,500	21,507	22,600
Street Lighting	352,000	213,227	380,000
Emergency Services Levy	12,600	18,960	20,000
Parking Bays	4,900	6,256	4,900
Augusta Highway Corridor Mounding	14,000	5,897	8,900
Augusta Highway Beautification Project	50,000	113,461	
Other Property	20,300	21,911	20,300
TOTAL OPERATING EXPENDITURE	853,500	837,740	772,300
OPERATING REVENUE			
Waste Disposal Ponds	20,000	41,565	40,000
Stables	38,000	42,042	42,300
Industrial Leases		23,767	26,000
Levee Banks	35,000	35,000	35,000
Augusta Highway One Beautification Project	50,000	50,000	
Foreshores Wharf & Jetties		50,000	
TOTAL OPERATING REVENUE	143,000	242,374	143,300
CAPITAL EXPENDITURE			
Levee Banks Carpenters Landing		36,303	241,000
TOTAL CAPITAL EXPENDITURE		36,303	241,000

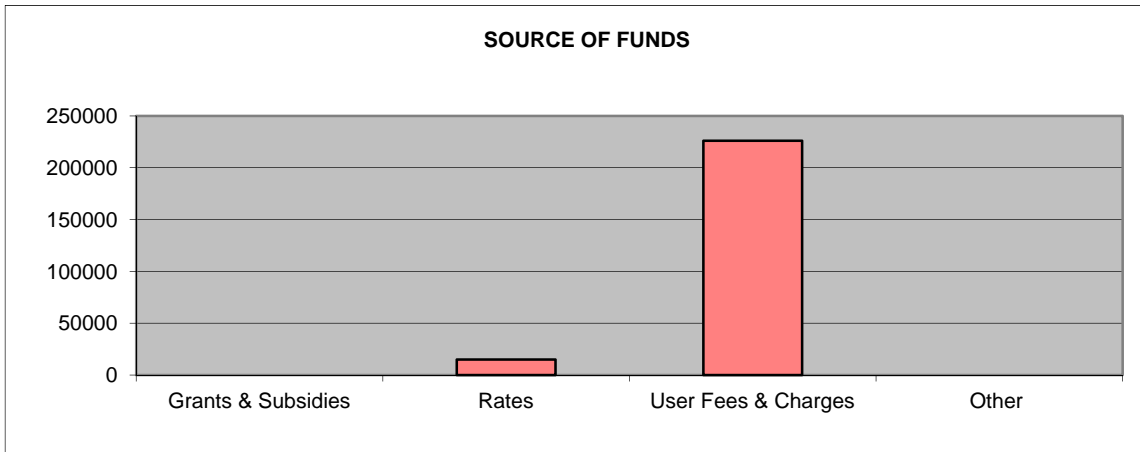
MAJOR ITEMS



PROGRAM **INFRASTRUCTURE & ENVIRONMENT**
ACTIVITY **CEMETERIES**

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Stirling North Cemetery	192,000	129,797	155,700
Carlton Parade Cemetery	71,800	65,725	65,200
Port Augusta West Cemetery	17,200	11,307	20,100
TOTAL OPERATING EXPENDITURE	281,000	206,828	241,000
OPERATING REVENUE			
Cemetery Fees	179,000	184,992	226,000
TOTAL OPERATING REVENUE	179,000	184,992	226,000
CAPITAL EXPENDITURE			
Buildings			
TOTAL OPERATING REVENUE			

