# Contents

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>From the Mayor</td>
<td>2</td>
</tr>
<tr>
<td>Reading the Strategic Plan</td>
<td>3</td>
</tr>
<tr>
<td>1.0 Our Mission</td>
<td>5</td>
</tr>
<tr>
<td>2.0 Reconciliation Mission Statement</td>
<td>5</td>
</tr>
<tr>
<td>3.0 Community Vision 2031</td>
<td>5</td>
</tr>
<tr>
<td>Strategic Plan Objective 1 - We Thrive</td>
<td>7</td>
</tr>
<tr>
<td>Strategic Plan Objective 2 - We Create</td>
<td>13</td>
</tr>
<tr>
<td>Strategic Plan Objective 3 - We Connect</td>
<td>17</td>
</tr>
<tr>
<td>Strategic Plan Objective 4 - We Care</td>
<td>22</td>
</tr>
<tr>
<td>Strategic Plan Objective 5 - We Celebrate</td>
<td>26</td>
</tr>
<tr>
<td>Strategic Plan Objective 6 - We Achieve</td>
<td>28</td>
</tr>
<tr>
<td>4.0 Our Values</td>
<td>32</td>
</tr>
<tr>
<td>5.0 Integrating and Intersecting Themes: Goals for a Successful Community</td>
<td>34</td>
</tr>
<tr>
<td>6.0 Aligning Councils Strategic Plan with State and Regional Strategic Directions</td>
<td>35</td>
</tr>
<tr>
<td>7.0 National Government Initiatives</td>
<td>39</td>
</tr>
<tr>
<td>8.0 Supporting Documents</td>
<td>40</td>
</tr>
</tbody>
</table>
From the Mayor

This document clearly illustrates the kind of values and goals we as a City want to achieve and can achieve.

We value the people of our City greatly, and importantly value their input to ensuring that all people have a say in what is important for them.

We have placed great importance among our people whilst ensuring we maintain common goals, respect the diversity amongst them, and instil leadership for all.

This document becomes that charter and mandate in which our Council will go forth and deliver on the goals and direction in which its people have set.

I believe that the Strategic Direction and the Vision outlined within are a true reflection of the good things to come for Port Augusta, not just in 5 years, but for future generations.

Sam Johnson

Mayor
Council has developed a detailed Community Vision and Strategic Plan with Actions to be undertaken and/or facilitated by Council.

Many of these actions are not the primary responsibility of Council and therefore require Council to establish and maintain partnerships with other spheres of Government, the private and non-government sectors and our community.

The Strategic Plan has 6 Strategic Objectives. Each of these Objectives has a series of Outcomes that describe how these objectives will be achieved.

The Strategies are worded to indicate the key role that Council will take, which includes advocating to the Australian and South Australian Governments and liaising with them to obtain their commitment to providing services and infrastructure.

**Measuring Our Success**

A number of indicators have been developed to assist Council and our community to monitor our progress towards the achievement of our Objectives. The Community Vision outlines the aspirations of our community and are the primary responsibility of the Australian and South Australian Governments who fund and deliver health, education, welfare services and major physical infrastructure.

Council’s Strategic Plan identifies the outcomes and strategies that Council has the primary responsibility for funding, delivering, advocating for and managing.
1.0 Our Mission

To create and sustain a safe and vibrant Community where people want to live, work, play and visit.

2.0 Reconciliation Mission Statement

Port Augusta City Council acknowledges and pays its respect to the traditional land owners within the Port Augusta area. Council also acknowledges elders both past and present and their strong ongoing spiritual connection to the land and reach out to other Aboriginal groups who visit our community and offer positive contributions to the City of Port Augusta.

The cultural diversity of our community is valued and Council is committed to building on the process of meaningful reconciliation in partnership with Aboriginal Peoples in our Community.

It is believed that in order to strive for genuine reconciliation it is crucial to acknowledge past hurts and injustices forced upon the First Australians and we choose to leave behind stereotypes and prejudices of the past and choose to respectfully understand and embrace all people and cultures.

The Reconciliation Journey that the Port Augusta City Council is committed to, will ensure that as a community we celebrate our diverse Aboriginal population and cultures, provide services to Aboriginal people that are culturally appropriate and meet their needs. As an organisation we will provide a welcoming, supportive, inclusive and collaborative environment, where Aboriginal Councillors, workers and customers are treated with equality, care and respect.

Together we will work toward a positive shared future built on strong relationships, where the rights, interest and wellbeing of Aboriginal Peoples are celebrated and protected along with the broader community and we will walk together as one.
3.0 Community Vision 2031

Port Augusta is a thriving successful intercultural community where our spirit of innovation and resilience has provided opportunities for all people of all ages to realise their dreams. We have capitalised on our top location to attract business investment, residential growth and tourists from all over the world. Our people have access to excellent health, education, housing and support services that gives them confidence in their future. We lead the way in living sustainably in an arid environment and in developing alternative energy infrastructure. Our strong, united, harmonious yet dynamic and vibrant community makes us proud to call Port Augusta home and enables us to welcome new residents and visitors to share our outstanding quality of life.
Strategic Objective 1

1. Through encouraging innovation and supporting entrepreneurs to develop new opportunities for business and employment.
2. Because we invest in making places that contribute to city vitality.
3. By building strong partnerships in education, training, regional development and tourism to provide opportunities & employment for our community.
4. Through our commitment to embrace change and adopt new technologies for sustainable solutions.
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Strategies</th>
</tr>
</thead>
</table>
| 1.1 Identify and support new opportunities for our city to change and grow through bold and innovative projects including alternative energy and infrastructure. | 1.1.1 Undertake urban design and streetscape projects to create a vibrant public realm.  
*Measurement:* The number of projects receiving funding.  
1.1.2 Continue and encourage sustainability programs such as renewable technologies, water re-use, Arid Smart plantings and solar thermal opportunities to contribute to a resilient environment.  
*Measurement:* Improved visual amenity of city with reduced mains water costs.  
1.1.3 Implement recommendations of the Climate Change Adaptation report.  
*Measurement:* Number of projects completed. |
| 1.2 Continue to promote Port Augusta as a great location to live, learn, work and visit. | 1.2.1 Work with other spheres of Government and the business community to attract new industry and developments to achieve positive economic growth and employment opportunities  
*Measurement:* Number of new developments.  
1.2.2 Assist our community to make the most of the National Broadband Network rollout to improve business and social opportunities.  
*Measurement:* Increased use of internet by residents and businesses.  
1.2.3 Advocate for additional tertiary education opportunities in Port Augusta to assist our Aboriginal and Non-Aboriginal community member to further their education endeavours and ultimately their employment opportunities.  
*Measurement:* Increased numbers of local people undertaking training. |
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Strategies</th>
</tr>
</thead>
</table>
| 1.3      | 1.3.1 Work with Regional Development Australia (Far North) and Business Port Augusta to foster and support new tourism and business developments.  
**Measurement:** Increased businesses attracting more tourists.  
1.3.2 Foster and support regional connections to the Upper Spencer Gulf and Far North to enhance tourism and economic development.  
**Measurement:** Increased businesses attracting more tourists.  
1.3.3 Continue to participate actively in the Upper Spencer Gulf Common Purpose Group to contribute to the ongoing promotion and support of this important region within South Australia.  
**Measurement:** Increased range of issues addressed by Upper Spencer Group Common Purpose Group. |
|          | 1.4.1 Support the ongoing development and accreditation, as required, of tourism attractions such as Wadlata Outback Centre and Australian Arid Lands Botanic Gardens, to meet visitor expectations.  
**Measurement:** Accreditation achieved and maintained. |
| 1.4      | 1.5.1 Continue to advocate for a second bridge and an upgrade of Yorkey’s Crossing Road to provide robust transport connections to facilitate better access across and around the top of Spencer Gulf.  
**Measurement:** Number of approaches made and commitment from Commonwealth and State Government.  
1.5      | Develop and maintain effective infrastructure connections that support economic and social development. |
| 1.5      | Maintain and develop tourism attractions and visitor services. |
Strategic Objective 2