MAJOR ITEMS



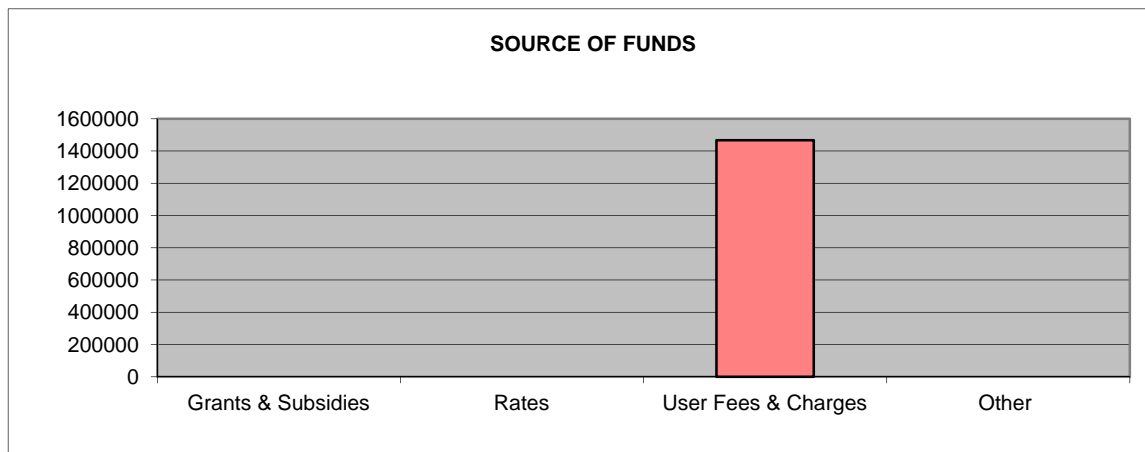
PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY WASTE MANAGEMENT

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Household Refuse Collection	740,000	494,751	760,000
Street Bin - Garbage & Refuse Collection	63,500	64,578	87,500
Footner Road Transfer Station	619,000	439,512	582,000
Illegal Dumping	10,500	5,407	10,500
Stirling North Refuse Reserve	22,500	22,758	16,000
Carlton Parade Refuse Reserve	1,000	484	1,000
Waste Management Commission	1,500	6,036	10,000
TOTAL OPERATING EXPENDITURE	<u>1,458,000</u>	<u>1,033,527</u>	<u>1,467,000</u>
OPERATING REVENUE			
Waste Collection Fees	1,458,000	1,487,305	1,467,000
TOTAL OPERATING REVENUE	<u>1,458,000</u>	<u>1,487,305</u>	<u>1,467,000</u>

CAPITAL EXPENDITURE

MAJOR ITEMS

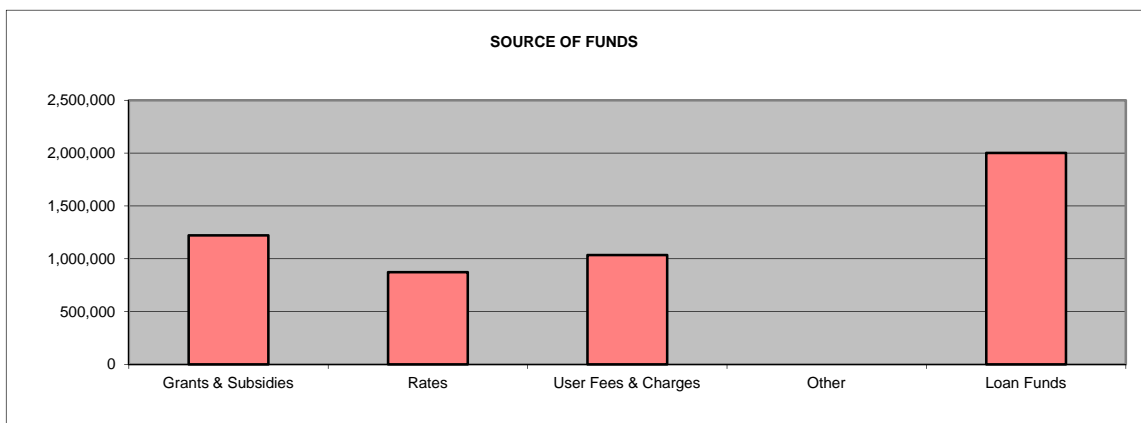


PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY INFRASTRUCTURE

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Aerodrome	159,700	132,310	208,600
Sealed Roads	720,500	764,174	781,900
Unsealed Roads	253,000	209,652	294,000
Bridges	96,500	107,055	26,000
Street Sweeping	111,000	135,835	184,000
Footpaths	282,000	286,081	310,000
Off Street Car Parks	12,500	9,706	12,500
Stormwater Drainage	101,500	65,432	82,500
Effluent Drainage	410,100	326,405	386,500
Central Oval Reclaimed Water Plant	246,000	295,591	173,500
Depreciation			
	<u>2,392,800</u>	<u>2,332,242</u>	<u>2,459,500</u>
OPERATING REVENUE			
Aerodrome	265,600	240,782	265,600
Roads & Footpaths	343,000	399,219	763,000
Effluent Drainage Charges	776,000	731,258	769,000
	<u>1,384,600</u>	<u>1,371,259</u>	<u>1,797,600</u>
TOTAL OPERATING REVENUE			
	<u>1,384,600</u>	<u>1,371,259</u>	<u>1,797,600</u>
CAPITAL EXPENDITURE			
Aerodrome		0	
Central Oval Reclaimed Water Plant	165,000	164,955	
Stormwater Drainage	25,000	480	230,000
Footpath Reconstruction	100,000	86,955	400,000
Bridges			
Pedestrian Crossings	70,000	84,044	
Capital Works Program Roads	520,000	142,736	2,039,000
	<u>880,000</u>	<u>479,171</u>	<u>2,669,000</u>
TOTAL CAPITAL EXPENDITURE			
	<u>880,000</u>	<u>479,171</u>	<u>2,669,000</u>
CAPITAL REVENUE			
Roads Funding			458,000
			<u>458,000</u>
TOTAL OPERATING REVENUE			
			<u>458,000</u>

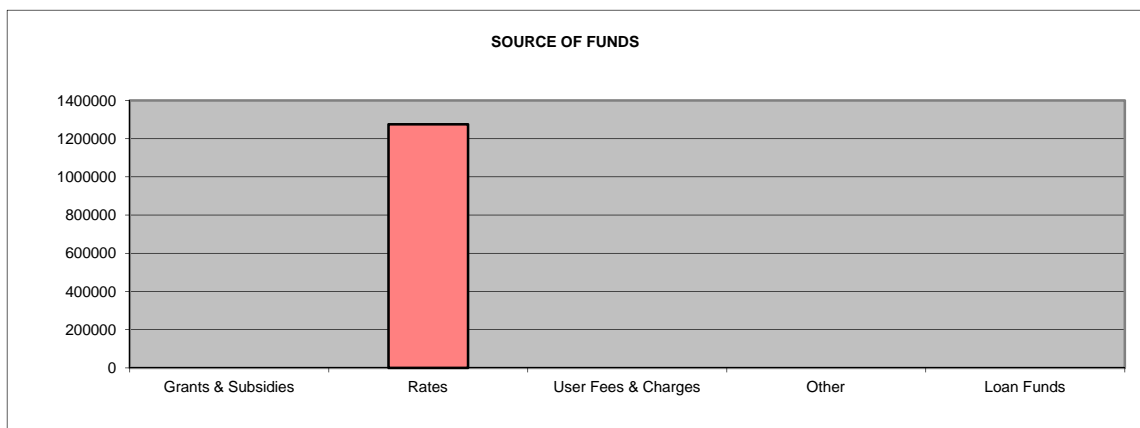
MAJOR ITEMS



PROGRAM INFRASTRUCTURE & ENVIRONMENT

ACTIVITY PARKS GARDENS RESERVES OVALS

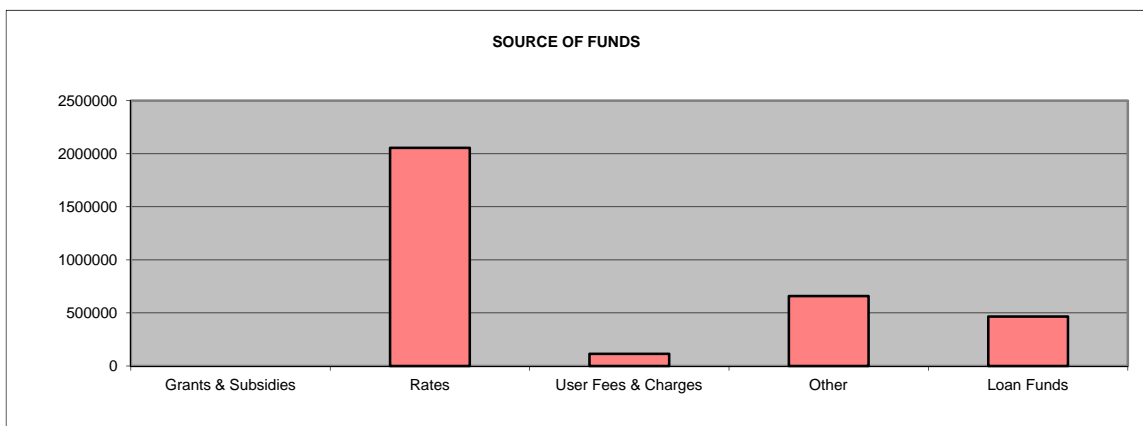
	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Parks Gardens & Reserves	767,500	763,883	767,500
Playground Equipment	72,000	80,981	72,000
Central Oval	112,000	148,178	96,000
Chinnery Park Oval	187,700	190,246	133,500
ETSA Oval	66,500	85,515	66,500
Other Ovals & Sporting Facilities	91,800	45,875	140,100
	<u>1,297,500</u>	<u>1,314,678</u>	<u>1,275,600</u>
OPERATING REVENUE			
Parks Gardens & Reserves		860	
ETSA Oval		182	
		<u>1,042</u>	
TOTAL OPERATING REVENUE			
CAPITAL EXPENDITURE			
Playground Equipment	50,000	5,005	50,000
	<u>50,000</u>	<u>5,005</u>	<u>50,000</u>
MAJOR ITEMS			
Playground Shade Sails			50,000
Tennis Association Lights			30,000
			<u>80,000</u>