We create

1. A future filled with possibilities and new opportunities for our people.
2. Excellence in education, health, sport, recreation and the arts.
3. A culture of leadership by nurturing and developing inspiring leaders.
4. A vibrant and liveable city, where residents and visitors can enjoy and relax in the outdoors.
## Outcomes and Strategies for a Creative Community

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Strategies</th>
</tr>
</thead>
</table>
| 2.1      | 2.1.1    | Develop a Cultural Strategy that provides a framework for initiatives in the arts and cultural development to provide opportunities for members of the community and visitors to participate in these areas.  
**Measurement:** Increased participation in the arts. |
| 2.1      | 2.1.2    | Continue to develop and promote Central Oval as a multi-purpose Community Space to enable regional sporting events and community events to be undertaken at the venue.  
**Measurement:** Number of Events and Conferences held and economic value to Port Augusta. |
| 2.2      | 2.2.1    | Promote indoor cultural facilities and events spaces to increase participation at these venues.  
**Measurement:** Increased use of facilities. |
| 2.3      | 2.3.1    | Maintain and improve links with Port Augusta Youth Focus Group members and build on the existing relationship with Headspace Youth Crew to increase participation and voice of young people.  
**Measurement:** Increased numbers of youth engaged in activities. |
| 2.4      | 2.4.1    | Acknowledge the contribution made by community members through their individual areas of excellence, through appropriate avenues such as Australia Day Awards, NAIDOC Awards, Hall of Fame, ANZAC Day celebrations and other events.  
**Measurement:** Nominations for all awards received. |
| 2.5      | 2.5.1    | Investigate and support opportunities for creating greater activity and experience through initiatives such as new dining outlets, night-time economy, conferences, public art and cultural product.  
**Measurement:** Number of conferences, and other initiatives implemented annually. |
Strategic Objective 3

1. With each other through our down to earth sense of humour and spirit of joy that includes people of all ages, backgrounds and abilities.
2. Our people with education, training and employment.
3. Those in need with services and support.
4. Our City with road and transport infrastructure, energy, water and telecommunications.
### Outcomes, Program and Project Strategies for a Connected Community