PROGRAM **INFRASTRUCTURE & ENVIRONMENT**

ACTIVITY **ENGINEERING DEPOTS & OTHER**
INDIRECT

	BUDGET 2014/2015	ACTUAL 2014/2015	BUDGET 2015/2016
OPERATING EXPENDITURE			
Depots	283,900	266,243	284,700
Engineering Salaries & Wages	611,000	624,235	630,100
Engineering Other Operating Costs	154,100	120,648	213,300
Indirect Costs Operational Staff	780,800	864,951	868,700
Machinery	602,000	614,589	602,000
Depreciation			
	<u>2,431,800</u>	<u>2,490,666</u>	<u>2,598,800</u>
OPERATING REVENUE			
Machinery Internal Hire	650,000	730,403	650,000
Diesel Rebate	9,000	462	9,000
	<u>659,000</u>	<u>730,865</u>	<u>659,000</u>
TOTAL OPERATING REVENUE			
	<u>659,000</u>	<u>730,865</u>	<u>659,000</u>
CAPITAL EXPENDITURE			
Buildings			115,000
Plant Vehicles & Equipment	560,500	432,901	466,600
	<u>560,500</u>	<u>432,901</u>	<u>581,600</u>
TOTAL CAPITAL EXPENDITURE			
	<u>560,500</u>	<u>432,901</u>	<u>581,600</u>
CAPITAL REVENUE			
Surplus on Sale of Machinery & Vehicles	128,900	97,155	115,000
	<u>128,900</u>	<u>97,155</u>	<u>115,000</u>
TOTAL OPERATING REVENUE			
	<u>128,900</u>	<u>97,155</u>	<u>115,000</u>
MAJOR ITEMS			
Depot Buildings			115,000



**BUDGETED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2016**

	Notes	2016 \$	2015 \$
INCOME			
Rates	3	17,416,000	15,833,600
Statutory charges	3	244,100	256,600
User charges	3	4,954,700	4,648,200
Grants, Subsidies & Contributions	3	12,046,500	11,604,200
Investment Income	3	151,500	201,500
Reimbursements	3	243,100	240,900
Other Income	3	<u>1,190,200</u>	<u>1,127,300</u>
TOTAL INCOME		<u>36,246,100</u>	<u>33,912,300</u>
EXPENSES			
Employee Costs	4	17,387,350	16,512,750
Materials, Contracts & Other Expenses	4	14,352,150	13,450,850
Finance Costs	4	1,461,100	1,257,500
Depreciation, Amortisation & Impairment	4	<u>6,379,400</u>	<u>6,379,400</u>
TOTAL EXPENSES		<u>39,580,000</u>	<u>37,600,500</u>
OPERATING SURPLUS / (DEFICIT)		<u>(3,333,900)</u>	<u>(3,688,200)</u>
Asset disposal and fair value adjustments	5	115,000	128,900
Amounts received specifically for new or upgraded assets	3	<u>758,000</u>	<u>-</u>
NET SURPLUS/(DEFICIT) transferred to Equity Statement		<u>(2,460,900)</u>	<u>(3,559,300)</u>
TOTAL COMPREHENSIVE INCOME		<u>(2,460,900)</u>	<u>(3,559,300)</u>