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Program/Project Strategies</th>
</tr>
</thead>
</table>
| **3.1** Nurture a spirit of togetherness and joy that includes people of all ages, backgrounds, sexuality and abilities. | **3.1.1** Continue to support the participation of volunteers in Council and community programs to ensure they are valued and appreciated.  
*Measurement:* Increased number of volunteers attracted and maintained. |
| **3.2** Walk and work together in unity with our Aboriginal communities.  | **3.2.1** Maintain our commitment to the Aboriginal Community Engagement Group to continue to improve a collaborative approach to addressing shared issues.  
*Measurement:* Aboriginal Community Engagement Group satisfied with Council’s commitment. |
| **3.3** Provide infrastructure and resources that promote a healthy environment and improve social development. | **3.3.1** Maintain partnerships to enable effective use of open space, recreation, sports and leisure facilities.  
*Measurement:* Partnerships ensuring high demand for use of community facilities.  
**3.3.2** Implement the recommendations of the Open Space Strategy, Recreation Facilities Master Plan and the Play Space Strategy to enhance management and use of the Council facilities.  
*Measurement:* Number of recommendations addressed.  
**3.3.3** Implement the Directional Signage Strategy to assist in easier navigation around the City in line with the Style Guide.  
*Measurement:* Major attractions adequately signed.  
**3.3.4** Develop a Community Development Strategy to identify opportunities to provide an integrating framework for Council and community activities.  
*Measurement:* Community needs addressed. |
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Strategies</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.4</td>
<td>Provide information and support that enables people to easily make connections to the services they need.</td>
</tr>
<tr>
<td>3.5</td>
<td>Council is a responsive organisation that provides services in ways that empower the community to achieve their outcomes.</td>
</tr>
</tbody>
</table>
| 3.3.5    | Continue to seek funding to implement shared pedestrian and cycle paths to support active travel and recreation.  
*Measurement:* Additional length of bikeways completed. |
| 3.3.6    | Continue footpath upgrading programs.  
*Measurement:* Additional length of footpaths completed. |
| 3.3.7    | Resource the Asset Management Plan adequately to ensure buildings, footpaths, roads, stormwater and effluent are fit for purpose.  
*Measurement:* Number of works being undertaken in line with the prescribed year listed in the Asset Management Plan. |
| 3.4.1    | Continue to develop the Library as a key focus for learning, information provision and social connection to support self-development and access to services and support.  
*Measurement:* Increased use of library. |
| 3.5.1    | Develop a new Communications and Engagement Strategy that includes the appropriate use of social media and emerging technologies to enhance community participation.  
*Measurement:* Increased numbers of hits on Council’s social media sites. |
| 3.5.2    | Develop and maintain a range of communication tools and methods, records management systems and technologies to provide staff and community access to relevant information, programs and services.  
*Measurement:* Number of Audits against statutory requirements and compliance rate. |
1. For our stunning natural environment.
2. For the wellbeing of ourselves and each other, especially the most vulnerable in our community.
3. For the physical resources we use each day.
4. For our cultural and built heritage.
## Outcomes and Strategies for a Caring Community

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Program/Project Strategies</th>
</tr>
</thead>
</table>
| 4.1 Encourage and support our community to care for themselves and for each other. | 4.1.1 Maintain partnerships to improve outcomes for those with drug and alcohol dependencies.  
Measurement: **Continued engagement of all agencies in Alcohol Management Group.**  
4.1.2 Develop & implement Disability Discrimination Action Plan to provide improved access for people with disabilities.  
Measurement: **Number of recommendations addressed.**  
4.1.3 Continue to promote and support healthy lifestyles to encourage our community to be active and eat well.  
Measurement: **Number of initiatives implemented.** |
| 4.2 Facilitate services and develop partnerships to enable appropriate care for people in our communities. | 4.2.1 Provide aged care accommodation and programs such as Men’s Shed and Health Focus to support our ageing population.  
Measurement: **All programs used to capacity and meet accreditation standards.**  
4.2.2 Update Council’s Ageing Strategy and continue to implement its recommendations to ensure suitable accommodation and facilities/services are available.  
Measurement: **Number of recommendations addressed.**  
4.2.3 Encourage development of range of housing options for older people, including retirement villages and independent living units to provide housing choices that are adaptable and affordable.  
Measurement: **Number of new development.**  
4.2.4 Provide services for young children, their parents and carers to support their self development.  
Measurement: **All programs used to capacity and meet accreditation standards.** |
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Strategies</th>
</tr>
</thead>
</table>
| 4.3      | Contribute to networks and programs that support better collaboration between services and result in integrated outcomes for service users.  
_**Measurement:** Reduced duplication of services in Port Augusta._  
4.2.6 | Implement the Port Augusta Regional Health Plan which strengthens and improves coordination of public health programs within the community, making Port Augusta a stronger and healthier community for all generations.  
_**Measurement:** Number of Strategies implemented_ |
| 4.4      | Implement a sustainable management solution for Bird and Pink Lakes and Umeewarra Lake to reduce adverse impacts.  
_**Measurement:** Reduced numbers of complaints._  
4.5 | Encourage re-use of heritage buildings to assist in their conservation.  
_**Measurement:** Increased number of heritage buildings renovated and used._ |
| 4.5      | Implement Animal Management Plans  
_**Measurement:** Reduced number of complaints._  
4.2.5 | Contribute to networks and programs that support better collaboration between services and result in integrated outcomes for service users.  
_**Measurement:** Reduced duplication of services in Port Augusta._  
4.2.6 | Implement the Port Augusta Regional Health Plan which strengthens and improves coordination of public health programs within the community, making Port Augusta a stronger and healthier community for all generations.  
_**Measurement:** Number of Strategies implemented_ |
Strategic Objective 5

1. Our top location.
2. Our rich history and cultural traditions.
3. The diversity of our Aboriginal communities and the contribution they make.
4. The many special people who made and the many special people that continue to make Port Augusta a great place to live.
5. And play together through a lively programme of events and activities.
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Strategies</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>5.1</strong></td>
<td><strong>5.1.1</strong></td>
</tr>
</tbody>
</table>
| Design, provide and maintain a range of places and spaces where people can gather formally and informally. | Investigate Community Space opportunities at Stirling North to improve community participation in sporting and other local activities.  
*Measurement:* Increased range of community spaces developed in Stirling North. |
| **5.1.2** |  |
| Investigate the best way to use and manage buildings to balance community access and the costs of asset maintenance. |  
*Measurement:* Reduced number of Council buildings and increased sharing of buildings. |
| **5.2**  | **5.2.1**  |
| Work with the diverse Aboriginal communities living in and visiting our city to celebrate their contributions and their relationships with land and sea. | Continue to acknowledge the traditional custodians of these lands and waters and fly the Aboriginal, Torres Strait Islander and Australian flags.  
*Measurement:* Increased numbers of projects and programs implemented. |
| **5.2.2** |  |
| Recognise the Aboriginal community through the increase number of Aboriginal artworks displayed within the City. |  
*Measurement:* Number of Aboriginal art projects completed. |
| **5.3**  | **5.3.1**  |
| Celebrate together through a lively program of events, arts and activities. | Continue to support community festivals and events that contribute to a vibrant community.  
*Measurement:* Increased numbers of events with high participation rates. |
1. We provide professional, effective and customer focussed services, supported by strong leadership.

2. Workers & Elected Members are trained and skilled to undertake their roles and functions to a high standard.

3. We deliver excellent services through good governance and compliance.

4. Our financial and physical resources are managed and evaluated to ensure community financial sustainability is achieved.
<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Strategies</th>
</tr>
</thead>
</table>
| 6.1     Strong leadership and a committed and focused workforce to effectively manage and progress the City. | 6.1.1 Manage the City through recruiting, developing, supporting and retaining staff who are committed to our vision and values and to ensure planning for the purpose of good governance and operational sustainability.  
*Measurement*: Competition for advertised jobs from high calibre candidates. |
| 6.2     Ensuring, so far as is reasonably practicable, the health and safety of workers, Elected Members, contractors, community and visitors through compliance with a Work Health Safety and Return to Work Management System. | 6.2.1 Contribute to a safe environment, where measures are taken to eliminate risk to health and safety for workers, contractors, Elected Members, community and visitors through the planning, implementation, monitoring, review and evaluation of Council’s WHS and Return to Work Management Framework and City Safe Services.  
*Measurement*: Improved Audit results and number of hazards identified, risk assessed and effectively eliminated or controlled. |

Measurement: Types and number of consultation processes undertaken.
### Outcomes and Strategies for an Achieving Community