**BUDGETED STATEMENT OF FINANCIAL POSITION
FOR YEAR ENDED 30 JUNE 2016**

ASSETS	Notes	2016 \$	2015 \$
Current Assets			
Cash and cash equivalents	6	3,137,600	2,100,200
Trade & other receivables	6	1,400,000	1,770,000
Inventories	6	<u>260,000</u>	<u>248,000</u>
Total Current Assets		<u>4,797,600</u>	<u>4,118,200</u>
Non-current Assets			
Financial Assets	7		
Infrastructure, Property, Plant & Equipment	8	204,000,000	192,243,200
Other Non-current Assets	7	<u>2,100,000</u>	<u>3,540,000</u>
Total Non-current Assets		<u>206,100,000</u>	<u>195,783,200</u>
TOTAL ASSETS		<u>210,897,600</u>	<u>199,901,400</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	9	5,400,000	5,937,000
Borrowings	9	10,486,200	2,362,600
Provisions	9	2,624,500	1,257,000
Other Current Liabilities			
Liabilities relating to Non-current Assets held for Sale			
Total Current Liabilities		<u>18,510,700</u>	<u>9,556,600</u>
Non-current Liabilities			
Trade & Other Payables	10		
Borrowings	9	23,046,800	20,765,700
Provisions	9	414,000	287,000
Other Non-current Liabilities			
Total Non-current Liabilities		<u>23,460,800</u>	<u>21,052,700</u>
TOTAL LIABILITIES		<u>41,971,500</u>	<u>30,609,300</u>
NET ASSETS		<u>168,926,100</u>	<u>169,292,100</u>
EQUITY			
Accumulated Surplus(Deficit)		(6,873,900)	(6,507,900)
Asset Revaluation Reserve	10	175,800,000	175,800,000
Other Reserves	11		
TOTAL EQUITY		<u>168,926,100</u>	<u>169,292,100</u>

**BUDGETED CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 JUNE 2016**

	Note	2016 \$	2015 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Operating Receipts		36,094,600	33,710,800
Investment Receipts		151,500	201,500
<u>Payments</u>			
Operating Payments to suppliers & employees		(31,739,500)	(29,963,600)
Finance Payments		(1,461,100)	(1,257,500)
Net Cash provided by (or used in) Operating Activities		3,045,500	2,691,200
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		758,000	
Sale of replaced assets		115,000	128,900
Sale of surplus assets		-	
Repayments of loans by community groups		8,000	8,000
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(3,671,600)	(1,665,500)
Expenditure on new/upgraded assets		(1,050,000)	(1,500,000)
Net Cash provided by (or used in) Investing Activities		(3,840,600)	(3,028,600)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from Borrowings		3,800,000	2,700,000
Proceeds from Aged Care Facility deposits		500,000	1,200,000
<u>Payments</u>			
Repayments of Borrowings		(2,667,500)	(2,362,600)
Repayment of Aged Care Facility deposits		(500,000)	(500,000)
Net Cash provided by (or used in) Financing Activities		1,132,500	1,037,400
Net Increase (Decrease) in cash held		337,400	700,000
Cash & cash equivalents at beginning of period		2,800,200	2,100,200
CASH & CASH EQUIVALENTS AT END OF PERIOD		3,137,600	2,800,200

UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a uniform and consistent basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2015	2014
	\$	\$
Income	36,246,100	33,912,300
<i>less</i> Expenses	<u>39,580,000</u>	<u>37,600,500</u>
	<u>(3,333,900)</u>	<u>(3,688,200)</u>
<i>less</i> Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	3,671,600	1,665,500
<i>less</i> Depreciation, Amortisation and Impairment	6,379,400	6,379,400
<i>less</i> Proceeds from Sale of Replaced Assets	<u>115,000</u>	<u>128,900</u>
	<u>(2,822,800)</u>	<u>(4,842,800)</u>
<i>less</i> Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (<i>Including investment property & real estate developments</i>)	1,050,000	1,500,000
<i>less</i> Amounts specifically for New and Upgraded Assets	758,000	
<i>less</i> Proceeds from Sale of Surplus Assets (<i>including investment property and real estate developments</i>)	<u>-</u>	<u>-</u>
	<u>292,000</u>	<u>1,500,000</u>
Net Lending / (Borrowing) for Financial Year	<u>(803,100)</u>	<u>(345,400)</u>