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Strategies</th>
</tr>
</thead>
</table>
| 6.3 We aim to provide good governance practices and compliance with all legislative requirements in delivery of services. | 6.3.1 Access to documentation is provided to the community within specified timelines and in various forms to meet the needs of the community.  
**Measurement:** Minutes, Agendas, Policies, Procedures and Registers are available as required. |
| 6.4 The use of technology is maximised to ensure that records, data and information systems are maintained to a high standard. | 6.3.2 Ensure compliance with the various Acts Council administers to ensure a safe and well maintained environment is achieved.  
**Measurement:** Industry standards maintained. |
| 6.5 We use and manage our financial resources in the best interests of our community and to ensure financial sustainability and organisational efficiency, now and into the future. | 6.4.1 The organisation has stringent processes in place for records management and access to technology that improves productivity and efficiency.  
**Measurement:** Number of systems and initiatives implemented annually to manage corporate information. |
| 6.6 We will implement shared service agreements in participation with other Local Government partners to build on capacity and financial sustainability | 6.5.1 Implement the Ten Year Financial Plan and Asset Management Plan linked to the outcomes of this Plan to ensure Council is sustainable and implements sound financial budgeting practices.  
**Measurement:** Council’s financial and asset position achieving predictions outlined in the plans. |
|                                                                         | 6.5.2 Monitor the financial position of the Council to optimise the use and management of Council’s financial resources.  
**Measurement:** Council maintains financial viability. |
|                                                                         | 6.5.3 Review future management of Council owned and operated facilities to optimise outcomes financial sustainability and efficiency across all Council programs. |
|                                                                         | 6.6.1 Enter into shared service arrangements with other Local Government partners to improve productivity and capacity within Council and across the Local Government sector.  
**Measurement:** Number of services provided to other Local Government partners and financial benefit achieved. |
3.0 Our Values

These are the qualities that underpin the way we treat each other, the natural and built environment and all of the resources and materials we use in our daily lives. They will shape the Port Augusta that we have expressed in our vision.

Respect and Social Cohesion
Respect is fundamental to building a strong, socially cohesive community. It is based on a foundational belief in the worth and value of all living things. It informs the way we treat people and nature. It also includes the way we protect our built heritage.

We demonstrate respect when we include people in our conversations about what matters to us and listen with open hearts and minds to what they tell us. We value cultural diversity and encourage the expression of these different perspectives.

We nurture respect when we find ways to work together on particular actions that address our shared concerns.

Respect deepens when we take the time to learn more about each other through sharing our culture, our celebrations and our achievements.

Optimism and confidence
We will face the future with a positive attitude drawing on our collective strengths and our shared history of struggle and triumph.

We are resilient people and Port Augusta is a resilient place. We know that we have succeeded at anything we have believed in.

Courage
We are not afraid to face the hard issues and work through them together. We are prepared to take calculated risks to move towards a better future. Those who speak up are not silenced. They are invited to contribute to the solutions.

Leadership
We commit ourselves to nurturing leadership in our children and young people, valuing their contributions as citizens of our city.

We develop opportunities for people to provide leadership within their communities, workplaces and places of learning.

We actively support those who accept leadership roles in the community, whether these are political, religious, recreational, business or civic.

Leaders have a passion and determination to succeed that means they are always prepared to try, to learn from their mistakes and try again. They are motivated by a desire to create a better world rather than the need to satisfy their own egos. We therefore value our leaders and recognise their contribution publicly.
<table>
<thead>
<tr>
<th>Integrating Themes</th>
<th>Thrive</th>
<th>Create</th>
<th>Connect</th>
<th>Care</th>
<th>Celebrate</th>
<th>Achieve</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economy</td>
<td>1.1 Bold and innovative projects 1.3 Partnerships for diversified economy 1.4 Maintain and develop tourism attractions</td>
<td>2.1 Facilities that support creativity and excellence in recreation sport and the arts</td>
<td>1.2 Great place to learn</td>
<td>4.2 Services and partnerships that enable appropriate care</td>
<td>5.3 Lively program of events, arts and activities</td>
<td>6.5 Responsible use and management of physical and financial resources 6.6 Shared Services for greater capacity and financial sustainability</td>
</tr>
<tr>
<td>Environment</td>
<td>1.1 Innovation to include alternative energy infrastructure</td>
<td>2.1 Support excellence in recreation, sport and arts facilities</td>
<td>4.3 Value protect and enhance the quality of our natural and built environment</td>
<td>4.3 Value, protect and enhance the quality of our natural and built environment 4.4 Water, energy and other resources are managed responsibly</td>
<td>5.1 Design and provide places for gathering</td>
<td>6.2 Safe environments</td>
</tr>
<tr>
<td>Community</td>
<td>1.2 Great location to live, work and visit 2.2 Dedicate creative spaces 2.3 Youth participation 2.5 Vibrant City</td>
<td>3.1 Spirit of togetherness and joy 3.2 Unity with Aboriginal communities 3.4 Information and support</td>
<td>4.1. Care for self and each other 4.5. Cultural and built heritage recognized, conserved and promoted</td>
<td>5.2 Celebrate Aboriginal contributions 5.3 Events, arts and activities</td>
<td>6.3 Access to information and sound service delivery</td>
<td></td>
</tr>
<tr>
<td>Infrastructure</td>
<td>1.5 Effective infrastructure connections</td>
<td>2.1 Provide facilities and programs that support creativity 2.2 Establish dedicated creative spaces</td>
<td>1.5 Effective Infrastructure connections</td>
<td>4.5 Our built heritage is recognised, conserved and promoted</td>
<td>5.1 Design and provide places for gathering</td>
<td>6.4 Use of technology for improved productivity</td>
</tr>
<tr>
<td>Governance</td>
<td>1.4 Maintain Tourism attractions 6.6 Shared Services for greater capacity and financial sustainability</td>
<td>2.4 Recognise community champions for leadership and services</td>
<td>3.4 Information and support enables people to make connections 3.5 Responsive services empower community</td>
<td>4.2 Facilitate services and develop partnerships to enable appropriate care</td>
<td>5.1 Design, provide and maintain a range of spaces for gathering (Asset Management)</td>
<td>6.1 Strong leadership and committed workforce 6.3 Good Governance practices to ensure legislative compliance</td>
</tr>
</tbody>
</table>
The State Strategic Plan provides the overall context for the economic and social development and natural resource and environmental management for South Australia.

The State Government has identified the following seven strategic priorities:

- Creating a vibrant city
- Safe Communities, Healthy Neighbourhoods
- An affordable place to live
- Every chance for every child
- Growing advanced manufacturing
- Realising the benefits of the mining boom for all
- Premium food and wine from our clean environment.

The table on the next page illustrates the ways that this Community Vision and Strategic Plan will contribute to the achievements of these strategic priorities.
<table>
<thead>
<tr>
<th>Safe Communities, Healthy Neighbourhoods</th>
<th>An Affordable Place to Live</th>
<th>Every Chance for Every Child</th>
<th>Growing Advanced Manufacturing</th>
<th>Premium Food and Wine from our clean environment</th>
</tr>
</thead>
<tbody>
<tr>
<td>A connected community that nurtures a spirit of togetherness and joy that includes people of all ages, backgrounds and abilities, walks and works together in unity with our Aboriginal Communities and provides infrastructure and resources that promote a healthy environment and improved social development. A caring community that continues to promote and support healthy lifestyles through increased physical activity and eating well. A community that encourages and supports people to care for themselves and each other through partnerships that improve outcomes for those with drug and alcohol dependencies.</td>
<td>A thriving community that regularly reviews planning policies to support housing choice, sustainable living and employment creation. A caring community that encourages and facilitates a range of housing options for older people.</td>
<td>A caring community that provides services for young children, their parents and carers. A connected community that has a key focus for learning, information provision and social connection to support self-development. Promote relationships with Port Augusta Youth Focus Group member and Headspace to increase participation and voice of young people.</td>
<td>A thriving community that identifies and supports new opportunities for growth through bold and innovative projects and develops partnerships to attract investors in proposals and new developments that contribute to a diversified and robust economy.</td>
<td>Partnership with Regional Development Australia (Far North) to attract new development such as the Sundrop Farm’s Greenhouse 20ha expansion which, upon completion, will produce more than 15,000 tons of tomatoes annually using solar power, seawater and natural pest management and will generate up to 150 full time jobs in Port Augusta.</td>
</tr>
</tbody>
</table>
The Far North Region Plan, which is a volume of the South Australian Planning Strategy, was released by the then Department of Planning and Local Government in July 2010. This plan provides directions to achieve the primary interrelated objectives for regional South Australia of Liveability, Competitiveness and Sustainability and Climate Change Resilience. This Plan acknowledges the primary role of the major city of Port Augusta as a regional service centre, “with an airport and a large number of educational, retail and commercial facilities and services”.

The Port Augusta Structure Plan is a section of the Far North Region Plan. Released in January 2011 it is described as a “blue print” that will help Port Augusta realise its growth and development ambitions while maintaining the city’s special historical and community characteristics”.

The Structure Plan aims to ensure that Port Augusta will have a supply of well located, market ready and affordable industrial commercial and residential land, available when it is needed.

This will provide Port Augusta with a competitive advantage as an investment destination. The Structure Plan provides an integrated vision for the growth and development of Port Augusta identifying potential locations for future residential, commercial and industrial land.

The eight key principles of the Structure Plan are as follows:

1. Recognise, protect and restore the city’s environmental assets
2. Protect people, property and the environment for exposure to hazards
3. Identify and protect places of heritage and cultural significance, and desired town character
4. Create the conditions for Port Augusta to become resilient to the impacts of climate change
5. Provide and protect serviced and well-sited industrial land to meet projected demand
6. Ensure commercial development is well sited and designed to support the city’s role and function
7. Strategically plan and manage growth of the city
8. Provide residential land for diverse, affordable and sustainable housing to meet the needs of current and future residents and visitors

These principles are reflected in the goals and strategic actions of this Community Plan which has been developed in partnership with Council and members of our community.
Closing the Gap is a commitment by all Australian governments to improve the lives of Indigenous Australians, and in particular provide a better future for Indigenous children.

A national integrated Closing the Gap Strategy has been agreed through the Council of Australian Governments (COAG) which brings together national, state and local governments.

COAG has agreed to specific time frames for achieving six Closing the Gap targets, relating to Indigenous life expectancy, infant mortality, early childhood development, education and employment.

A key plank of the strategy is increased cooperation between Governments to better co-ordinate their services and funding. Engagement and partnerships with Indigenous people and communities builds on their strengths and leadership to find sustainable solutions to long standing problems.

A National Urban and Regional Service Delivery Strategy for Indigenous Australians forms an agreed component of the National Indigenous Reform Agreement. The Port Augusta City Council facilitates the Aboriginal Community Engagement Group (ACEG) and plays a key partnering role in addressing issues that impact on the quality of life for Aboriginal people including childcare and parenting support, drug and alcohol dependencies, education, housing and employment opportunities.

This Community Vision and Strategic Plan reaffirms Council’s commitment to working together in unity with our Aboriginal communities. Council’s provision of services to preschool aged children, children with special needs and their parents and carers clearly contributes to meeting closing the gap targets for early childhood development.

The Strategic Plan also provides directions for Council’s participation in enhancing education and employment outcomes for the whole community especially those who experience significant disadvantage in terms of access and participation.
7.0 Supporting Documents

The **Strategic Plan** is the basis for all other Council processes and documents. These include:

1. **10 Year Financial Plan**, linked within the Plan, that sets out major expenses likely to occur in the future.

2. **Asset Management and Infrastructure Plan** also linked within the Plan that will highlight to Council what infrastructure needs replacing and the resources needed.

3. **The Annual Budget and Business Plan** set by Council, which should reflect the priorities set out in the Strategic Plan. Council needs to provide resources to the projects and directions set out in the Plan.

4. **Council's Development Plan** should reflect where Council sees itself in 3, 5 and 10 years time.